
Power
Water
Rail

Biennial Budget

# Budget Performance Report

3rd Quarter 2021

TACOMA PUBLIC UTILITIES

**TACOMA PUBLIC UTILITIES**
**2021/2022 BIENNIAL BUDGET PERFORMANCE REPORTS***
**3RD QUARTER 2021**

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** Unaudited reports focusing on operating transactions in the operating fund, excluding some non budgetary entries made for accounting purposes.*

# TACOMA POWER

## 2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT

## September 30, 2021

| | CURRENT QUARTER | | | BIENNIUM TO DATE | | | | BIENNIUM |
|---|---|---|---|---|---|---|---|---|
| | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | % Fav/(Unfav) | BUDGET |
| **REVENUE LESS EXPENDITURES** | **$ (9,488,807)** | **$ 2,292,463** | **$ 11,781,270** | **$ 3,365,774** | **$ 26,154,871** | **$ 22,789,096** | | |
| **SALES OF ELECTRICAL ENERGY** | | | | | | | | |
| RETAIL SALES | | | | | | | | |
| RESIDENTIAL | $ 34,930,710 | $ 38,816,644 | $ 3,885,934 | $ 139,426,864 | $ 145,379,861 | $ 5,952,997 | 4.3% | $ 369,800,728 |
| PRIVATE OFF-STREET LIGHTING | 363,805 | 399,135 | 35,330 | 1,075,675 | 1,165,820 | 90,145 | 8.4% | 2,870,706 |
| SMALL GENERAL SERVICE | 6,883,421 | 7,620,478 | 737,057 | 22,303,149 | 22,921,635 | 618,486 | 2.8% | 59,205,852 |
| GENERAL POWER | 28,047,135 | 28,180,943 | 133,808 | 84,204,775 | 82,511,178 | (1,693,597) | (2.0%) | 225,180,700 |
| HIGH VOLTAGE GENERAL POWER | 6,299,684 | 6,599,169 | 299,485 | 19,549,959 | 20,137,971 | 588,012 | 3.0% | 52,623,867 |
| CONTRACT INDUSTRIAL POWER - FIRM | 6,412,225 | 6,274,095 | (138,130) | 18,616,402 | 18,345,497 | (270,905) | (1.5%) | 49,856,462 |
| NEW LARGE LOAD | 1,772,412 | 0 | (1,772,412) | 1,772,412 | 0 | (1,772,412) | - | 10,680,440 |
| STREET LIGHTING & TRAFFIC SIGNALS | 266,259 | 371,107 | 104,848 | 814,755 | 927,788 | 113,033 | 13.9% | 2,189,968 |
| TOTAL RETAIL SALES | 84,975,651 | 88,261,572 | 3,285,921 | 287,763,991 | 291,389,750 | 3,625,759 | 1.3% | 772,408,723 |
| BULK POWER SALES | 12,546,910 | 20,943,041 | 8,396,131 | 42,583,932 | 57,123,483 | 14,539,551 | 34.1% | 104,798,779 |
| TOTAL SALES OF ELECTRICAL ENERGY | 97,522,561 | 109,204,612 | 11,682,051 | 330,347,923 | 348,513,233 | 18,165,310 | 5.5% | 877,207,502 |
| **OTHER OPERATING REVENUE** | | | | | | | | |
| RENTAL OF ELECTRIC PROPERTY | 527,792 | 274,817 | (252,975) | 1,583,376 | 1,675,738 | 92,362 | 5.8% | 4,285,672 |
| SERVICE FEES | 506,336 | 411,085 | (95,251) | 1,519,008 | 753,193 | (765,815) | (50.4%) | 4,111,448 |
| WHEELING REVENUE | 2,424,047 | 2,438,503 | 14,456 | 7,272,140 | 7,587,437 | 315,298 | 4.3% | 17,665,990 |
| CAMPGROUND FEES | 413,833 | 613,835 | 200,002 | 1,241,498 | 1,533,461 | 291,963 | 23.5% | 3,310,662 |
| RAINIER CONNECT IRU | 750,000 | 656,250 | (93,750) | 2,250,000 | 1,937,500 | (312,500) | (13.9%) | 6,500,000 |
| BPA EFFICIENCY INCENTIVE | 375,000 | 162,983 | (212,017) | 1,125,000 | 2,417,214 | 1,292,214 | 114.9% | 7,500,000 |
| MISCELLANEOUS REVENUES | 717,982 | 725,320 | 7,338 | 2,154,506 | 2,287,489 | 132,983 | 6.2% | 5,825,389 |
| TOTAL OTHER OPERATING REVENUES | 5,714,990 | 5,282,792 | (432,197) | 17,145,528 | 18,192,033 | 1,046,505 | 6.1% | 49,199,161 |
| **TOTAL OPERATING REVENUES** | 103,237,551 | 114,487,405 | 11,249,854 | 347,493,451 | 366,705,266 | 19,211,815 | 5.5% | 926,406,663 |
| **NON-OPERATING REVENUES** | | | | | | | | |
| INTEREST | 488,677 | 521,601 | 32,924 | 1,466,031 | 1,704,519 | 238,488 | 16.3% | 3,927,064 |
| FEDERAL INTEREST SUBSIDY FOR BABS & CREBS | 932,306 | 932,306 | (0) | 2,796,918 | 2,796,918 | (0) | (0.0%) | 7,458,448 |
| OTHER | 259,933 | 71,218 | (188,715) | 779,240 | 1,211,792 | 432,553 | 55.5% | 2,115,282 |
| **TOTAL NON-OPERATING REVENUES** | 1,680,916 | 1,525,125 | (155,791) | 5,042,189 | 5,713,229 | 671,040 | 13.3% | 13,500,794 |
| **TOTAL REVENUES** | 104,918,467 | 116,012,530 | 11,094,063 | 352,535,640 | 372,418,495 | 19,882,855 | 5.6% | 939,907,457 |
| **OTHER AVAILABLE FUNDS** | | | | | | | | |
| APPROPRIATION FROM FUND BALANCE | (265,158) | - | 265,158 | (795,475) | - | 795,475 | (100.0%) | (7,154,282) |
| **TOTAL REVENUES AND AVAILABLE FUNDS** | **$ 104,653,308** | **$ 116,012,530** | **$ 11,359,221** | **$ 351,740,165** | **$ 372,418,495** | **$ 20,678,330** | **5.9%** | **$ 932,753,175** |

