

**RESOLUTION NO. U-11174** 

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25 26 A RESOLUTION relating to the amendment of Ordinance No. 23295, to modify the operation of the Department of Public Utilities Fleet Services Fund, to modernize the internal fleet fee structure, increase fiscal responsibility, and provide greater flexibility for funding future fleet assets.

WHEREAS the Department of Public Utilities Fleet Services Fund was originally created via Ordinance No. 23295 on December 11, 1984, and

WHEREAS, as prescribed by Ordinance No. 23295, all personal property, equipment, and/or assets owned or held by the individual Tacoma Public Utility operating divisions primarily related to Tacoma Public Utilities' fleet assets were transferred to the Department of Public Utilities Fleet Services Fund using the net book value of the assets, and

WHEREAS, as prescribed by Ordinance No. 23295, all assets procured for the fund were accounted for as an operating expense to the operating division utilizing the asset, and were recorded as capital assets in the Department of Public Utilities Fleet Services Fund, and

WHEREAS accounting for certain assets within each of the operating funds would allow for more flexibility in funding options for purchasing fleet equipment, and

WHEREAS staff recommends transferring to each operating division the assets that have been funded by each of the operating divisions and are used exclusively by each operating division, while leaving support division fleet assets under the ownership of the Department of Public Utilities Fleet Services Fund. and



WHEREAS each utility division of Tacoma Public Utilities has contributed additional funds to the Department of Public Utilities Fleet Services Fund for the purchase and acquisition of fleet equipment on their behalf to be used exclusively by each division, and

WHEREAS, if the proposed changes are made by the City Council, the Director of Public Utilities or the Director's designee is delegated authority to determine the amount of capital reserves that should remain in the Department of Public Utilities Fleet Services Fund for its continued operations and support of division asset purchases, with remaining unused capital reserves to be transferred to the respective divisions that made those contributions, and

WHEREAS funds related to the amended Ordinance are currently included in the budgets for TPU, and

WHEREAS, for clarity, Ordinance No. 23295 is set forth below with the recommended amendments concerning the management and operation of the Department of Public Utilities Fleet Services Fund:

Section 1. That there be and is hereby created and established in the Treasury of the City of Tacoma a new fund to be known and designated as the "Department of Public Utilities Fleet Services Fund" to be used exclusively for the operation of the Department of Public Utilities consolidated fleet management program with responsibility for all vehicle administration under a fleet manager as originally established and as amended.



Section 2. That the Department of Public Utilities Fleet
Services Fund shall be used as a revolving fund which shall be
expended for (1) administration expenses including but not
limited to salaries, wages, space rental and other administrative
overhead; (2) operations and maintenance expenses, including
but not limited to purchase, lease or rental of new or used
vehicles or vehicular related equipment, repairs, replacements,
maintenance costs and supplies. Future fleet expenses will be
recovered through rates, established through the Department of
Public Utilities Fleet Services Fund's policies and procedures as
approved by the Director of Utilities. Future rates may reflect not
only cost of service but also sufficient monies to assist in funding
future purchases.

Section 3. All vehicular equipment owned or leased by the Department of Public Utilities not exclusively used by the Power, Water and Rail Divisions shall be an asset of the Department of Public Utilities Fleet Services Fund as a support division asset and managed by the Fleet Manager. Any outside rental or lease of vehicular equipment for Department of Public Utilities shall be accomplished in accordance with the policies established by the Director of Utilities.

Section 4. All personal property, equipment and/or assets owned or held by the Light, Water or Belt Line Divisions of the



Department of Public Utilities which is primarily related to the Department of Utilities' state licensed vehicular fleet or other Department of Public Utilities vehicular equipment as designated by the Director of Utilities shall be transferred to the said Department of Public Utilities Fleet Services Fund as of January 1, 1985. By December 31, 2020, all personal property, equipment and/or assets owned or held by the Department of Public Utilities Fleet Services Fund which is primarily related to the Department of Public Utilities' state licensed vehicular fleet or other Department of Public Utilities vehicular equipment that is utilized exclusively by the Power (formerly "Light"), Water, and Rail (formerly "Beltline") Divisions shall be transferred to said Division.

