Power
Water
Rail

Biennial Budget

Budget Performance Report

4th Quarter 2021

TACOMA PUBLIC UTILITIES

TACOMA PUBLIC UTILITIES
2021/2022 BIENNIAL BUDGET PERFORMANCE REPORTS*
4TH QUARTER 2021

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** Unaudited reports focusing on operating transactions in the operating fund, excluding some non budgetary entries made for accounting purposes.*

TACOMA POWER

2021/2022 BIENNIUM BIENNIUM BUDGET PERFORMANCE REPORT

December 31, 2021

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
REVENUE LESS EXPENDITURES	**$ (3,365,774)**	**$ (22,306,939)**	**$ (18,941,164)**	**$ (0)**	**$ 3,847,932**	**$ 3,847,932**		
SALES OF ELECTRICAL ENERGY								
RETAIL SALES								
RESIDENTIAL	$ 43,887,586	$ 44,718,421	$ 830,835	$ 183,314,450	$ 190,098,282	$ 6,783,832	3.7%	$ 369,800,728
PRIVATE OFF-STREET LIGHTING	346,956	376,520	29,564	1,422,631	1,542,339	119,708	8.4%	2,870,706
SMALL GENERAL SERVICE	7,062,125	7,071,561	9,436	29,365,274	29,993,197	627,923	2.1%	59,205,852
GENERAL POWER	27,853,155	25,430,277	(2,422,878)	112,057,930	107,941,455	(4,116,475)	(3.7%)	225,180,700
HIGH VOLTAGE GENERAL POWER	6,535,633	6,564,092	28,459	26,085,592	26,702,063	616,471	2.4%	52,623,867
CONTRACT INDUSTRIAL POWER - FIRM	6,107,141	5,621,951	(485,190)	24,723,543	23,967,448	(756,095)	(3.1%)	49,856,462
NEW LARGE LOAD	1,771,026	1,446,341	(324,685)	3,543,438	1,446,341	(2,097,097)	(59.2%)	10,680,440
STREET LIGHTING & TRAFFIC SIGNALS	271,273	255,026	(16,247)	1,086,028	1,182,814	96,786	8.9%	2,189,968
ACCRUED UNBILLED REVENUE	-	5,249,462	5,249,462	-	5,249,462	5,249,462	-	-
TOTAL RETAIL SALES	93,834,895	96,733,651	2,898,756	381,598,886	388,123,402	6,524,516	1.7%	772,408,723
BULK POWER SALES								
BULK POWER SALES	10,632,169	27,994,723	17,362,554	53,216,101	85,118,206	31,902,105	59.9%	104,798,779
BULK POWER SALES - RATE STABILIZATION FUND	0	(25,000,000)	(25,000,000)	0	(25,000,000)	(25,000,000)	-	0
TOTAL BULK POWER SALES	10,632,169	2,994,723	(7,637,446)	53,216,101	60,118,206	6,902,105	13.0%	104,798,779
TOTAL SALES OF ELECTRICAL ENERGY	104,467,064	99,728,374	(4,738,690)	434,814,987	448,241,608	13,426,621	3.1%	877,207,502
OTHER OPERATING REVENUE								
RENTAL OF ELECTRIC PROPERTY	527,792	641,908	114,116	2,111,168	2,317,647	206,479	9.8%	4,285,672
SERVICE FEES	506,336	(168,118)	(674,454)	2,025,344	585,076	(1,440,268)	(71.1%)	4,111,448
WHEELING REVENUE	2,424,047	1,694,644	(729,403)	9,696,186	9,282,081	(414,105)	(4.3%)	17,665,990
CAMPGROUND FEES	413,833	638,881	225,049	1,655,331	2,172,342	517,011	31.2%	3,310,662
RAINIER CONNECT IRU	750,000	656,250	(93,750)	3,000,000	2,593,750	(406,250)	(13.5%)	6,500,000
BPA EFFICIENCY INCENTIVE	375,000	198,321	(176,679)	1,500,000	2,615,535	1,115,535	74.4%	7,500,000
MISCELLANEOUS REVENUES	718,169	662,690	(55,479)	2,872,675	2,950,179	77,504	2.7%	5,825,389
TOTAL OTHER OPERATING REVENUES	5,715,176	4,324,576	(1,390,600)	22,860,704	22,516,609	(344,095)	(1.5%)	49,199,161
TOTAL OPERATING REVENUES	110,182,240	104,052,951	(6,129,289)	457,675,691	470,758,217	13,082,526	2.9%	926,406,663
NON-OPERATING REVENUES								
INTEREST	488,677	475,694	(12,983)	1,954,708	2,180,212	225,504	11.5%	3,927,064
FEDERAL INTEREST SUBSIDY FOR BABS & CREBS	932,306	932,306	(0)	3,729,224	3,729,224	(0)	(0.0%)	7,458,448
OTHER	259,747	2,111,667	1,851,920	1,038,986	3,323,459	2,284,473	219.9%	2,115,282
TOTAL NON-OPERATING REVENUES	1,680,730	3,519,666	1,838,937	6,722,918	9,232,895	2,509,977	37.3%	13,500,794
TOTAL REVENUES	111,862,970	107,572,617	(4,290,353)	464,398,609	479,991,111	15,592,502	3.4%	939,907,457
OTHER AVAILABLE FUNDS								
APPROPRIATION FROM FUND BALANCE	(265,158)	-	265,158	(1,060,633)	-	1,060,633	(100.0%)	(4,574,666)
TOTAL REVENUES AND AVAILABLE FUNDS	**$ 111,597,811**	**$ 107,572,617**	**$ (4,025,195)**	**$ 463,337,976**	**$ 479,991,111**	**$ 16,653,135**	**3.6%**	**$ 935,332,791**

TACOMA POWER

2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT

December 31, 2021

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
OPERATING EXPENDITURES								
ADMINISTRATION								
SUPERINTENDENT'S OFFICE	$ 5,086,943	$ 6,744,922	$ (1,657,979)	$ 20,651,021	$ 26,770,176	$ (6,119,155)	(29.6%)	$ 38,106,178
ASSESSMENTS	8,637,234	8,245,612	391,622	34,661,070	31,989,648	2,671,422	7.7%	70,075,633
GROSS EARNINGS TAX	8,126,902	9,225,800	(1,098,898)	33,882,867	36,340,775	(2,457,908)	(7.3%)	68,923,405
ADMINISTRATION TOTAL	21,851,079	24,216,334	(2,365,255)	89,194,958	95,100,599	(5,905,640)	(6.6%)	177,105,216
RATES, FINANCIAL PLANNING & ANALYSIS								
RPA MANAGEMENT	156,467	176,465	(19,998)	644,417	638,161	6,257	1.0%	1,301,572
PROJECT MANAGEMENT OFFICE	156,655	187,237	(30,583)	621,129	706,876	(85,747)	(13.8%)	1,244,854
FINANCIAL & BUSINESS PLANNING	155,383	181,943	(26,560)	613,718	852,605	(238,888)	(38.9%)	1,236,502
STRATEGIC ASSET MANAGEMENT	263,371	171,137	92,235	1,160,275	560,025	600,249	51.7%	2,460,858
ENERGY RISK MANAGEMENT	170,750	193,084	(22,334)	676,377	699,658	(23,281)	(3.4%)	1,374,325
RATES & FORECASTING	290,020	294,797	(4,777)	1,207,054	800,889	406,166	33.6%	2,395,420
RATES, FINANCIAL PLANNING & ANALYSIS TOTAL	1,192,645	1,204,663	(12,018)	4,922,970	4,258,214	664,756	13.5%	10,013,531
POWER SHARED SERVICES								
PSS ADMINISTRATION	270,473	292,094	(21,621)	1,085,167	1,064,606	20,560	1.9%	2,331,923
PSS STRATEGY	283,241	240,263	42,977	1,141,449	1,034,390	107,059	9.4%	2,239,869
PSS SAFETY & ENVIRONMENTAL COMPLIANCE	166,355	174,702	(8,348)	670,353	698,861	(28,509)	(4.3%)	1,484,590
PSS TRAINING & DEVELOPMENT	218,196	181,798	36,397	858,715	717,591	141,124	16.4%	1,609,371
PSS RELIABILITY & COMPLIANCE	369,504	380,365	(10,861)	1,487,947	1,456,533	31,413	2.1%	3,014,447
PSS FACILITIES	589,272	513,008	76,265	2,411,604	1,913,624	497,980	20.6%	4,998,308
PSS SECURITY OPERATIONS	394,892	470,194	(75,303)	1,560,225	1,323,518	236,706	15.2%	3,214,303
PSS CRAFT SHOPS	241,373	309,905	(68,532)	972,101	797,687	174,414	17.9%	1,965,720
PSS MECHANICAL MAINTENANCE	299,634	258,349	41,285	1,257,480	903,779	353,702	28.1%	2,543,197
PSS BUILDING MAINTENANCE	598,430	506,250	92,180	2,465,128	1,946,376	518,752	21.0%	4,963,424
PSS GROUNDS MAINTENANCE	469,842	510,537	(40,695)	1,898,488	1,781,054	117,434	6.2%	3,856,055
POWER SHARED SERVICES TOTAL	3,901,210	3,837,465	63,745	15,808,656	13,638,020	2,170,636	13.7%	32,221,207