# TACOMA POWER

**2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT**

**September 30, 2021**

| | CURRENT QUARTER | | | BIENNIUM TO DATE | | | | BIENNIUM |
|---|---|---|---|---|---|---|---|---|
| | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | % Fav/(Unfav) | BUDGET |
| **OPERATING EXPENDITURES** | | | | | | | | |
| **ADMINISTRATION** | | | | | | | | |
| SUPERINTENDENT'S OFFICE | $ 4,756,565 | $ 6,121,592 | $ (1,365,027) | $ 15,564,079 | $ 20,025,254 | $ (4,461,176) | (28.7%) | $ 38,106,178 |
| ASSESSMENTS | 8,730,406 | 7,710,392 | 1,020,014 | 26,023,836 | 23,744,036 | 2,279,800 | 8.8% | 70,075,633 |
| GROSS EARNINGS TAX | 7,642,861 | 8,977,808 | (1,334,947) | 25,755,965 | 27,114,974 | (1,359,009) | (5.3%) | 68,923,405 |
| **ADMINISTRATION TOTAL** | 21,129,832 | 22,809,792 | (1,679,960) | 67,343,880 | 70,884,265 | (3,540,385) | (5.3%) | 177,105,216 |
| **RATES, FINANCIAL PLANNING & ANALYSIS** | | | | | | | | |
| RPA MANAGEMENT | 156,467 | 144,921 | 11,545 | 487,951 | 461,696 | 26,255 | 5.4% | 1,301,572 |
| PROJECT MANAGEMENT OFFICE | 154,375 | 146,660 | 7,714 | 464,475 | 519,639 | (55,164) | (11.9%) | 1,244,854 |
| FINANCIAL & BUSINESS PLANNING | 150,778 | 286,323 | (135,544) | 458,334 | 670,662 | (212,328) | (46.3%) | 1,236,502 |
| STRATEGIC ASSET MANAGEMENT | 263,371 | 123,015 | 140,356 | 896,903 | 388,889 | 508,015 | 56.6% | 2,460,858 |
| ENERGY RISK MANAGEMENT | 167,427 | 167,954 | (527) | 505,628 | 506,574 | (946) | (0.2%) | 1,374,325 |
| RATES & FORECASTING | 290,020 | 110,320 | 179,700 | 917,034 | 506,092 | 410,943 | 44.8% | 2,395,420 |
| **RATES, FINANCIAL PLANNING & ANALYSIS TOTAL** | 1,182,438 | 979,193 | 203,245 | 3,730,325 | 3,053,551 | 676,774 | 18.1% | 10,013,531 |
| **POWER SHARED SERVICES** | | | | | | | | |
| PSS ADMINISTRATION | 269,221 | 266,953 | 2,267 | 814,694 | 772,513 | 42,181 | 5.2% | 2,221,923 |
| PSS STRATEGY | 281,241 | 303,762 | (22,521) | 858,209 | 794,127 | 64,082 | 7.5% | 2,239,869 |
| PSS SAFETY & ENVIRONMENTAL COMPLIANCE | 167,701 | 166,207 | 1,494 | 503,998 | 524,159 | (20,161) | (4.0%) | 1,349,590 |
| PSS TRAINING & DEVELOPMENT | 204,730 | 193,630 | 11,100 | 640,519 | 535,793 | 104,726 | 16.4% | 1,609,371 |
| PSS RELIABILITY & COMPLIANCE | 366,401 | 360,274 | 6,126 | 1,118,442 | 1,076,168 | 42,274 | 3.8% | 3,014,447 |
| PSS FACILITIES | 587,398 | 591,550 | (4,152) | 1,822,332 | 1,400,616 | 421,715 | 23.1% | 4,843,308 |
| PSS SECURITY OPERATIONS | 401,284 | 282,904 | 118,380 | 1,165,333 | 853,324 | 312,009 | 26.8% | 3,214,303 |
| PSS CRAFT SHOPS | 241,373 | 178,723 | 62,650 | 730,728 | 487,782 | 242,946 | 33.2% | 1,965,720 |
| PSS MECHANICAL MAINTENANCE | 310,684 | 237,387 | 73,296 | 957,847 | 645,430 | 312,417 | 32.6% | 2,543,197 |
| PSS BUILDING MAINTENANCE | 620,383 | 498,708 | 121,675 | 1,866,698 | 1,440,126 | 426,572 | 22.9% | 4,963,424 |
| PSS GROUNDS MAINTENANCE | 467,086 | 402,548 | 64,538 | 1,428,646 | 1,270,517 | 158,129 | 11.1% | 3,856,055 |
| **POWER SHARED SERVICES TOTAL** | 3,917,500 | 3,482,646 | 434,854 | 11,907,446 | 9,800,555 | 2,106,891 | 17.7% | 31,821,207 |