Section 5. The Director of Finance of the City of Tacoma be and is hereby authorized and directed to transfer to said Department of Public Utilities Fleet Services Fund as a working fund advance, from the following funds, the individual sums totaling \$375,000 to be used for the purpose of paying the operational costs of the said fund:

Fund No.	<u>Name</u>	<u>Ar</u>	<u>mount</u>
470	Light Fund	\$3	12,563
460	Water Fund	\$	59,212
450	Belt Line Fund	\$	3,255
	Total	\$3	75.000



The Director of Finance of the City of Tacoma shall be and is hereby authorized and directed to transfer, by December 31, 2020, from the Department of Public Utilities Fleet Services Fund to the Power, Water, and Rail Divisions any unused capital reserves contributed to the fund by each particular Division, after deducting the total amount to remain in the fund for its continued operations and to support division asset purchases. The amount to remain in the Fleet Services Fund for its continued operations and to support division asset purchases will be determined by the Director of Public Utilities or the Director's designee.

Section 6. Should the Department of Public Utilities Fleet
Services Fund be dissolved for any reason, any surplus or
deficiency, together with the original book value of the assets
transferred to said Department of Public Utilities Fleet Services
Fund shall be shared by the Power, Water and Rail Divisions on
a pro rata basis in accordance with their contributions to said
fund.

WHEREAS Tacoma Public Utilities believes it is in the best interests of its customers and the citizens of Tacoma that the above recommended amendments be made to Ordinance No. 23295 concerning the management and operation of the Department of Public Utilities Fleet Services Fund; Now, Therefore,



BE IT RESOLVED BY THE PUBLIC UTILITY BOARD OF THE CITY OF TACOMA:

Section 1. The Board approves the above recommended amendments to Ordinance No. 23295.

Section 2. The Board requests that the City Council concur in its recommendation to amend Ordinance No. 23295 as set forth above.

Approved as to form:	
	Chair
/s/	
Chief Deputy City Attorney	Secretary
	Adopted
Clerk	



#### **Board Action Memorandum**

TO:

Jackie Flowers, Director of Utilities

COPY:

Charleen Jacobs, Director and Board Offices

FROM:

Rachel Allen, Power Section Manager

**MEETING DATE:** 

June 24, 2020

DATE:

June 12, 2020

**SUMMARY:** Amend the existing Department of Public Utilities Fleet Services Fund Ordinance to transfer operating division fleet assets to the divisions for funding flexibility while maintaining the purchasing and maintenance responsibilities within TPU Fleet Services.

**BACKGROUND:** Ordinance 23295 was approved on December 11, 1984 establishing a Department of Public Utilities Fleet Services Fund (Fleet Fund). Each utility division has contributed to and utilized the Fleet Fund for the acquisition and maintenance of fleet equipment used in utility operations. It is in the best interest of our customers and citizens to amend the existing ordinance to align it with modern operating and accounting practices, increase fiscal responsibility, and provide greater flexibility in purchasing future fleet assets.

This amendment will allow the TPU Fleet Services Department to continue managing and maintaining the equipment for all divisions and establishing appropriate rates to cover other fleet operating expenses. All equipment owned or leased by the Department of Public Utilities and not exclusively used by the Power, Water, or Rail divisions will continue as an asset of TPU Fleet Services. The amendment to this ordinance will allow all other equipment to become an asset of the division that acquired it. The transfer of assets will take place prior to December 31, 2020 to accommodate year-end accounting procedures. Any unused capital reserves contributed to the Fleet Fund will be transferred back to the division that contributed it. An adequate reserve fund will be established and maintained to support the ongoing operations of TPU Fleet Services.

ARE THE EXPENDITURES AND REVENUES PLANNED AND BUDGETED? Yes.

IF THE EXPENSE IS NOT BUDGETED, PLEASE EXPLAIN HOW THEY ARE TO BE COVERED. N/A.

IF THE ACTION REQUESTED IS APPROVAL OF A CONTRACT, INCLUDE LANGUAGE IN RESOLUTION AUTHORIZING \$200,000 INCREASE IN ADMINISTRATIVE AUTHORITY TO DIRECTOR? No.