TACOMA POWER

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December 31, 2021

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TRANSMISSION & DISTRIBUTION (T & D)								
TD ADMINISTRATION	$ 241,517	$ 505,440	$ (263,923)	$ 991,103	$ 1,411,746	$ (420,644)	(42.4%)	$ 2,134,766
TD SAFETY	79,432	110,419	(30,988)	308,223	346,361	(38,138)	(12.4%)	620,568
TD LINE CLEARANCE TREE TRIMMING	977,417	1,334,548	(357,131)	3,916,117	3,803,452	112,665	2.9%	7,879,173
TD C & M LINE OPERATIONS	1,823,237	4,668,039	(2,844,801)	7,312,898	12,940,102	(5,627,204)	(76.9%)	15,174,454
TD TROUBLE CREWS	430,556	654,169	(223,613)	1,725,971	1,962,586	(236,615)	(13.7%)	3,489,539
TD SYSTEM MAINTENANCE & SUBSTATIONS	2,151,420	3,060,527	(909,108)	8,743,764	9,103,907	(360,143)	(4.1%)	17,758,075
TD LINE MAINTENANCE PLANNING	57,970	107,182	(49,212)	237,769	411,605	(173,836)	(73.1%)	500,464
TD ASSET MANAGEMENT	139,818	123,331	16,487	543,205	510,301	32,904	6.1%	1,238,396
TD HFC NETWORK CONSTRUCTION	346,264	402,843	(56,579)	1,385,055	1,493,635	(108,580)	(7.8%)	2,801,993
TD HFC NETWORK ENGINEERING	112,524	96,577	15,947	452,210	388,754	63,456	14.0%	909,612
TD UTILITY STAFF SUPPORT	446,850	456,235	(9,385)	1,940,365	1,709,618	230,747	11.9%	3,934,700
TD ELECTRICAL INSPECTION	394,514	470,492	(75,978)	1,598,747	1,685,698	(86,951)	(5.4%)	3,272,150
TD METER, RELAY & LINE SERVICES	547,724	1,254,595	(706,871)	2,208,672	3,387,574	(1,178,902)	(53.4%)	4,528,082
TD NEW SERVICES ENGINEERING	235,790	277,417	(41,627)	951,269	873,747	77,522	8.1%	2,090,902
TD ENGINEERING PRODUCTS & SERVICES	604,747	590,313	14,434	2,420,467	2,063,032	357,434	14.8%	4,898,156
TD PROTECTION & CONTROL ENGINEERING	261,876	242,897	18,980	1,078,494	871,580	206,914	19.2%	2,178,238
TD PROJECTS & SERVICES	214,337	241,313	(26,977)	859,722	934,740	(75,017)	(8.7%)	1,754,915
TD SUBSTATION ENGINEERING	197,252	128,147	69,105	804,815	463,003	341,812	42.5%	1,623,173
TD CENTRAL BUSINESS DISTRICT ENGR	54,347	53,999	348	223,612	184,460	39,151	17.5%	448,435
TD LINE ENGINEERING	182,887	180,035	2,852	738,324	715,627	22,697	3.1%	1,514,972
TD SYSTEM OPERATIONS	1,418,996	1,865,956	(446,960)	6,117,252	5,798,365	318,887	5.2%	13,019,778
TD SYSTEM PLANNING & ANALYSIS	362,523	345,991	16,532	1,542,677	1,295,288	247,390	16.0%	3,034,270
TD TOOL & EQUIPMENT ROOMS	32,975	33,390	(415)	131,901	89,703	42,199	32.0%	263,593
TD BUSINESS & FINANCIAL MGMT	339,769	310,758	29,011	1,361,460	1,207,687	153,772	11.3%	2,761,321
TD WAREHOUSE	323,174	311,560	11,614	1,292,696	1,164,307	128,389	9.9%	2,585,391
DISTRIBUTED WAREHOUSE COSTS	(327,356)	(311,560)	(15,796)	(1,305,814)	(1,164,307)	(141,507)	(10.8%)	(2,585,391)
TRANSMISSION & DISTRIBUTION TOTAL	11,650,560	17,514,612	(5,864,052)	47,580,974	53,652,571	(6,071,597)	(12.8%)	97,829,723

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GENERATION								
GENERATION ADMINISTRATION	$ 904,295	$ 967,617	$ (63,322)	$ 3,622,521	$ 3,952,463	$ (329,941)	(9.1%)	$ 7,268,336
GENERATION EXTRAORDINARY MAINTENANCE	451,247	729,322	(278,075)	1,805,000	807,308	997,692	55.3%	3,010,000
PRODUCTION ENGINEERING	730,845	726,786	4,060	2,942,549	2,663,358	279,190	9.5%	6,205,318
PLANT ENGINEERING & CONSTRUCTION SERVICES	778,783	616,868	161,915	3,130,211	2,411,479	718,732	23.0%	6,323,604
CONTRACT SERVICES	168,739	214,689	(45,951)	688,977	645,278	43,700	6.3%	1,754,322
NATURAL RESOURCES	4,353,219	6,658,736	(2,305,516)	17,430,615	16,753,292	677,323	3.9%	34,966,119
NISQUALLY PROJECT	654,362	773,489	(119,126)	2,625,240	2,500,235	125,005	4.8%	5,300,207
ALDER PARK	163,795	162,599	1,196	658,582	603,005	55,577	8.4%	1,330,458
CUSHMAN PROJECT	811,703	905,601	(93,898)	3,273,705	3,079,002	194,703	5.9%	6,734,386
COWLITZ PROJECT	1,233,182	1,542,949	(309,768)	4,943,803	4,888,990	54,813	1.1%	10,177,003
TAIDNAPAM PARK	131,235	107,489	23,746	525,624	532,489	(6,865)	(1.3%)	1,056,787
MOSSYROCK PARK	134,981	106,459	28,522	540,523	580,314	(39,791)	(7.4%)	1,092,472
MAYFIELD LAKE PARK	87,108	68,009	19,099	348,775	391,040	(42,265)	(12.1%)	702,361
WYNOOCHEE PROJECT	213,038	302,784	(89,746)	864,251	943,483	(79,232)	(9.2%)	1,766,894
GENERATION TOTAL	10,816,532	13,883,396	(3,066,865)	43,400,377	40,751,736	2,648,642	6.1%	87,688,266
POWER MANAGEMENT								
POWER MANAGEMENT ADMINISTRATION	514,854	360,086	154,768	2,091,570	1,391,480	700,090	33.5%	4,484,698
POWER CONTRACTS, COMPLIANCE & TRANSMISSION	37,539,019	39,554,567	(2,015,547)	153,233,631	156,203,277	(2,969,646)	(1.9%)	306,130,594
REAL-TIME ENERGY TRADING	495,793	456,476	39,316	1,992,616	1,707,649	284,967	14.3%	4,052,230
NEAR TERM ENERGY TRADING & OPERATIONS	3,255,035	996,246	2,258,789	10,148,011	9,586,034	561,977	5.5%	20,359,124
CAISO MARKET OPERATIONS	891,053	960,989	(69,935)	4,315,564	4,688,497	(372,933)	(8.6%)	8,003,092
EMS/IT MANAGEMENT	283,810	120,961	162,848	1,135,589	505,866	629,723	55.5%	2,283,683
RESOURCE OPERATIONS	229,088	208,446	20,642	923,690	679,117	244,573	26.5%	1,875,535
SUPPLY PLANNING & ANALYSIS	164,520	264,536	(100,016)	695,807	1,091,059	(395,252)	(56.8%)	1,400,416
CONSERVATION PLANNING & ANALYSIS	158,979	182,676	(23,697)	640,538	495,027	145,511	22.7%	1,295,354
ENERGY RESEARCH & DEVELOPMENT	279,946	222,368	57,577	1,170,265	663,908	506,358	43.3%	2,359,314
ENERGY CONSERVATION ADMINISTRATION	167,412	169,964	(2,551)	674,395	568,797	105,598	15.7%	1,355,373
COMMERCIAL ENERGY CONSERVATION	501,591	410,661	90,930	2,032,025	1,644,256	387,769	19.1%	4,090,435
RESIDENTIAL ENERGY SERVICES	409,088	501,026	(91,938)	1,636,629	1,579,525	57,104	3.5%	3,273,937
CONSERVATION INFORMATION CENTER	341,658	314,429	27,229	1,372,497	1,332,186	40,311	2.9%	2,775,311
RENEWABLES & OUTREACH	92,448	56,512	35,935	373,321	227,081	146,241	39.2%	756,554
POWER MANAGEMENT TOTAL	45,324,294	44,779,945	544,349	182,436,150	182,363,758	72,392	0.0%	364,495,650