# TACOMA POWER

**2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT**

**September 30, 2021**

| | CURRENT QUARTER | | | BIENNIUM TO DATE | | | | BIENNIUM |
|---|---|---|---|---|---|---|---|---|
| | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | % Fav/(Unfav) | BUDGET |
| **TRANSMISSION & DISTRIBUTION (T & D)** | | | | | | | | |
| TD ADMINISTRATION | $ 242,270 | $ 245,991 | $ (3,721) | $ 749,586 | $ 906,306 | $ (156,720) | (20.9%) | $ 1,999,766 |
| TD SAFETY | 76,087 | 82,448 | (6,361) | 228,791 | 235,942 | (7,150) | (3.1%) | 620,568 |
| TD LINE CLEARANCE TREE TRIMMING | 983,330 | 1,024,674 | (41,345) | 2,938,701 | 2,468,905 | 469,796 | 16.0% | 7,879,173 |
| TD C & M LINE OPERATIONS | 1,821,429 | 2,739,531 | (918,102) | 5,489,661 | 8,272,064 | (2,782,403) | (50.7%) | 14,999,454 |
| TD TROUBLE CREWS | 430,556 | 393,790 | 36,767 | 1,295,414 | 1,308,417 | (13,002) | (1.0%) | 3,489,539 |
| TD SYSTEM MAINTENANCE & SUBSTATIONS | 2,151,420 | 1,640,110 | 511,309 | 6,592,344 | 6,043,379 | 548,965 | 8.3% | 17,758,075 |
| TD LINE MAINTENANCE PLANNING | 57,970 | 100,743 | (42,773) | 179,799 | 304,423 | (124,624) | (69.3%) | 500,464 |
| TD ASSET MANAGEMENT | 132,786 | 136,150 | (3,364) | 403,388 | 386,970 | 16,417 | 4.1% | 1,093,396 |
| TD HFC NETWORK CONSTRUCTION | 346,264 | 379,901 | (33,637) | 1,038,791 | 1,090,792 | (52,001) | (5.0%) | 2,801,993 |
| TD HFC NETWORK ENGINEERING | 112,524 | 90,677 | 21,847 | 339,686 | 292,177 | 47,509 | 14.0% | 909,612 |
| TD UTILITY STAFF SUPPORT | 446,537 | 390,812 | 55,725 | 1,493,516 | 1,253,384 | 240,132 | 16.1% | 3,834,700 |
| TD ELECTRICAL INSPECTION | 413,014 | 394,843 | 18,171 | 1,204,233 | 1,215,206 | (10,974) | (0.9%) | 3,272,150 |
| TD METER, RELAY & LINE SERVICES | 548,164 | 754,267 | (206,103) | 1,660,948 | 2,132,979 | (472,031) | (28.4%) | 4,528,082 |
| TD NEW SERVICES ENGINEERING | 237,264 | 245,305 | (8,042) | 715,479 | 596,331 | 119,148 | 16.7% | 1,950,902 |
| TD ENGINEERING PRODUCTS & SERVICES | 587,573 | 451,430 | 136,143 | 1,815,719 | 1,472,719 | 343,001 | 18.9% | 4,898,156 |
| TD PROTECTION & CONTROL ENGINEERING | 261,876 | 239,684 | 22,193 | 816,618 | 628,683 | 187,934 | 23.0% | 2,178,238 |
| TD PROJECTS & SERVICES | 214,453 | 211,069 | 3,384 | 645,386 | 693,426 | (48,041) | (7.4%) | 1,754,915 |
| TD SUBSTATION ENGINEERING | 196,279 | 91,623 | 104,657 | 607,563 | 334,856 | 272,707 | 44.9% | 1,623,173 |
| TD CENTRAL BUSINESS DISTRICT ENGR | 55,057 | 42,414 | 12,642 | 169,265 | 130,461 | 38,804 | 22.9% | 448,435 |
| TD LINE ENGINEERING | 184,770 | 173,204 | 11,567 | 555,437 | 535,592 | 19,845 | 3.6% | 1,514,972 |
| TD SYSTEM OPERATIONS | 1,409,996 | 1,331,534 | 78,463 | 4,698,256 | 3,932,409 | 765,847 | 16.3% | 13,019,778 |
| TD SYSTEM PLANNING & ANALYSIS | 331,728 | 309,506 | 22,222 | 1,180,154 | 949,296 | 230,858 | 19.6% | 3,034,270 |
| TD TOOL & EQUIPMENT ROOMS | 32,975 | 28,699 | 4,276 | 98,926 | 56,312 | 42,614 | 43.1% | 263,593 |
| TD BUSINESS & FINANCIAL MGMT | 339,769 | 290,978 | 48,791 | 1,021,691 | 896,929 | 124,761 | 12.2% | 2,761,495 |
| TD WAREHOUSE | 323,174 | 274,928 | 48,246 | 969,522 | 852,747 | 116,775 | 12.0% | 2,580,407 |
| DISTRIBUTED WAREHOUSE COSTS | (326,943) | (274,928) | (52,015) | (978,458) | (852,747) | (125,711) | (12.8%) | (2,580,407) |
| **TRANSMISSION & DISTRIBUTION TOTAL** | 11,610,323 | 11,789,383 | (179,060) | 35,930,414 | 36,137,960 | (207,546) | (0.6%) | 97,134,898 |