**ATTACHMENTS**: Ordinance 23295.

**CONTACT:** Travis Metcalfe, Assistant Power Section Manager.

Supervisor: Rachel Allen, Power Section Manager



#### **City of Tacoma**

#### **City Council Action Memorandum**

TO:

**Mayor and City Council** 

FROM:

Jackie Flowers, Director of Utilities

COPY:

Elizabeth Pauli, City Manager and Doris Sorum, City Clerk

**SUBJECT:** 

**Amendment of TPU Fleet Services Ordinance** 

DATE:

June 24, 2020/Coincil 7/7/2020

#### **SUMMARY AND PURPOSE:**

An ordinance amending the existing Department of Public Utilities Fleet Services Fund Ordinance (Ordinance 23295) to transfer TPU operating division fleet assets to the TPU operating divisions for funding flexibility while maintaining the purchasing and maintenance responsibilities within TPU Fleet Services.

#### **BACKGROUND:**

This department's recommendation is based on the need to amend Ordinance 23295, approved on December 11, 1984, that established a Department of Public Utilities Fleet Services Fund (Fleet Fund). Each utility division has contributed to and utilized the Fleet Fund for the acquisition and maintenance of fleet equipment used in utility operations. It is in the best interest of our customers and citizens to amend the existing ordinance to align it with modern operating and accounting practices, increase fiscal responsibility, and provide greater flexibility in purchasing future fleet assets.

This amendment will allow the TPU Fleet Services Department to continue managing and maintaining the equipment for all divisions and establishing appropriate rates to cover other fleet operating expenses. All equipment owned or leased by the Department of Public Utilities and not exclusively used by the Power, Water, or Rail divisions will continue as an asset of TPU Fleet Services. The amendment to this ordinance will allow all other equipment to become an asset of the division that acquired it. The transfer of assets will take place prior to December 31, 2020 to accommodate year-end accounting procedures. Any unused capital reserves contributed to the Fleet Fund will be transferred back to the division that contributed it. An adequate reserve fund will be established and maintained to support the ongoing operations of TPU Fleet Services.

#### **COMMUNITY ENGAGEMENT/ CUSTOMER RESEARCH:**

This recommendation has been developed by a cross functional group of TPU Fleet Services customers called TPU's Fleet Advisory Committee. The operating divisions are the most impacted by this amendment and each division supports this change. It will allow for greater funding flexibility benefiting all of our customers.

#### **ALTERNATIVES:**

Presumably, your recommendation is not the only potential course of action; please discuss other alternatives or actions that City Council or staff could take. Please use table below.

Alternative(s)	Positive Impact(s)	Negative Impact(s)
Keep existing ordinance in place	t	Antiquated funding practices remain in place limiting fiscal flexibility for operating divisions.



# **City of Tacoma**

# **City Council Action Memorandum**

2.	Develop new ordinance to replace existing ordinance	Time consuming process with little additional benefit to organization.
3.		

# STAFF/SPONSOR RECOMMENDATION:

We recommend amending the TPU Fleet Services Ordinance to allow for greater fiscal flexibility and continuing ongoing purchasing and maintenance practices within TPU Fleet Services.



#### **City of Tacoma**

# **City Council Action Memorandum**

#### **FISCAL IMPACT:**

Please provide a short summary of the fiscal impacts associated with the grant, agreement, policy action, or other action.

Fund Number & Name	COST OBJECT (CC/WBS/ORDER)	Cost Element	Total Amount
1.			
2.			
TOTAL			

### What Funding is being used to support the expense?

#### Are the expenditures and revenues planned and budgeted in this biennium's current budget?

YES

The current biennium budget will not be affected.

## Are there financial costs or other impacts of not implementing the legislation?

YES

The operating divisions have to fund all vehicle purchases using operating revenues and are not able to utilize capital funding for vehicle purchases.

#### Will the legislation have an ongoing/recurring fiscal impact?

YES

Assets that are currently in the TPU Fleet Services will be transferred to the operating divisions prior to December 31, 2020.

#### Will the legislation change the City's FTE/personnel counts?

No

Click or tap here to enter text.