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December 31, 2021

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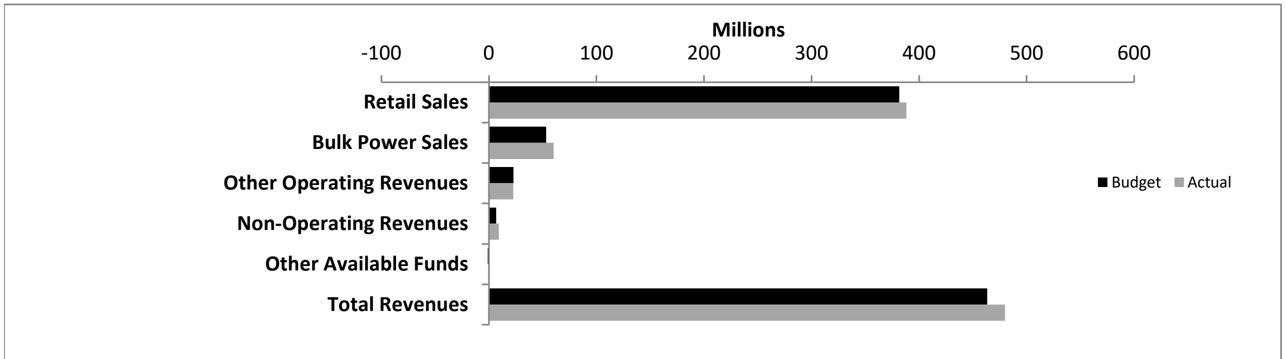
UTILITY TECHNOLOGY SERVICES (UTS)								
UTS ADMINISTRATION	$ 567,647	$ 607,614	$ (39,967)	$ 2,467,048	$ 2,268,931	$ 198,117	8.0%	$ 5,074,181
UTS ANALYTICS & DATA MANAGEMENT	70,121	138,336	(68,216)	619,767	558,737	61,031	9.8%	1,448,062
UTS DESKTOP SUPPORT	243,540	243,240	300	989,755	913,794	75,961	7.7%	2,111,494
UTS OPERATIONAL APPLICATION USER SUPPORT	471,231	628,101	(156,870)	1,977,429	1,649,808	327,622	16.6%	3,832,827
UTS OPERATIONAL INFORMATION SYSTEMS	469,617	717,475	(247,858)	2,167,302	1,939,455	227,847	10.5%	4,163,488
UTS CYBERSECURITY SYSTEMS	406,323	356,554	49,768	1,479,584	1,412,760	66,824	4.5%	2,955,489
UTS ENERGY MANAGEMENT SYSTEMS	123,564	130,455	(6,890)	579,363	597,732	(18,368)	(3.2%)	1,262,461
UTS NETWORKING, TELECOM & TRANSPORT SVCS	625,863	765,573	(139,710)	2,562,387	2,756,007	(193,620)	(7.6%)	5,232,592
UTS NETWORK & COMM SYSTEM ENGINEERING	446,103	481,909	(35,806)	1,832,703	1,818,829	13,875	0.8%	4,208,744
UTS PROJECT MANAGEMENT OFFICE	271,275	334,900	(63,625)	1,094,699	944,041	150,658	13.8%	2,079,799
UTS SERVICE MANAGEMENT OFFICE	344,498	305,079	39,419	1,423,854	1,306,597	117,257	8.2%	3,030,729
UTS AMI PROGRAM OFFICE	331,369	927,425	(596,056)	2,080,217	2,024,839	55,378	2.7%	4,496,941
UTILITY TECHNOLOGY SERVICES TOTAL	4,371,151	5,636,662	(1,265,511)	19,274,110	18,191,528	1,082,581	5.6%	39,896,808
OPERATION & MAINTENANCE TOTAL	**$ 99,107,471**	**$ 111,073,078**	**$ (11,965,607)**	**$ 402,618,196**	**$ 407,956,427**	**$ (5,338,230)**	**(1.3%)**	**$ 809,250,401**
DEBT SERVICE	8,326,490	7,373,509	952,981	30,601,280	27,105,491	3,495,789	11.4%	65,845,389
(1) CAPITAL OUTLAY - OPERATING FUND	7,529,625	11,432,969	(3,903,344)	30,118,500	41,081,262	(10,962,762)	(36.4%)	60,237,000
TOTAL CURRENT FUND EXPENDITURES	**$ 114,963,586**	**$ 129,879,555**	**$ (14,915,970)**	**$ 463,337,976**	**$ 476,143,180**	**$ (12,805,203)**	**(2.8%)**	**$ 935,332,791**

(1) Reflects a timing difference between capital outlay expenditures and reimbursments.

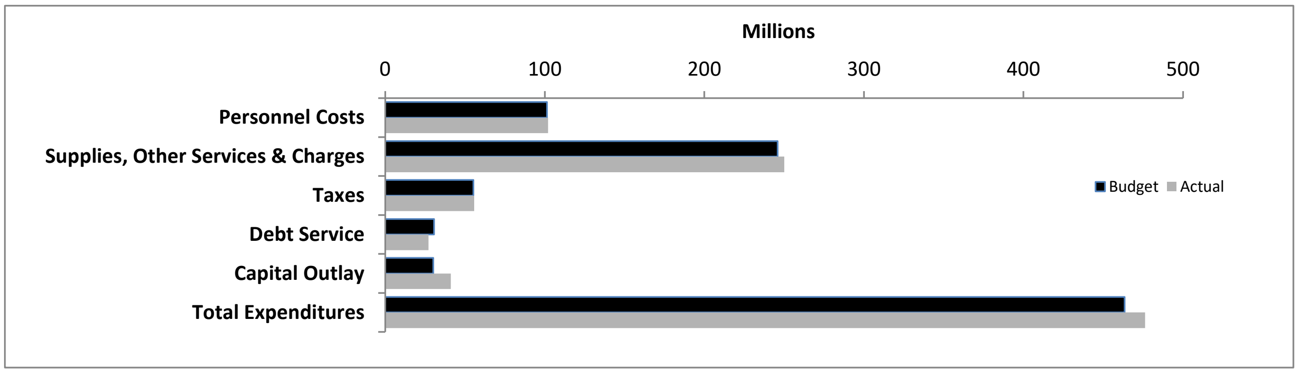
The Biennial Budget does reflect the mid-biennium budget adjustment.

Tacoma Power Revenues



	1/21 - 12/21 Budget	1/21 - 12/21 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Retail Sales	$381,598,886	$388,123,402	102%	$772,408,723	50%
Bulk Power Sales	53,216,101	60,118,206	113%	104,798,779	57%
Other Operating Revenues	22,860,704	22,516,609	98%	49,199,161	46%
Non-Operating Revenues	6,722,918	9,232,895	137%	13,500,794	68%
Other Available Funds	(1,060,633)	-	0%	(4,574,666)	0%
Total Revenues	$463,337,976	$479,991,111	104%	$935,332,791	51%

Tacoma Power Expenditures



	1/21 - 12/21 Budget	1/21 - 12/21 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	$101,338,132	$102,084,548	101%	$209,120,827	49%
Supplies, Other Services & Charges	245,976,869	250,132,157	102%	487,738,278	51%
Taxes	55,303,195	55,739,722	101%	112,391,296	50%
Debt Service	30,601,280	27,105,491	89%	65,845,389	41%
Capital Outlay	30,118,500	41,081,262	136%	60,237,000	68%
Total Expenditures	$463,337,976	$476,143,180	103%	$935,332,791	51%

50.0% of Biennial Budget Completed

The Biennial Budget does reflect the mid-biennium budget adjustment.

TACOMA WATER

2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT

December 31, 2021

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
REVENUE LESS EXPENDITURES	**$ 3,028,939**	**$ (1,698,391)**	**$ (4,727,329)**	**$ (5,496)**	**$ (1,318,091)**	**$ (1,312,595)**		
OPERATING REVENUES - WATER SALES								
RESIDENTIAL	$ 16,114,451	$ 16,432,706	$ 318,255	$ 64,277,884	$ 66,178,708	$ 1,900,824	3.0%	$ 130,507,048
COMMERCIAL	2,889,750	2,846,490	(43,260)	12,060,726	11,921,928	(138,798)	(1.2%)	24,520,435
LARGE VOLUME	539,686	604,893	65,207	2,364,174	2,242,846	(121,328)	(5.1%)	4,775,632
PULP MILL	1,821,818	1,730,734	(91,084)	7,062,758	7,283,918	221,160	3.1%	14,266,771
PRIVATE FIRE	839,513	955,710	116,198	3,398,156	4,000,569	602,412	17.7%	6,949,373
PARKS & IRRIGATION	826,654	976,797	150,143	3,661,483	4,174,423	512,940	14.0%	7,451,926
WHOLESALE	718,793	725,486	6,693	2,801,016	2,711,269	(89,748)	(3.2%)	5,658,053
RATE ADJUSTMENT DIFFERENCE	117,012	-	(117,012)	471,065	-	(471,065)	(100.0%)	344,970
TOTAL WATER SALES	23,867,676	24,758,341	890,665	96,097,262	98,999,184	2,901,922	3.0%	194,474,208
OTHER OPERATING REVENUES								
CASCADE WATER ALLIANCE	604,725	604,724	(1)	2,418,899	2,418,899	(0)	(0.0%)	4,766,667
OTHER OPERATING REVENUE	210,150	137,123	(73,027)	1,220,000	918,235	(301,765)	(24.7%)	2,455,000
OTHER SURCHARGE	88,800	94,454	5,654	355,200	380,619	25,419	7.2%	717,600
TOTAL OTHER OPERATING REVENUES	903,675	836,302	(67,373)	3,994,099	3,717,753	(276,346)	(6.9%)	7,939,267
TOTAL OPERATING REVENUES	24,771,351	25,594,642	823,291	100,091,361	102,716,937	2,625,576	2.6%	202,413,475
NON-OPERATING REVENUES								
INTEREST	75,000	160,547	85,547	300,000	775,047	475,047	158.3%	600,000
BABS INTEREST FEDERAL SUBSIDY	699,266	708,204	8,938	2,797,065	2,810,461	13,396	0.5%	5,594,130
OTHER NON-OPERATING REVENUE	266,397	415,002	148,605	705,457	858,334	152,877	21.7%	1,157,601
TOTAL NON-OPERATING REVENUES	1,040,663	1,283,752	243,089	3,802,522	4,443,842	641,320	16.9%	7,351,731
TOTAL REVENUES	25,812,014	26,878,395	1,066,381	103,893,883	107,160,779	3,266,895	3.1%	209,765,206
OTHER AVAILABLE FUNDS								
CAPITAL RESERVE FUND - TRANSFER	5,163,634	4,478,700	(684,934)	20,859,577	13,184,044	(7,675,533)	(36.8%)	41,719,154
SYSTEM DEVELOPMENT CHARGE - TRANSFER	2,878,415	100,349	(2,778,066)	3,380,426	510,645	(2,869,781)	(84.9%)	6,760,852
APPROPRIATION FROM FUND BALANCE	3,198,395	-	(3,198,395)	12,920,582	-	(12,920,582)	-	24,634,386
TOTAL REVENUES & AVAILABLE FUNDS	**$ 37,052,458**	**$ 31,457,443**	**$ (5,595,015)**	**$ 141,054,468**	**$ 120,855,468**	**$ (20,199,000)**	**(14.3%)**	**$ 282,879,598**