# TACOMA POWER

## 2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT

## September 30, 2021

| | CURRENT QUARTER | | | BIENNIUM TO DATE | | | | BIENNIUM |
|---|---|---|---|---|---|---|---|---|
| | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | % Fav/(Unfav) | BUDGET |
| **GENERATION** | | | | | | | | |
| GENERATION ADMINISTRATION | $ 902,618 | $ 901,736 | $ 881 | $ 2,718,226 | $ 2,984,845 | $ (266,619) | (9.8%) | $ 7,268,336 |
| GENERATION EXTRAORDINARY MAINTENANCE | 451,251 | 151,781 | 299,470 | 1,353,753 | 77,986 | 1,275,767 | 94.2% | 3,010,000 |
| PRODUCTION ENGINEERING | 730,845 | 621,723 | 109,122 | 2,211,703 | 1,936,573 | 275,131 | 12.4% | 5,975,318 |
| PLANT ENGINEERING & CONSTRUCTION SERVICES | 764,321 | 639,060 | 125,261 | 2,351,429 | 1,794,611 | 556,817 | 23.7% | 6,323,604 |
| CONTRACT SERVICES | 168,739 | 186,080 | (17,341) | 520,239 | 430,588 | 89,651 | 17.2% | 1,394,322 |
| NATURAL RESOURCES | 4,373,468 | 3,115,831 | 1,257,638 | 13,077,395 | 10,094,556 | 2,982,839 | 22.8% | 34,966,119 |
| NISQUALLY PROJECT | 655,322 | 645,982 | 9,341 | 1,970,877 | 1,726,746 | 244,131 | 12.4% | 5,300,207 |
| ALDER PARK | 164,875 | 191,963 | (27,088) | 494,788 | 440,406 | 54,381 | 11.0% | 1,330,458 |
| CUSHMAN PROJECT | 811,051 | 679,536 | 131,515 | 2,462,002 | 2,173,401 | 288,601 | 11.7% | 6,734,386 |
| COWLITZ PROJECT | 1,233,182 | 1,121,598 | 111,584 | 3,710,622 | 3,346,041 | 364,581 | 9.8% | 10,177,003 |
| TAIDNAPAM PARK | 131,235 | 249,194 | (117,959) | 394,389 | 425,000 | (30,611) | (7.8%) | 1,056,787 |
| MOSSYROCK PARK | 134,981 | 209,454 | (74,473) | 405,542 | 473,855 | (68,312) | (16.8%) | 1,092,472 |
| MAYFIELD LAKE PARK | 87,108 | 77,453 | 9,655 | 261,667 | 323,031 | (61,364) | (23.5%) | 702,361 |
| WYNOOCHEE PROJECT | 212,908 | 223,083 | (10,175) | 651,213 | 640,699 | 10,514 | 1.6% | 1,766,894 |
| **GENERATION TOTAL** | 10,821,904 | 9,014,474 | 1,807,430 | 32,583,846 | 26,868,339 | 5,715,507 | 17.5% | 87,098,266 |
| **POWER MANAGEMENT** | | | | | | | | |
| POWER MANAGEMENT ADMINISTRATION | 506,427 | 304,361 | 202,066 | 1,576,716 | 1,031,394 | 545,322 | 34.6% | 4,224,698 |
| POWER CONTRACTS, COMPLIANCE & TRANSMISSION | 38,031,724 | 38,196,684 | (164,959) | 115,694,612 | 116,648,710 | (954,099) | (0.8%) | 306,130,594 |
| REAL-TIME ENERGY TRADING | 495,793 | 386,467 | 109,326 | 1,496,824 | 1,251,173 | 245,651 | 16.4% | 4,052,230 |
| NEAR TERM ENERGY TRADING & OPERATIONS | 2,651,729 | 2,820,844 | (169,115) | 6,892,976 | 8,589,787 | (1,696,811) | (24.6%) | 20,359,124 |
| CAISO MARKET OPERATIONS | 1,078,932 | 2,182,672 | (1,103,740) | 3,424,511 | 3,727,508 | (302,997) | (8.8%) | 7,908,092 |
| EMS/IT MANAGEMENT | 279,826 | 121,105 | 158,721 | 851,779 | 384,904 | 466,875 | 54.8% | 2,283,683 |
| RESOURCE OPERATIONS | 229,089 | 159,154 | 69,934 | 694,602 | 470,671 | 223,931 | 32.2% | 1,875,535 |
| SUPPLY PLANNING & ANALYSIS | 164,520 | 265,432 | (100,912) | 531,288 | 826,523 | (295,236) | (55.6%) | 1,400,416 |
| CONSERVATION PLANNING & ANALYSIS | 158,979 | 105,341 | 53,638 | 481,560 | 312,352 | 169,208 | 35.1% | 1,295,354 |
| ENERGY RESEARCH & DEVELOPMENT | 285,140 | 217,773 | 67,366 | 890,320 | 441,539 | 448,780 | 50.4% | 2,359,314 |
| ENERGY CONSERVATION ADMINISTRATION | 167,744 | 75,883 | 91,861 | 506,983 | 398,833 | 108,150 | 21.3% | 1,355,373 |
| COMMERCIAL ENERGY CONSERVATION | 502,655 | 410,518 | 92,136 | 1,530,434 | 1,233,595 | 296,839 | 19.4% | 4,090,435 |
| RESIDENTIAL ENERGY SERVICES | 410,658 | 354,445 | 56,212 | 1,227,541 | 1,078,498 | 149,043 | 12.1% | 3,273,937 |
| CONSERVATION INFORMATION CENTER | 341,418 | 313,311 | 28,107 | 1,030,839 | 1,017,756 | 13,082 | 1.3% | 2,775,311 |
| RENEWABLES & OUTREACH | 92,448 | 38,418 | 54,030 | 280,874 | 170,569 | 110,305 | 39.3% | 756,554 |
| **POWER MANAGEMENT TOTAL** | 45,397,079 | 45,952,408 | (555,329) | 137,111,857 | 137,583,813 | (471,956) | (0.3%) | 364,140,650 |