#### **ATTACHMENTS:**

Ordinance 23295



# ORDINANCE NO. 23295

An Ordinance creating in the Treasury of the City of Tacoma a special fund to be designated as the "Department of Public Utilities Fleet Services Fund"; specifying the purposes for which said fund is created; providing for the keeping of all books, records and accounts authorizing a transfer of the fleet assets and their respective reserve for depreciation from the Light Division, Water Division and Belt Line Division of the Department of Public Utilities, authorizing a transfer in the sum of \$375,000 from the same three funds as a working fund advance to said Department of Public Utilities Fleet Services Fund and directing the manner for which said fund shall be expended.

BE IT ORDAINED BY THE CITY OF TACOMA:

Section 1. That there be and is hereby created and established in the Treasury of the City of Tacoma a new fund to be known and designated as the "Department of Public Utilities Fleet Services Fund" to be used exclusively for the operation of the Department of Public Utilities consolidated fleet management program with responsibility for all vehicle administration under a fleet manager.

Section 2. That the Department of Public Utilities
Fleet Services Fund shall be used as a revolving fund which
shall be expended for (1) administration expenses including
but not limited to salaries, wages, space rental and other
administrative overhead; (2) operations and maintenance
expenses, including but not limited to purchase, lease or
rental of new or used vehicles or vehicular related equipment,
repairs, replacements, maintenance costs and supplies. Future
fleet expenses will be recovered through rental rates,
established by the Fleet Manager as approved by the Manager



 for the General Services Division and the Director of
Utilities, for specific pieces of equipment rented to users.
Benefits received from the program by the Light, Water and
Belt Line Divisions will be in direct proportion to the asset
values transferred by each operating division to the fund.
Future rental rates may reflect not only cost of service but
also sufficient monies to assist in funding future purchases.

Section 3. All vehicular equipment owned or leased by the Department of Public Utilities shall be an asset of the Department of Public Utilities Fleet Services Fund. Any outside rental or lease of vehicular equipment for Department of Public Utilities shall be accomplished in accordance with the policies established by the Director of Utilities.

Section 4. All personal property, equipment and/or assets owned or held by the Light, Water or Belt Line
Divisions of the Department of Public Utilities which is primarily related to the Department of Public Utilities' state licensed vehicular fleet or other Department of Public Utilities vehicular equipment as designated by the Director of Utilities shall be transferred to the said Department of Public Utilities Fleet Services Fund as of January 1, 1985.
The net book value of the assets of each operating division, together with the associated reserve for depreciation will be maintained in the asset accounts of the operating division under the heading of "Investment in the Department of Public

-2-



 Utilities Fleet Services Fund".

Section 5. The Director of Finance of the City of Tacoma be and is hereby authorized and directed to transfer to said Department of Public Utilities Fleet Services Fund as a working fund advance, from the following funds, the individual sums totalling \$375,000 to be used for the purpose of paying the operational costs of the said Fund:

rung No.	Name	Allount
470	Light Fund	\$312,563
460	Water Fund	59,212
450	Belt Line Fund	3,225
	Toto	• <b>€</b> 375 000

Section 6. Should the Department of Public Utilities Fleet Services Fund be dissolved for any reason, any surplus or deficiency, together with the original book value of the assets transferred to said Department of Public Utilities Fleet Services Fund shall be shared by the Light, Water and Belt Line Divisions on a pro rata basis in accordance with their contributions to said fund.

Passed DEC 11 1984

May of

Attest: City Clerk

Requested by Public Utility Board Resolution No. U-7103

DIVISIONS Light Water Belt Line





DEPARTMENT OF PUBLIC UTILITIES
Paul J. Nolan, Director

November 14, 1984

Please address reply to: City of Tacoma Department of Public Utilities P.O. Box 11007 Tacoma, Washington 98411 (206) 383-2471



To the Chairman and Members of the Public Utility Board and the Mayor and Members of the City Council:

Re: U-7103

Theodore Barry & Associates (TB&A) in their June 1980 Management and Operations review of the Department had recommended that we "implement a Fleet Management Program" and "establish a consolidated fleet section responsible for all vehicle administration and assign that responsibility to a Fleet Manager." The Public Utility Board, through adoption of policy statements and strategic plan action statements, endorsed TB&A's recommendations. A Fleet Manager was hired in August 1983 and since that time considerable effort has been devoted to following the Board's direction to consolidate authority and responsibility for all activities relative to the Department's fleet. Earlier this year, the Management Analyst was assigned to review the organization, funding, and operations of the Fleet Services Section and develop recommendations for improvement.