TACOMA WATER

2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT

December 31, 2021

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
OPERATING EXPENDITURES								
ADMINISTRATION, STRATEGY & SAFETY								
PERSONNEL COSTS	$ 354,274	$ 289,189	$ 65,085	$ 1,421,095	$ 1,176,525	$ 244,570	17.2%	2,875,006
SUPPLIES, SERVICES & CHARGES	114,047	548,760	(434,713)	672,031	1,824,353	(1,152,322)	(171.5%)	1,528,091
RWSS CRO EXPENSES	1,541,177	1,586,557	(45,380)	6,164,708	5,721,624	443,084	7.2%	12,333,998
ASSESSMENTS	3,320,340	3,129,189	191,151	13,336,064	12,224,927	1,111,136	8.3%	26,997,183
GROSS EARNINGS TAX	1,993,202	2,034,318	(41,115)	8,026,543	8,305,896	(279,353)	(3.5%)	16,198,424
OTHER TAXES	1,375,636	1,471,196	(95,560)	5,537,162	5,856,255	(319,093)	(5.8%)	11,216,541
ADMINISTRATION, STRATEGY & SAFETY TOTAL	8,698,676	9,059,209	(360,533)	35,157,603	35,109,580	48,022	0.1%	71,149,243
BUSINESS SERVICES								
PERSONNEL COSTS	1,036,618	884,957	151,661	4,147,971	3,440,118	707,853	17.1%	8,437,690
SUPPLIES, SERVICES & CHARGES	465,157	426,874	38,283	2,045,252	1,254,224	791,028	38.7%	4,255,896
BUSINESS SERVICES TOTAL	1,501,775	1,311,831	189,944	6,193,223	4,694,341	1,498,882	24.2%	12,693,587
CUSTOMER & EMPLOYEE EXPERIENCE								
PERSONNEL COSTS	735,884	789,863	(53,979)	2,955,536	2,925,341	30,195	1.0%	6,016,446
SUPPLIES, OTHER SERVICES & CHARGES	114,061	88,463	25,598	466,451	230,051	236,399	50.7%	793,514
CUSTOMER & EMPLOYEE EXPERIENCE TOTAL	849,945	878,326	(28,381)	3,421,986	3,155,392	266,594	7.8%	6,809,960
MAINTENANCE & CONSTRUCTION								
PERSONNEL COSTS	4,831,813	3,228,652	1,603,160	14,857,250	11,490,414	3,366,837	22.7%	28,577,712
SUPPLIES, SERVICES & CHARGES	1,046,529	1,267,770	(221,241)	4,185,660	4,037,326	148,335	3.5%	8,390,121
WATER WAREHOUSE	140,434	140,546	(112)	561,738	508,692	53,046	9.4%	1,134,470
DISTRIBUTED WAREHOUSE COSTS	(140,434)	(140,546)	112	(561,738)	(508,692)	(53,046)	9.4%	(1,134,470)
MAINTENANCE & CONSTRUCTION TOTAL	5,878,341	4,496,423	1,381,919	19,042,911	15,527,740	3,515,171	18.5%	36,967,833
PLANNING & ENGINEERING								
PERSONNEL COSTS	1,316,141	1,379,738	(63,597)	5,274,714	5,446,822	(172,107)	(3.3%)	10,789,746
SUPPLIES, SERVICES & CHARGES	455,740	277,107	178,633	1,387,142	787,180	599,963	43.3%	2,656,972
PLANNING & ENGINEERING TOTAL	1,771,881	1,656,846	115,036	6,661,857	6,234,001	427,856	6.4%	13,446,717

TACOMA WATER

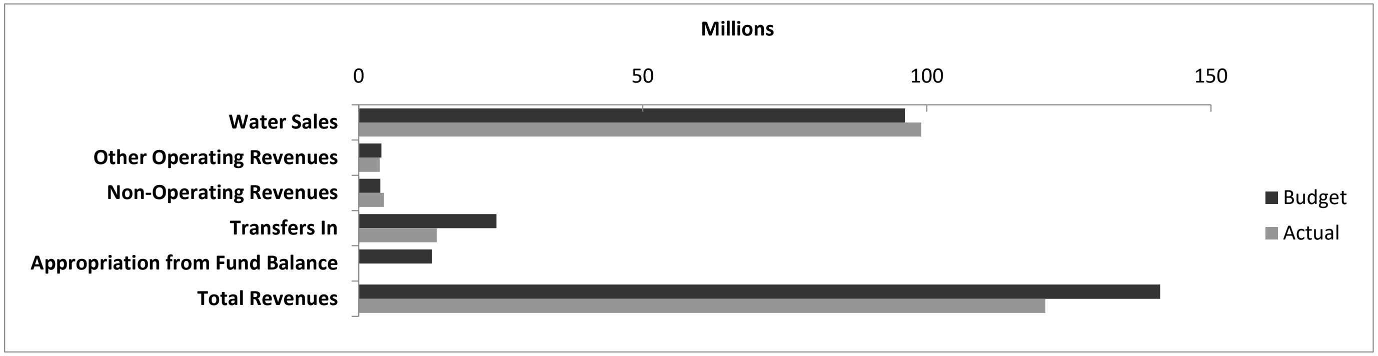
2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT

December 31, 2021

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
SOURCE WATER & TREATMENT OPS								
PERSONNEL COSTS	$ 1,133,273	$ 1,262,774	$ (129,501)	$ 4,455,451	$ 4,782,216	$ (326,766)	(7.3%)	$ 9,078,111
SUPPLIES, SERVICES & CHARGES	774,040	835,577	(61,537)	3,179,204	2,750,492	428,712	13.5%	6,344,547
SOURCE WATER & TREATMENT OPS TOTAL	1,907,313	2,098,351	(191,038)	7,634,655	7,532,709	101,946	1.3%	15,422,659
(1) VACANCY FACTOR	(596,151)	-	(596,151)	(2,384,603)	-	(2,384,603)	100.0%	(3,539,206)
OPERATION & MAINTENANCE TOTAL	**$ 20,011,781**	**$ 19,500,985**	**$ 510,796**	**$ 75,727,631**	**$ 72,253,763**	**$ 3,473,868**	**4.6%**	**$ 152,950,793**
DEBT SERVICE	6,416,681	6,296,760	119,921	25,666,722	25,680,142	(13,420)	(0.1%)	50,597,584
CAPITAL OUTLAY - OPERATING FUND	(446,991)	2,779,040	(3,226,032)	15,425,608	10,544,964	4,880,644	31.6%	30,851,215
CAPITAL OUTLAY - CAPITAL FUNDS	8,042,049	4,579,049	3,463,001	24,240,003	13,694,689	10,545,314	43.5%	48,480,006
TOTAL OPERATING FUND EXPENDITURES	**$ 34,023,519**	**$ 33,155,834**	**$ 867,685**	**$ 141,059,964**	**$ 122,173,559**	**$ 18,886,405**	**13.4%**	**$ 282,879,598**

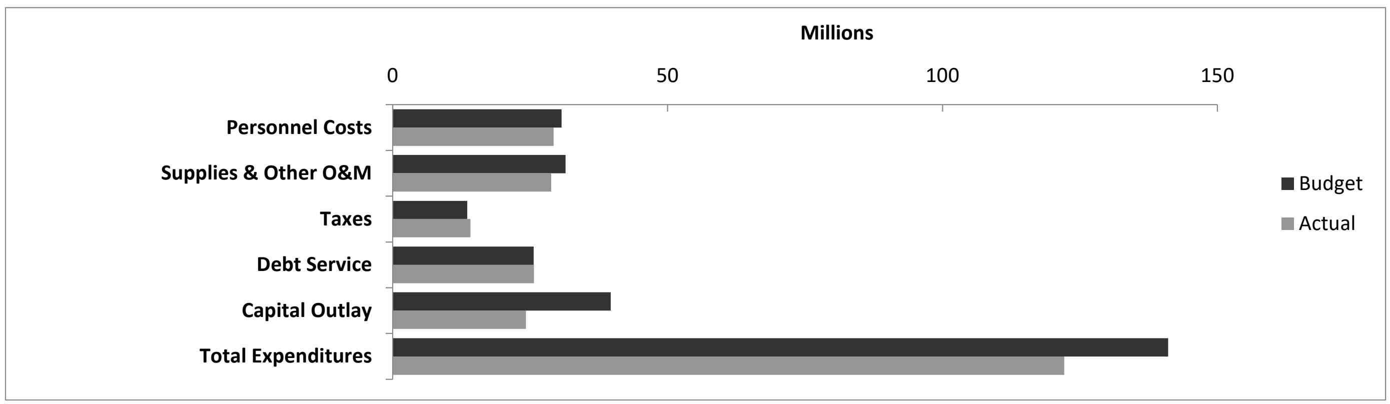
(1) Represents a budget reduction for the vacancies that occur during the course of the biennium.
The Biennial Budget does reflect the mid-biennium budget adjustment.