# TACOMA POWER

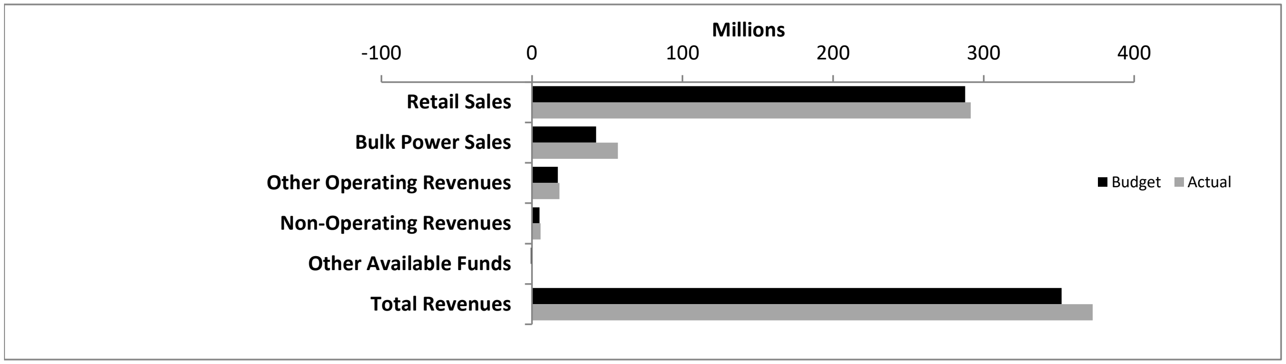
**2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT**