We are recommending that an equipment rental fund (to be called Fleet Services Fund) be established, as permitted by RCW 35.21.088, for the 1985 budget year. This will provide for better management and control of Departmental fleet assets and was recommended by the Management Analyst in her September 25, 1984 report. Existing fleet assets would be transferred to the fund and fleet expenses would be recovered through rental rates established for specific pieces of equipment rented to users. We believe that it is in the Department's best interest to establish the fleet services fund.

Essentially, the establishment of the fund is simply a change in fleet accounting procedures that will improve management of the fleet. Operating divisions will continue to have decision-making authority regarding equipment that they require to perform their functions.

CITY OF TACOMA DEPARTMENT OF PUBLIC UTILITIES To the Chairman and Members of the Public Utility Board and the Mayor and Members of the City Council:

November 14, 1984 Page Two

What is proposed in establishing the fund is the transfer to the fund of all properties, equipment, monies, assets, liabilities, and operating accounts owned, held, or maintained by the operating divisions that have been determined to be appropriate for inclusion in the fleet services fund. There is also a need to provide for operating cash to cover fleet expenditures during the period of time from when expenses are incurred until the rental rates are billed and funds received. To cover those initial operating cash requirements, a working fund advance, to be repaid, will be necessary from the operating divisions to be pro-rated according to the original cost of the equipment to be included in the fund as follows:

Fund No.	Name	Amount
470	Light Fund	\$312,563
460	Water Fund	59,212
450	Belt Line Fund	3,225
		\$375,000

Your favorable consideration of this recommended action is requested.

Very truly yours,

Paul J. Nolan Director of Utilities

PJN:1ms

WHITE '- City Clerk
BLUE - Legal Deportment
PINK - Findace Dept
CANAKY - Deportmental



#### REQUEST for ORDINANCE or RESOLUTION

TO BE COMPLETED BY CITY CLERK'S OFFICE 8694.

INSTRUCTIONS: File request in the City Manager's Office no later than 5:00 p.m. FRIDAY, eleven days prior to the