Tacoma Water Revenues



	1/21 - 12/21 Budget	1/21 - 12/21 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Water Sales	$96,097,262	$98,999,184	103%	$194,474,208	51%
Other Operating Revenues	3,994,099	3,717,753	93%	7,939,267	47%
Non-Operating Revenues	3,802,522	4,443,842	117%	7,351,731	60%
Transfers In	24,240,003	13,694,689	56%	48,480,006	28%
Appropriation from Fund Balance	12,920,582	0	0%	24,634,386	0%
Total Revenues	$141,054,468	$120,855,468	86%	$282,879,598	43%

Tacoma Water Expenditures



	1/21 - 12/21 Budget	1/21 - 12/21 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	$30,727,415	$29,261,436	95%	$62,235,506	47%
Supplies & Other O&M	31,436,511	28,830,177	92%	63,300,323	46%
Taxes	13,563,705	14,162,151	104%	27,414,965	52%
Debt Service	25,666,722	25,680,142	100%	50,597,584	51%
Capital Outlay	39,665,611	24,239,654	61%	79,331,221	31%
Total Expenditures	$141,059,964	$122,173,559	87%	$282,879,598	43%

50.0% of Biennial Budget Completed

The Biennial Budget does reflect the mid-biennium budget adjustment.

TACOMA RAIL

2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT

December 31, 2021

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
REVENUES LESS EXPENDITURES	**$ (23,428)**	**$ (219,207)**	**$ (195,780)**	**$ (973,172)**	**$ (1,143,707)**	**$ (170,535)**		
OPERATING REVENUES								
SWITCHING REVENUES								
LINE HAULS AND LOCAL	$ 8,288,822	$ 6,269,235	$ (2,019,587)	$ 32,487,368	$ 27,225,671	$ (5,261,697)	(16.2%)	$ 65,987,032
DEMURRAGE FEES	330,000	492,350	162,350	1,320,000	1,793,610	473,610	35.9%	2,640,000
TOTAL SWITCHING REVENUES	8,618,822	6,761,585	(1,857,237)	33,807,368	29,019,281	(4,788,087)	(14.2%)	68,627,032
LOCOMOTIVE SERVICING	900,000	1,184,334	284,334	3,600,000	4,772,066	1,172,066	32.6%	7,200,000
OTHER REVENUES	65,250	85,066	19,816	261,000	297,021	36,021	13.8%	522,000
TOTAL MISCELLANEOUS REVENUES	965,250	1,269,400	304,150	3,861,000	5,069,087	1,208,087	31.3%	7,722,000
TOTAL OPERATING REVENUES	9,584,072	8,030,985	(1,553,087)	37,668,368	34,088,368	(3,580,000)	(9.5%)	76,349,032
NON-OPERATING REVENUES								
RENT AND MISCELLANEOUS INCOME	120,300	243,169	122,869	481,200	530,020	48,820	10.1%	962,400
INTEREST	50,000	24,703	(25,297)	200,000	119,422	(80,578)	(40.3%)	390,000
TOTAL NON-OPERATING REVENUES	170,300	267,872	97,572	681,200	649,441	(31,759)	(4.7%)	1,352,400
OTHER AVAILABLE FUNDS								
APPROPRIATION FROM FUND BALANCE	157,557	-	(157,557)	630,226	-	(630,226)	(100.0%)	630,226
TOTAL REVENUES	**$ 9,911,928**	**$ 8,298,857**	**$ (1,613,071)**	**$ 38,979,794**	**$ 34,737,810**	**$ (4,241,984)**	**(10.9%)**	**$ 78,331,658**

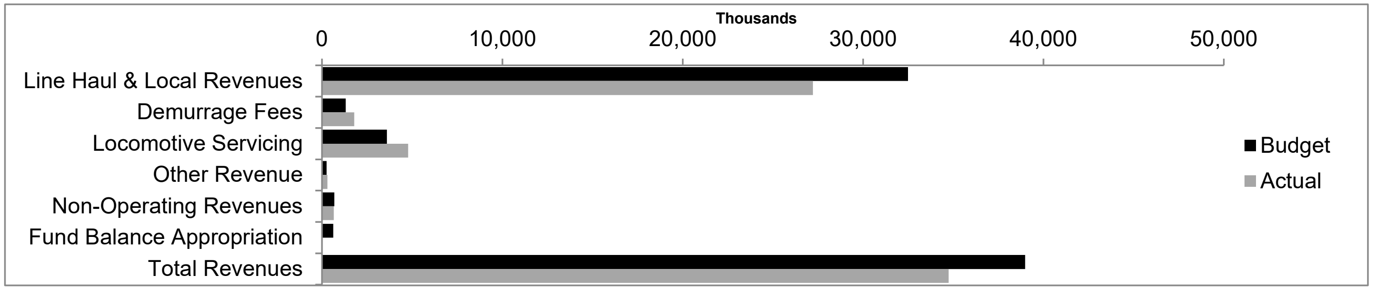
TACOMA RAIL

2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT

December 31, 2021

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
OPERATING EXPENDITURES								
ADMINISTRATION								
PERSONNEL COSTS	$ 765,157	$ 744,617	$ 20,540	$ 3,060,629	$ 3,015,157	$ 45,472	1.5%	$ 6,178,372
SUPPLIES, OTHER SERVICES & CHARGES	317,632	539,994	(222,362)	1,270,527	1,803,395	(532,868)	(41.9%)	2,619,049
ASSESSMENTS	593,398	578,178	15,221	2,385,058	2,254,874	130,184	5.5%	4,889,375
GROSS EARNINGS TAX	763,626	667,978	95,647	3,123,987	2,769,194	354,793	11.4%	6,319,000
OTHER TAXES	160,842	126,657	34,186	657,502	539,204	118,297	18.0%	1,320,000
ADMINISTRATION TOTAL	2,600,655	2,657,424	(56,768)	10,497,703	10,381,824	115,879	1.1%	21,325,796
OPERATIONS								
PERSONNEL COSTS	2,828,613	2,338,669	489,944	11,314,453	9,334,972	1,979,481	17.5%	22,849,141
SUPPLIES, OTHER SERVICES & CHARGES	506,570	599,879	(93,309)	2,026,280	1,837,076	189,203	9.3%	3,740,134
OPERATIONS TOTAL	3,335,183	2,938,548	396,635	13,340,733	11,172,049	2,168,684	16.3%	26,589,274
MECHANICAL								
PERSONNEL COSTS	686,484	709,970	(23,486)	2,745,935	2,501,214	244,721	8.9%	5,540,840
SUPPLIES, OTHER SERVICES & CHARGES	411,860	331,509	80,352	1,647,441	1,298,117	349,323	21.2%	2,672,489
FUEL	975,000	939,349	35,651	3,900,000	4,006,655	(106,655)	(2.7%)	7,800,000
MECHANICAL TOTAL	2,073,344	1,980,827	92,517	8,293,376	7,805,986	487,390	5.9%	16,013,329
CONSTRUCTION								
PERSONNEL COSTS	338,436	301,896	36,539	1,353,742	1,078,575	275,167	20.3%	2,737,435
SUPPLIES, OTHER SERVICES & CHARGES	363,291	353,663	9,628	1,453,163	1,268,581	184,583	12.7%	2,917,324
CONSTRUCTION TOTAL	701,726	655,559	46,167	2,806,906	2,347,156	459,750	16.4%	5,654,760
OPERATION & MAINTENANCE TOTAL	**$ 8,710,909**	**$ 8,232,358**	**$ 478,551**	**$ 34,938,717**	**$ 31,707,015**	**$ 3,231,702**	**9.2%**	**$ 69,583,160**
LONG-TERM DEBT	191,947	191,253	694	884,249	883,549	700	0.1%	1,768,498
CAPITAL OUTLAY - OPERATING FUND	1,032,500	94,453	938,047	4,130,000	3,290,953	839,047	20.3%	6,980,000
TOTAL OPERATING FUND EXPENDITURES	**$ 9,935,356**	**$ 8,518,065**	**$ 1,417,292**	**$ 39,952,966**	**$ 35,881,517**	**$ 4,071,449**	**10.2%**	**$ 78,331,658**