**September 30, 2021**

| | CURRENT QUARTER | | | BIENNIUM TO DATE | | | | BIENNIUM |
|---|---|---|---|---|---|---|---|---|
| | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | % Fav/(Unfav) | BUDGET |
| **UTILITY TECHNOLOGY SERVICES (UTS)** | | | | | | | | |
| UTS ADMINISTRATION | $ 567,647 | $ 523,167 | $ 44,481 | $ 1,899,401 | $ 1,661,317 | $ 238,084 | 12.5% | $ 5,074,181 |
| UTS ANALYTICS & DATA MANAGEMENT | 66,982 | 165,111 | (98,129) | 549,646 | 420,400 | 129,246 | 23.5% | 1,238,062 |
| UTS DESKTOP SUPPORT | 243,539 | 196,667 | 46,872 | 746,215 | 670,553 | 75,662 | 10.1% | 2,001,494 |
| UTS OPERATIONAL APPLICATION USER SUPPORT | 426,321 | 291,064 | 135,257 | 1,506,198 | 1,021,706 | 484,492 | 32.2% | 3,722,827 |
| UTS OPERATIONAL INFORMATION SYSTEMS | 396,468 | 371,271 | 25,197 | 1,697,685 | 1,221,981 | 475,704 | 28.0% | 4,163,488 |
| UTS CYBERSECURITY SYSTEMS | 391,233 | 300,113 | 91,120 | 1,073,261 | 1,056,206 | 17,055 | 1.6% | 2,955,489 |
| UTS ENERGY MANAGEMENT SYSTEMS | 125,564 | 130,649 | (5,084) | 455,799 | 467,277 | (11,478) | (2.5%) | 1,262,461 |
| UTS NETWORKING, TELECOM & TRANSPORT SVCS | 629,311 | 731,148 | (101,837) | 1,936,524 | 1,990,434 | (53,910) | (2.8%) | 5,232,592 |
| UTS NETWORK & COMM SYSTEM ENGINEERING | 461,134 | 387,450 | 73,684 | 1,386,601 | 1,336,920 | 49,681 | 3.6% | 4,208,744 |
| UTS PROJECT MANAGEMENT OFFICE | 271,275 | 182,753 | 88,522 | 823,424 | 609,141 | 214,283 | 26.0% | 2,079,799 |
| UTS SERVICE MANAGEMENT OFFICE | 349,298 | 436,857 | (87,559) | 1,079,356 | 1,001,518 | 77,838 | 7.2% | 2,920,729 |
| UTS AMI PROGRAM OFFICE | 298,158 | 271,371 | 26,787 | 1,748,848 | 1,097,414 | 651,434 | 37.2% | 4,497,151 |
| **UTILITY TECHNOLOGY SERVICES TOTAL** | 4,226,931 | 3,987,619 | 239,311 | 14,902,959 | 12,554,867 | 2,348,092 | 15.8% | 39,357,017 |
| **OPERATION & MAINTENANCE TOTAL** | **$ 98,286,005** | **$ 98,015,515** | **$ 270,490** | **$ 303,510,725** | **$ 296,883,349** | **$ 6,627,377** | **2.2%** | **$ 806,670,785** |
| DEBT SERVICE | 8,326,485 | 6,838,484 | 1,488,001 | 22,274,790 | 19,731,983 | 2,542,807 | 11.4% | 65,845,389 |
| (1) CAPITAL OUTLAY - OPERATING FUND | 7,529,625 | 8,866,068 | (1,336,443) | 22,588,875 | 29,648,293 | (7,059,418) | (31.3%) | 60,237,000 |
| **TOTAL CURRENT FUND EXPENDITURES** | **$ 114,142,115** | **$ 113,720,067** | **$ 422,048** | **$ 348,374,390** | **$ 346,263,624** | **$ 2,110,766** | **0.6%** | **$ 932,753,175** |

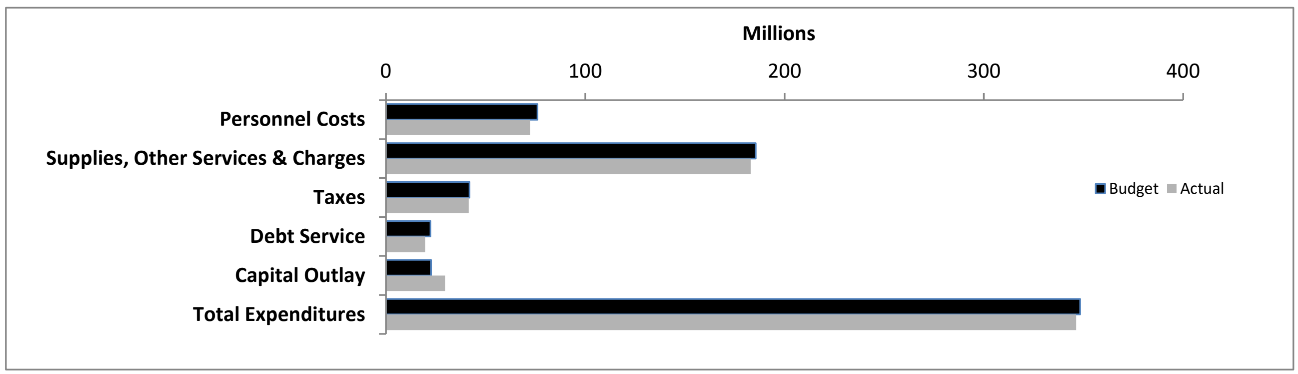
(1) Reflects a timing difference between capital outlay expenditures and reimbursments.