Council Meeting at which it is to be introduced. List facts necessary for the City Attorney's use in preparation of ordi-				
nance or resolution. Attach all material pertinent to the subject. NOTE: All appropriation requests must be cleared				
and approved by the Director of Finance or Controller before submitting to City Manager or Director of Public Utilities.				
(See Section 2). Departments must complete all paragraphs except 2 and 3. (If necessary, refer to Guide 15.2 (LEG 210)				
Subject: Departmental Request for Ordinance or Resolution). 23295				
DATE REQUEST MADE BY DEPARTMENT/DIVISION PROGRAM (Name and Number)				
Public Utilities/				
November 14, 1984   Eric J. Herrmann   General Services				
Department Head on Controller Disposed States On State of Rubbe Official States Of States of Rubbe Official States of States o				
4. PREPARATION OF AN ORDINANCE RESEXEMENT (indicate which) IS REQUESTED FOR THE CITY COUNCIL				
MEETING OF TUESDAY, TO:				
•				
Request that the Council of the City of Tacoma create and establish in the Treasury of				
the City of Tacoma a special fund to be designated as the "Fleet Services Fund" and direct appropriate transfer of assets to the fund.				
dirace abbrobitate crausier or assers to the imm.				
5. BACKGROUND INFORMATION (Why is Request necessary?)				
The Department of Public Utilities has been reviewing fleet management functions to develop improvements and implement a centralized fleet management program. The establishment of a separate Fleet Services Fund is proposed to provide for a distinct accounting of fleet expenditures to improve management and control. The creation of such a fund has been recommended by the Management Analyst, reviewed by the Director of Utilities, City Attorney, Controller, operating division superintendents, and Manager, General Services, and supports recommendations by several management consultants as well as policies and the strategic plan of the Public Utility Board.				
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develop improvements and implement a centralized fleet management program. The establishment of a separate Fleet Services Fund is proposed to provide for a distinct accounting of fleet expenditures to improve management and control. The creation of such a fund has been recommended by the Management Analyst, reviewed by the Director of Utilities, City Attorney, Controller, operating division superintendents, and Manager, General Services, and supports recommendations by several management consultants as well as policies and the strategic plan of the Public Utility Board.  6. FUNDING SOURCE: (Enter Amount of Funding from each source)  Federal \$State \$City \$Total Amount \$Total Amount \$				
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7. (a) Cleared by Affirmative Action	Yes	Conditional Approval	Not Applicable
(b) Contract Compliance Approved	Not Approved	Delay Recommended	X Not Applicable
COMMENTS:			
•			
(If needed, see Guide No. 3.1 (LEG 210), Subject: Affir	mative Action and	Contract Compliance.)	
8. STATUS: X NEW LEGISLATION		AMENDING LEGISLAT	ION
Legislation amends Res/Ord.	Section	Chapter	
9. SALIENT COMMENTS: List or identify significan		cceptions that could be meaning	aful in processing
this legislation.			
The establishment of a Fleet Services assets and a working fund advance from	Fund will requ	ire transfer of operation cover expenses until	ing division
are received.	Circe raids :	O COACT evidence oursain	IIIoc Dillings
10. ESTIMATED TIME REQUIRED, AFTER LEGISI	LATION, TO IMPI	LEMENT PROJECT	X N/A
11. ENVIRONMENTAL ASSESSMENT:			. —
x Non-Action Exempt	Decla	ration of Non-Significance	EIS
COMMENTS:			
	-		
(If needed, see Guide No. 43 (ADM 1600), Subject: Env.	ironmental (SEPA)	Public Information Center.)	
12. SOURCE DOCUMENTS: (List all material filed in attach said backup infor	n the City Clerk's		or the request, and
A. Letter from Paul J. Nolan dated Nov	vember 14, 1984	4.	
B. Revolution 4-7/03	,		
с.			
D.	-		
13. SUMMARY TITLE: (A brief sentence, not to exce	ed fifty words, as	it will appear on the Council A	igenda.)
Establishment of Fleet Services Fund	•		
14. INDEX DATA: (Provide a minimum of three cross	reference key wor	ds or phrases other than depart	ment or program.)
A. Fleet Services Fund			
B. Fleet Management			
C. Equipment Rental Fund			
15. Ordinance # 23295 First Read	DEC 4 198	Passed DEC	1 1 1984
Resolution # Adopted			
Comments or Other Action Taken:			
153			
<b>,</b>		•	

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WHEREAS it is desired to create by City Ordinance a new fund for the City of Tacoma to be known and designated as the "Department of Public Utilities Fleet Services Fund", which ordinance specifies the purposes of the fund and appropriate monies to be used by the Department of Public Jtilities Fleet Management to control departmental fleet assets, and

WHEREAS it is desired that the City Council pass an ordinance creating said fund substantially in the form as that on file with the Clerk of the Board, providing that all assets and funds transferred to said fund shall be utilized in accordance with Section 4.5 of the City Charter and the Laws of the State of Washington, and the complete details of said fund have been provided to the Board by a letter to the Public Utility Board from the Director of Utilities dated November 14, 1984 which is on file with the Clerk; Now. therefore.

BE IT RESOLVED BY THE PUBLIC UTILITY BOARD OF THE CITY OF TACOMA

That the ordinance creating the Department of Public Itilities Fleet Services Fund is approved and the Council of the City of Tacoma is requested to concur in the recommendation and to pass the ordinance substantially in the same form and content as that on file with the Clerk and with final form to be

approved by the City Attorney.

Approved as to form & legality:

William J. Barker

Chief Assistant City Attorney

Lorraine Graeber

Clerk

John A. Willis

Chairman

Earl R. Pennington

Secretary

November 28, 1984 Adopted

28 29