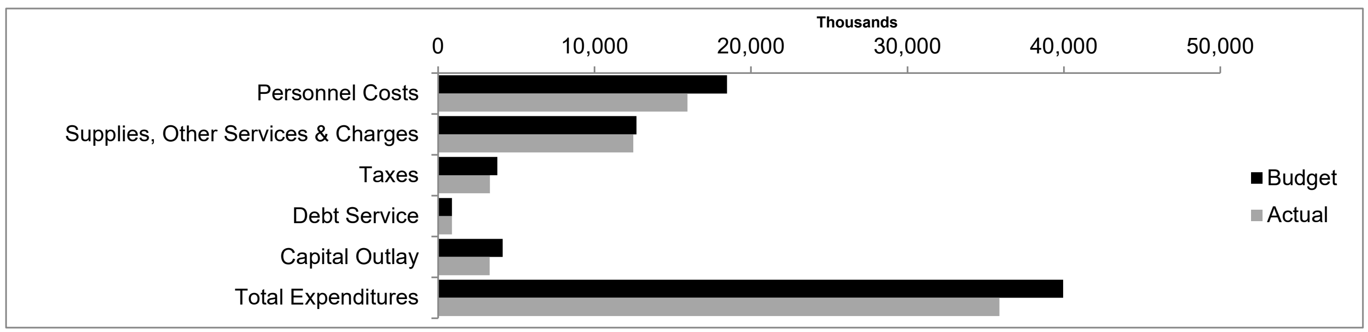
Excludes ($2,320,000.00) WMIP liability.



Tacoma Rail Revenues

	1/21 - 12/21 Budget	1/21 - 12/21 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Line Haul & Local Revenues	**$32,487,368**	**$27,225,671**	**84%**	**$65,987,032**	**41%**
Demurrage Fees	**1,320,000**	**1,793,610**	**136%**	**2,640,000**	**68%**
Locomotive Servicing	**3,600,000**	**4,772,066**	**133%**	**7,200,000**	**66%**
Other Revenue	**261,000**	**297,021**	**114%**	**522,000**	**57%**
Non-Operating Revenues	**681,200**	**649,441**	**95%**	**1,352,400**	**48%**
Fund Balance Appropriation	**630,226**	**-**	**0%**	**630,226**	**0%**
Total Revenues	**$38,979,794**	**$34,737,810**	**89%**	**$78,331,658**	**44%**

Tacoma Rail Expenditures



	1/21 - 12/21 Budget	1/21 - 12/21 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	**$18,474,760**	**$15,929,918**	**86%**	**$37,305,788**	**43%**
Supplies, Other Services & Charges	**12,682,469**	**12,468,698**	**98%**	**24,638,372**	**51%**
Taxes	**3,781,489**	**3,308,398**	**87%**	**7,639,000**	**43%**
Debt Service	**884,249**	**883,549**	**100%**	**1,768,498**	**50%**
Capital Outlay	**4,130,000**	**3,290,953**	**80%**	**6,980,000**	**47%**
Total Expenditures	**$39,952,966**	**$35,881,517**	**90%**	**$78,331,658**	**46%**

Excludes ($2,320,000.00) WMIP liability.

50.0% of Biennial Budget Completed

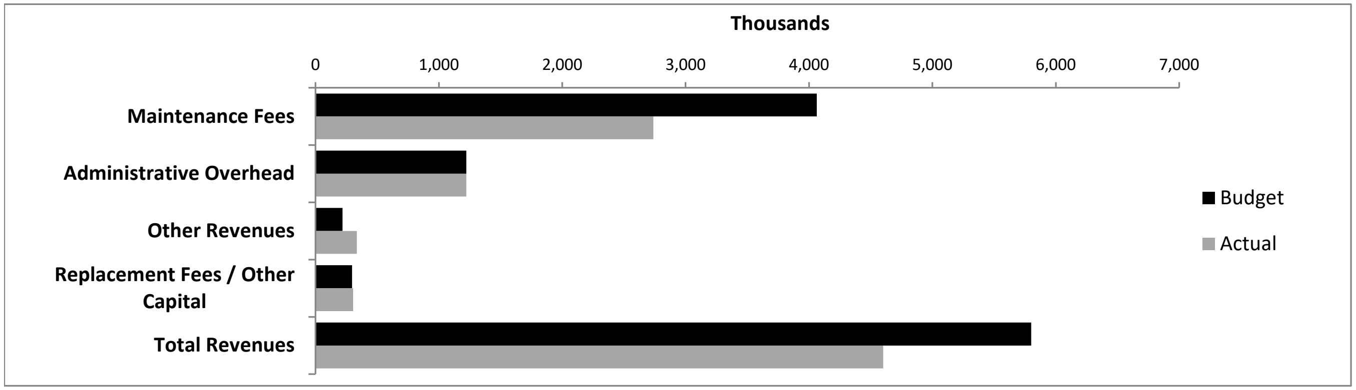
TPU FLEET SERVICES FUND

2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT

December 31, 2021

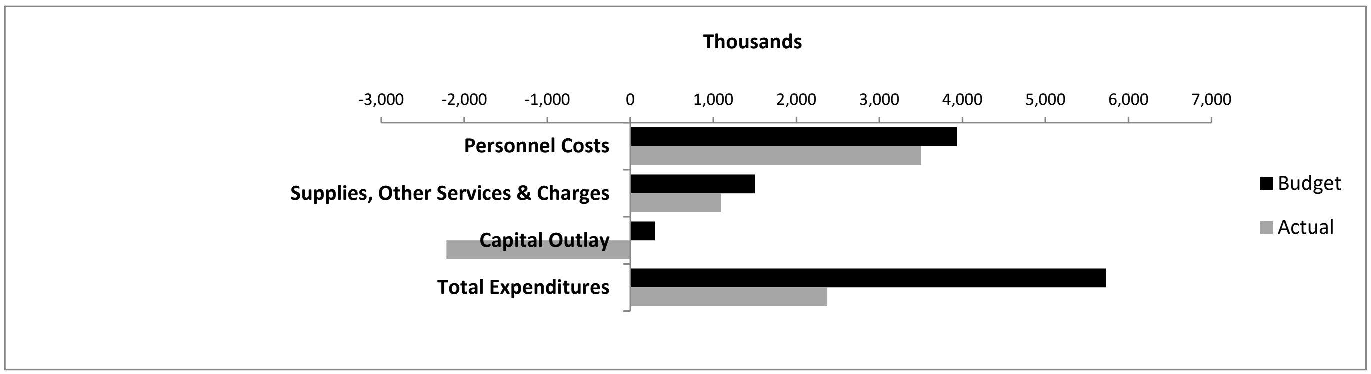
	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE/ (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE/ (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
REVENUES LESS EXPENDITURES	**$ 41,887**	**$ 98,004**	**$ 56,117**	**$ 68,229**	**$ 2,226,784**	**$ 2,158,555**		
OPERATING REVENUES								
MAINTENANCE REVENUE	$ 1,015,605	$ 729,453	$ (286,152)	$ 4,062,419	$ 2,737,708	$ (1,324,710)	(32.6%)	$ 8,124,837
ADMINISTRATIVE OVERHEAD	305,514	246,682	(58,832)	1,222,055	1,221,420	(635)	(0.1%)	2,444,110
FUEL AND FUEL LOADING	14,375	17,891	3,516	57,500	66,033	8,533	14.8%	115,000
POOL CAR RENTAL	34,375	54,385	20,010	137,500	234,078	96,578	70.2%	275,000
TOTAL OPERATING REVENUES	1,369,868	1,048,412	(321,457)	5,479,474	4,259,240	(1,220,234)	(22.3%)	10,958,947
OTHER REVENUES								
INTEREST INCOME	6,250	3,141	(3,109)	25,000	25,159	159	0.6%	50,000
OTHER REVENUE	-	5,502	5,502	-	9,991	9,991	-	-
TOTAL REVENUES	1,376,118	1,057,055	(319,064)	5,504,474	4,294,390	(1,210,084)	(22.0%)	11,008,947
CAPITAL REVENUES								
CAPITAL REPLACEMENT FEES	74,097	67,991	(6,106)	296,387	285,757	(10,630)	(3.6%)	592,774
OTHER CAPITAL REVENUES	-	(349,609)	(349,609)	-	20,198	20,198	100.0%	-
TOTAL REVENUES AND AVAILABLE FUNDS	**$ 1,450,215**	**$ 775,436**	**$ (674,779)**	**$ 5,800,861**	**$ 4,600,345**	**$ (1,200,516)**	**(20.7%)**	**$ 11,601,721**
OPERATING EXPENDITURES								
REPAIRS AND SERVICING								
PERSONNEL COSTS	$ 682,775	$ 696,283	$ (13,508)	$ 2,731,099	$ 2,471,319	$ 259,780	9.5%	$ 5,529,001
GENERAL SUPPLIES & EXPENSE	109,454	127,910	(18,456)	529,379	454,978	74,401	14.1%	1,061,102
REPAIRS AND SERVICING TOTAL	792,229	824,193	(31,964)	3,260,479	2,926,297	334,181	10.2%	6,590,103
STORES OPERATION								
PERSONNEL COSTS	82,765	58,363	24,402	331,059	232,086	98,973	29.9%	668,639
GENERAL SUPPLIES & EXPENSE	10,882	(172,373)	183,255	44,810	(149,738)	194,548	434.2%	88,724
STORES OPERATION TOTAL	93,646	(114,011)	207,657	375,869	82,348	293,521	78.1%	757,363
ADMINISTRATION								
PERSONNEL COSTS	217,865	203,999	13,865	871,458	796,844	74,614	8.6%	1,777,177
GENERAL SUPPLIES & EXPENSE	156,606	(317,176)	473,782	632,897	561,697	71,200	11.2%	1,293,221
MOTOR POOL								
GENERAL SUPPLIES & EXPENSE	73,885	49,726	24,159	295,541	223,118	72,423	24.5%	591,083
ADMINISTRATION TOTAL	448,356	(63,450)	511,806	1,799,896	1,581,660	218,237	12.1%	3,661,480
OPERATION & MAINTENANCE TOTAL	**$ 1,334,231**	**$ 646,733**	**$ 687,499**	**$ 5,436,244**	**$ 4,590,305**	**$ 845,939**	**15.6%**	**$ 11,008,947**
CAPITAL OUTLAY	74,097	30,692	43,404	296,387	34,608	261,779	88.3%	592,774
CAPITAL OUTLAY - PRIOR YEAR ADJUSTMENTS	-	7	(7)	-	(2,251,353)	2,251,353	(100.0%)	-
TOTAL CURRENT FUND EXPENDITURES	**$ 1,408,328**	**$ 677,432**	**$ 730,896**	**$ 5,732,631**	**$ 2,373,561**	**$ 3,359,071**	**58.6%**	**$ 11,601,721**