# Tacoma Power Revenues




| | 1/21 - 9/21 Budget | 1/21 - 9/21 Actual | Actual vs Budget To Date | Biennial Budget | Actual vs Biennial Budget |
|---|---|---|---|---|---|
| Retail Sales | $287,763,991 | $291,389,750 | 101% | $772,408,723 | 38% |
| Bulk Power Sales | 42,583,932 | 57,123,483 | 134% | 104,798,779 | 55% |
| Other Operating Revenues | 17,145,528 | 18,192,033 | 106% | 49,199,161 | 37% |
| Non-Operating Revenues | 5,042,189 | 5,713,229 | 113% | 13,500,794 | 42% |
| Other Available Funds | (795,475) | - | 0% | (7,154,282) | 0% |
| Total Revenues | $351,740,165 | $372,418,495 | 106% | $932,753,175 | 40% |

# Tacoma Power Expenditures




| | 1/21 - 9/21 Budget | 1/21 - 9/21 Actual | Actual vs Budget To Date | Biennial Budget | Actual vs Biennial Budget |
|---|---|---|---|---|---|
| Personnel Costs | $76,010,578 | $72,323,043 | 95% | $206,541,211 | 35% |
| Supplies, Other Services & Charges | 185,581,874 | 183,037,227 | 99% | 487,738,278 | 38% |
| Taxes | 41,918,273 | 41,523,078 | 99% | 112,391,296 | 37% |
| Debt Service | 22,274,790 | 19,731,983 | 89% | 65,845,389 | 30% |
| Capital Outlay | 22,588,875 | 29,648,293 | 131% | 60,237,000 | 49% |
| Total Expenditures | $348,374,390 | $346,263,624 | 99% | $932,753,175 | 37% |

**37.5% of Biennial Budget Completed**

# TACOMA WATER

## 2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT

## September 30, 2021

| | CURRENT QUARTER | | | BIENNIUM TO DATE | | | | BIENNIUM |
|---|---|---|---|---|---|---|---|---|
| | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | % Fav/(Unfav) | BUDGET |
| **REVENUE LESS EXPENDITURES** | **$ 4,613,720** | **$ 6,116,627** | **$ 1,502,908** | **$ (3,034,435)** | **$ 380,299** | **$ 3,414,734** | | |
| **OPERATING REVENUES - WATER SALES** | | | | | | | | |
| RESIDENTIAL | $ 19,095,788 | $ 20,758,355 | $ 1,662,567 | $ 48,163,433 | $ 49,746,002 | $ 1,582,568 | 3.3% | $ 130,507,048 |
| COMMERCIAL | 3,614,631 | 3,682,302 | 67,672 | 9,170,976 | 9,075,438 | (95,538) | (1.0%) | 24,520,435 |
| LARGE VOLUME | 847,616 | 890,725 | 43,108 | 1,824,488 | 1,637,952 | (186,536) | (10.2%) | 4,775,632 |
| PULP MILL | 1,879,772 | 2,006,876 | 127,104 | 5,240,940 | 5,553,184 | 312,244 | 6.0% | 14,266,771 |
| PRIVATE FIRE | 847,033 | 1,041,929 | 194,896 | 2,558,644 | 3,044,858 | 486,215 | 19.0% | 6,949,373 |
| PARKS & IRRIGATION | 2,003,229 | 2,454,160 | 450,932 | 2,834,829 | 3,197,626 | 362,797 | 12.8% | 7,451,926 |
| WHOLESALE | 1,122,038 | 909,085 | (212,954) | 2,082,223 | 1,985,783 | (96,441) | (4.6%) | 5,658,053 |
| RATE ADJUSTMENT DIFFERENCE | 144,877 | - | (144,877) | 354,052 | - | (354,052) | (100.0%) | 344,970 |
| TOTAL WATER SALES | 29,554,984 | 31,743,432 | 2,188,448 | 72,229,586 | 74,240,843 | 2,011,257 | 2.8% | 194,474,208 |
| **OTHER OPERATING REVENUES** | | | | | | | | |
| CASCADE WATER ALLIANCE | 604,725 | 604,725 | 0 | 1,814,174 | 1,814,175 | 1 | 0.0% | 4,766,667 |
| OTHER OPERATING REVENUE | 210,150 | 196,722 | (13,428) | 1,009,850 | 781,112 | (228,738) | (22.7%) | 2,455,000 |
| OTHER SURCHARGE | 88,800 | 96,334 | 7,534 | 266,400 | 286,165 | 19,765 | 7.4% | 717,600 |
| TOTAL OTHER OPERATING REVENUES | 903,675 | 897,781 | (5,894) | 3,090,424 | 2,881,452 | (208,973) | (6.8%) | 7,939,267 |
| **TOTAL OPERATING REVENUES** | 30,458,659 | 32,641,213 | 2,182,554 | 75,320,010 | 77,122,295 | 1,802,284 | 2.4% | 202,413,475 |
| **NON-OPERATING REVENUES** | | | | | | | | |
| INTEREST | 75,000 | 181,462 | 106,462 | 225,000 | 614,500 | 389,500 | 173.1% | 600,000 |
| BABS INTEREST FEDERAL SUBSIDY | 699,266 | 700,752 | 1,486 | 2,097,799 | 2,102,257 | 4,459 | 0.2% | 5,594,130 |
| OTHER NON-OPERATING REVENUE | 266,397 | 364,123 | 97,726 | 439,060 | 443,332 | 4,272 | 1.0% | 1,157,601 |
| **TOTAL NON-OPERATING REVENUES** | 1,040,663 | 1,246,337 | 205,674 | 2,761,859 | 3,160,089 | 398,230 | 14.4% | 7,351,731 |
| **TOTAL REVENUES** | 31,499,322 | 33,887,550 | 2,388,228 | 78,081,869 | 80,282,384 | 2,200,515 | 2.8% | 209,765,206 |
| **OTHER AVAILABLE FUNDS** | | | | | | | | |
| CAPITAL RESERVE FUND - TRANSFER | 5,223,701 | 2,027,574 | (3,196,127) | 15,695,943 | 8,705,344 | (6,990,599) | (44.5%) | 41,719,154 |
| SYSTEM DEVELOPMENT CHARGE - TRANSFER | 111,558 | 135,897 | 24,339 | 502,011 | 410,297 | (91,714) | (18.3%) | 6,760,852 |
| APPROPRIATION FROM FUND BALANCE | 3,235,600 | - | (3,235,600) | 9,722,187 | - | (9,722,187) | - | 23,404,386 |
| **TOTAL REVENUES & AVAILABLE FUNDS** | **$ 40,070,181** | **$ 36,051,020** | **$ (4,019,161)** | **$ 104,002,010** | **$ 89,398,025** | **$ (14,603,986)** | **(14.0%)** | **$ 281,649,598** |

