Tacoma Rail Strategic Initiatives – 11/7/2019

1. TPU-Wide Program Development (Safety, L.E.A.D., Employee Satisfaction, Equity 101, Developing and Implementing an Outward Mindset)

2. Tacoma Rail Mountain Division (TRMW) rationalization
   a. Finalize 2019 line sale
      i. Address legal challenge
      ii. Develop 2020 operating plan with 3rd-party short line
   b. Initiate 364-day lease with Rainier Rail in 2020 for balance of TRMW

3. Capital Division recovery
   a. Complete Positive Train Control (PTC) initialization
      i. Follow Sound Transit timeline
      ii. Adjust freight service when Amtrak resumes Bypass operations
   b. Secure 2,000 additional annual carloads by 2023

4. Port Relationship Development (Northwest Seaport Alliance)
   a. Participate in formulation of new, 10-year NWSA strategic plan
   b. Complete volume incentive commitment by July 2021

5. Oil Spill Contingency Plan (OSCP) & Spill Drills
   a. Obtain approval of revised OSCP from Dept. of Ecology
   b. Complete worst-case scenario spill drill in October 2020

6. Expand 3rd party service offerings
   a. Enhanced locomotive servicing
   b. Enhanced train building (10,000-foot trains)

7. Continue Infrastructure Upgrades (subject to funding availability)