TPU Fleet Services Fund Revenues



	1/21 - 12/21 Budget	1/21 - 12/21 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Maintenance Fees	$4,062,419	$2,737,708	67%	$8,124,837	34%
Administrative Overhead	1,222,055	1,221,420	100%	2,444,110	50%
Other Revenues	220,000	335,261	152%	440,000	76%
Replacement Fees / Other Capital	296,387	305,955	103%	592,774	52%
Total Revenues	$5,800,861	$4,600,345	79%	$11,601,721	40%

TPU Fleet Services Fund Expenditures



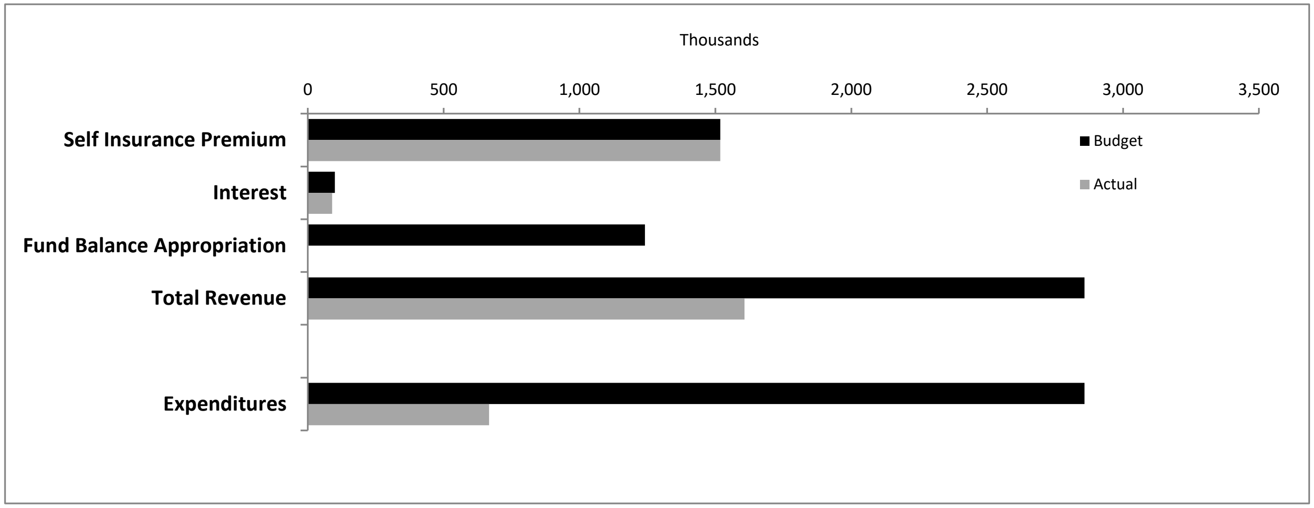
	1/21 - 12/21 Budget	1/21 - 12/21 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	$3,933,616	$3,500,249	89%	$7,974,817	44%
Supplies, Other Services & Charges	1,502,628	1,090,056	73%	3,034,129	36%
Capital Outlay	296,387	(2,216,744)	-748%	592,774	-374%
Total Expenditures	$5,732,631	$2,373,561	41%	$11,601,721	20%

50.0% of Biennial Budget Completed

TPU SELF INSURANCE FUND

2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT

December 31, 2021



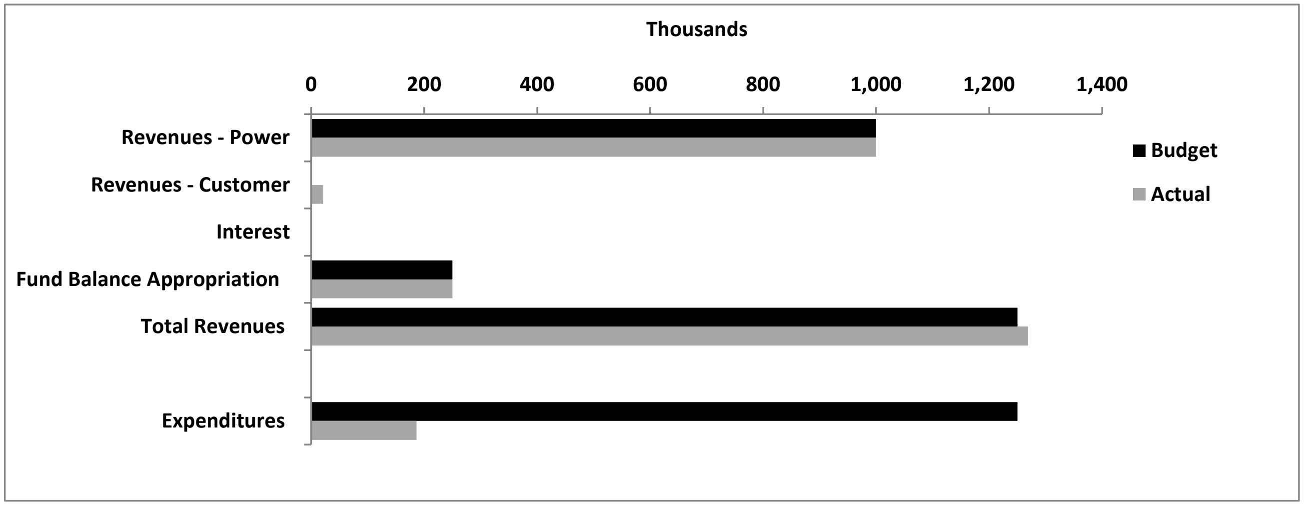
	1/21 - 12/21 Budget	1/21 - 12/21 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Self Insurance Premium	$1,517,756	$1,517,756	100%	$3,035,512	50%
Interest	100,000	89,667	90%	200,000	45%
Fund Balance Appropriation	1,240,344	-	0%	2,480,688	0%
Total Revenue	$2,858,100	$1,607,423	56%	$5,716,200	28%
Expenditures	$2,858,100	$667,305	23%	$5,716,200	12%

50.0% of Biennial Budget Completed

TPU FAMILY NEED FUND

2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT

December 31, 2021



	1/21 - 12/21 Budget	1/21 - 12/21 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Revenues - Power	$1,000,000	1,000,000	100%	$2,000,000	50%
Revenues - Customer	-	20,984	N/A	N/A	N/A
Interest	-	(1,929)	N/A	N/A	N/A
Fund Balance Appropriation	250,000	250,000	100%	500,000	50%
Total Revenues	$1,250,000	$1,269,054	102%	$2,500,000	51%
Expenditures	$1,250,000	186,443	15%	$2,500,000	7%

