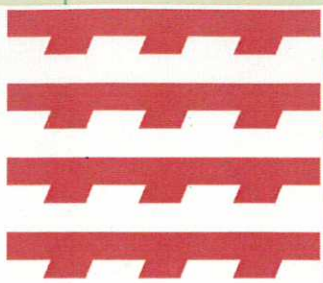
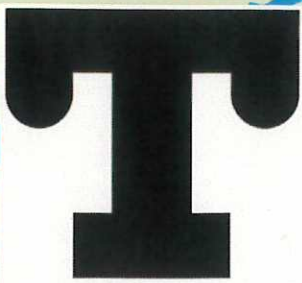


Tacoma Rail Strategic Initiatives – 11/7/2019

1. TPU-Wide Program Development (Safety, L.E.A.D., Employee Satisfaction, Equity 101, Developing and Implementing an Outward Mindset)
2. Tacoma Rail Mountain Division (TRMW) rationalization
 - a. Finalize 2019 line sale
 - i. Address legal challenge
 - ii. Develop 2020 operating plan with 3rd-party short line
 - b. Initiate 364-day lease with Rainier Rail in 2020 for balance of TRMW
3. Capital Division recovery
 - a. Complete Positive Train Control (PTC) initialization
 - i. Follow Sound Transit timeline
 - ii. Adjust freight service when Amtrak resumes Bypass operations
 - b. Secure 2,000 additional annual carloads by 2023
4. Port Relationship Development (Northwest Seaport Alliance)
 - a. Participate in formulation of new, 10-year NWSA strategic plan
 - b. Complete volume incentive commitment by July 2021
5. Oil Spill Contingency Plan (OSCP) & Spill Drills
 - a. Obtain approval of revised OSCP from Dept. of Ecology
 - b. Complete worst-case scenario spill drill in October 2020
6. Expand 3rd party service offerings
 - a. Enhanced locomotive servicing
 - b. Enhanced train building (10,000-foot trains)
7. Continue Infrastructure Upgrades (subject to funding availability)



TACOMA RAIL
TACOMA PUBLIC UTILITIES



KING

to Seattle and Canada



Port of Tacoma

Tacoma
South Tacoma

Lakewood

Midland

DuPont

Frederickson

Port of Olympia

Union Mills



Nisqually

PIERCE

Graham

Olympia

St. Clair

Roy

Tumwater

East Olympia

Yelm

McKenna

Kapowsin

Maytown

Western Jct.

Rainier

Eatonville

THURSTON

Grand Mound

LEWIS

Elbe

Key



Tacoma Rail



BNSF



UP



Other RR



Other RR Lease of TR Track



Station



Interchange



Port



Highway

Morton

Mineral

Chehalis

to Portland

COUNTY NAME