50.0% of Biennial Budget Completed

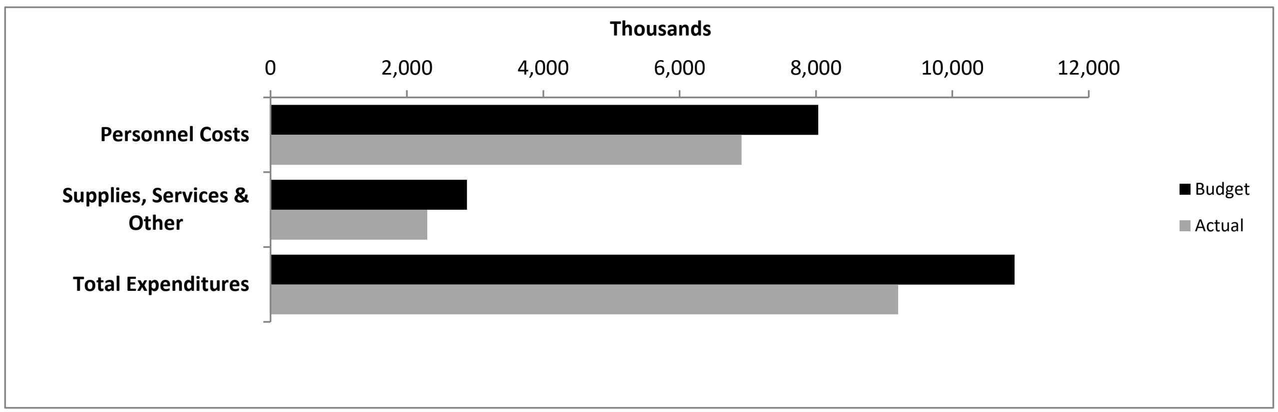
TPU ADMINISTRATIVE OFFICES

2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT

December 31, 2021

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
DIRECTOR'S OFFICE	$ 332,079	$ 221,384	$ 110,695	$ 1,328,391	$ 906,288	$ 422,103	31.8%	$ 2,696,605
MANAGEMENT SERVICES	455,245	417,810	37,435	1,821,564	1,450,503	371,061	20.4%	3,704,558
PUBLIC RECORDS OFFICE	297,262	268,919	28,342	1,188,998	963,384	225,614	19.0%	2,357,349
PUBLIC AFFAIRS & COMMUNICATIONS	1,642,438	1,513,085	129,353	6,571,562	5,884,329	687,233	10.5%	13,303,651
TOTAL ADMIN OFFICES	**$ 2,727,024**	**$ 2,421,199**	**$ 305,825**	**$ 10,910,515**	**$ 9,204,504**	**$ 1,706,010**	**15.6%**	**$ 22,062,163**

TPU Administrative Offices Expenditures



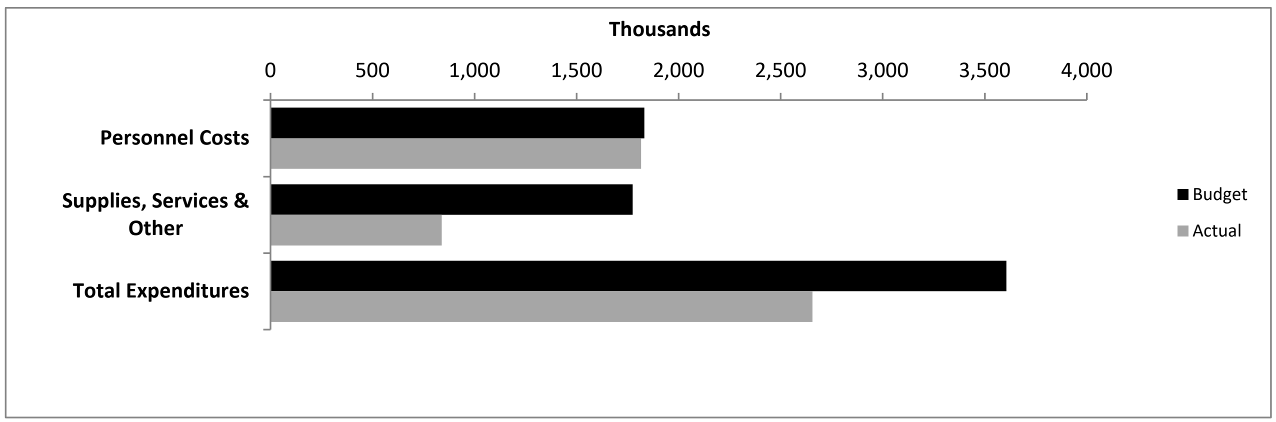
	1/21 - 12/21 Budget	1/21 - 12/21 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	$ 8,030,845	$ 6,906,469	86%	$ 16,303,932	42%
Supplies, Services & Other	2,879,670	2,298,035	80%	5,758,231	40%
Total Expenditures	$ 10,910,515	$ 9,204,504	84%	$ 22,062,163	42%

50.0% of Biennial Budget Completed

TPU SUPPORT SERVICES
2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT
December 31, 2021

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
TPU REAL PROPERTY SERVICES	$ 296,324	$ 321,549	$ (25,225)	$ 1,185,697	$ 1,230,496	$ (44,798)	(3.8%)	$ 2,397,445
TPU COPIER SERVICES	114,710	52,517	62,193	458,842	180,162	278,680	60.7%	917,684
TPU UTS SOFTWARE SUPPORT	393,523	322,270	71,253	1,961,917	1,244,974	716,943	36.5%	3,639,640
TOTAL TPU SUPPORT SERVICES	**$ 804,558**	**$ 696,337**	**$ 108,221**	**$ 3,606,457**	**$ 2,655,631**	**$ 950,825**	**26.4%**	**$ 6,954,769**

TPU Support Services Expenditures



	1/21 - 12/21 Budget	1/21 - 12/21 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	$1,832,339	$1,816,288	99%	$3,698,268	49%
Supplies, Services & Other	1,774,117	839,343	47%	3,256,501	26%
Total Expenditures	$3,606,457	$2,655,631	74%	$6,954,769	38%

50.0% of Biennial Budget Completed

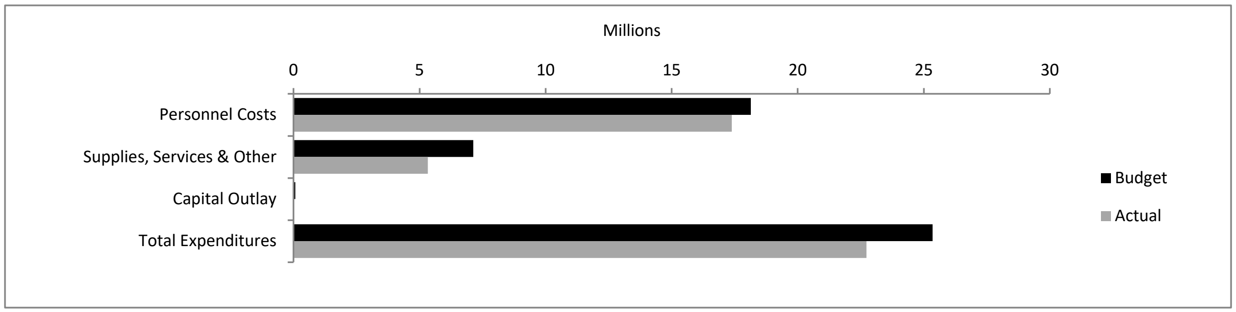
TPU CUSTOMER SERVICES

2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT

December 31, 2021

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
CUSTOMER SERVICES								
PAYGO	$ -	$ -	$ -	$ -	$ -	$ -		$ -
CUSTOMER SOLUTIONS	394,821	437,934	(43,113)	1,579,283	1,616,822	(37,539)	(2.4%)	3,182,666
CUSTOMER SERVICE TRAINING	184,242	177,800	6,442	736,967	597,217	139,751	19.0%	1,484,995
CONTACT CENTER (PHONE SERVICES)	1,275,584	1,182,690	92,893	5,102,335	4,828,895	273,440	5.4%	10,347,347
LOBBY SERVICES	270,505	310,596	(40,091)	1,082,018	955,361	126,657	11.7%	2,154,803
BILLING	327,073	316,695	10,378	1,308,291	1,152,887	155,404	11.9%	2,634,732
PERFORMANCE SOLUTIONS	513,924	147,511	366,413	2,055,695	1,256,679	799,015	38.9%	3,979,249
OPERATIONS ADMINISTRATION	198,099	149,871	48,228	795,051	678,658	116,393	14.6%	1,617,309
BUSINESS SOLUTIONS	254,593	264,563	(9,969)	1,018,373	960,865	57,509	5.6%	2,048,264
MAIL SERVICES	527,403	468,259	59,144	2,109,610	1,825,285	284,325	13.5%	4,241,942
FIELD INVESTIGATION	604,091	512,008	92,083	2,416,364	2,047,999	368,365	15.2%	4,829,541
METER READING	598,165	612,092	(13,927)	2,392,661	2,298,591	94,070	3.9%	4,803,678
SUPPORT SERVICES	153,180	167,765	(14,585)	612,720	599,370	13,350	2.2%	1,238,252
SWITCHBOARD	22,214	24,448	(2,234)	88,856	90,068	(1,212)	(1.4%)	181,409
ADMINISTRATION	682,397	598,050	84,348	2,735,753	2,501,805	233,948	8.6%	5,552,816
BUSINESS OFFICE ADMINISTRATION	310,257	316,630	(6,374)	1,241,026	1,303,984	(62,957)	(5.1%)	2,497,640
CAPITAL OUTLAY	18,375	13,000	5,375	73,500	13,000	60,500	82.3%	147,000
CUSTOMER SERVICES TOTAL	**$ 6,334,921**	**$ 5,699,910**	**$ 635,011**	**$ 25,348,504**	**$ 22,727,484**	**$ 2,621,020**	**10.3%**	**$ 50,941,641**

TPU Customer Services Expenditures



	1/21 - 12/21 Budget	1/21 - 12/21 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Bien. Budget
Personnel Costs	**18,144,204**	**17,388,240**	**96%**	**36,667,217**	**47%**
Supplies, Services & Other	**7,130,800**	**5,326,245**	**75%**	**14,127,424**	**38%**
Capital Outlay	**73,500**	**13,000**	**18%**	**147,000**	**9%**
Total Expenditures	**$25,348,504**	**$22,727,484**	**90%**	**$50,941,641**	**45%**

50.0% of Biennial Budget Completed