# TACOMA WATER

## 2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT

## September 30, 2021

| | CURRENT QUARTER | | | BIENNIUM TO DATE | | | | BIENNIUM |
|---|---|---|---|---|---|---|---|---|
| | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | % Fav/(Unfav) | BUDGET |
| **OPERATING EXPENDITURES** | | | | | | | | |
| **ADMINISTRATION, STRATEGY & SAFETY** | | | | | | | | |
| PERSONNEL COSTS | $ 354,274 | $ 262,858 | $ 91,415 | $ 1,066,821 | $ 887,336 | $ 179,486 | 16.8% | 2,875,006 |
| SUPPLIES, SERVICES & CHARGES | 284,759 | 292,870 | (8,112) | 675,255 | 1,379,833 | (704,577) | (104.3%) | 1,840,815 |
| RWSS CRO EXPENSES | 1,541,177 | 1,468,228 | 72,949 | 4,623,531 | 4,135,066 | 488,464 | 10.6% | 12,333,998 |
| ASSESSMENTS | 3,321,052 | 2,912,373 | 408,679 | 9,898,453 | 8,991,499 | 906,954 | 9.2% | 26,684,459 |
| GROSS EARNINGS TAX | 2,444,919 | 2,612,787 | (167,868) | 6,033,341 | 6,271,579 | (238,238) | (3.9%) | 16,198,424 |
| OTHER TAXES | 1,566,782 | 1,825,540 | (258,758) | 4,161,526 | 4,385,059 | (223,533) | (5.4%) | 11,216,541 |
| **ADMINISTRATION, STRATEGY & SAFETY TOTAL** | 9,512,963 | 9,374,656 | 138,306 | 26,458,927 | 26,050,371 | 408,556 | 1.5% | 71,149,243 |
| **BUSINESS SERVICES** | | | | | | | | |
| PERSONNEL COSTS | 1,036,618 | 783,107 | 253,510 | 3,111,353 | 2,555,161 | 556,192 | 17.9% | 8,437,690 |
| SUPPLIES, SERVICES & CHARGES | 513,507 | 358,524 | 154,984 | 1,580,095 | 827,350 | 752,745 | 47.6% | 4,255,896 |
| **BUSINESS SERVICES TOTAL** | 1,550,125 | 1,141,631 | 408,494 | 4,691,448 | 3,382,510 | 1,308,937 | 27.9% | 12,693,587 |
| **CUSTOMER & EMPLOYEE EXPERIENCE** | | | | | | | | |
| PERSONNEL COSTS | 735,884 | 736,316 | (433) | 2,219,652 | 2,135,478 | 84,174 | 3.8% | 6,016,446 |
| SUPPLIES, OTHER SERVICES & CHARGES | 66,170 | (2,792) | 68,962 | 352,390 | 141,589 | 210,801 | 59.8% | 793,514 |
| **CUSTOMER & EMPLOYEE EXPERIENCE TOTAL** | 802,053 | 733,524 | 68,529 | 2,572,041 | 2,277,067 | 294,975 | 11.5% | 6,809,960 |
| **MAINTENANCE & CONSTRUCTION** | | | | | | | | |
| PERSONNEL COSTS | 3,341,813 | 2,736,029 | 605,784 | 10,025,438 | 8,261,761 | 1,763,676 | 17.6% | 28,577,712 |
| SUPPLIES, SERVICES & CHARGES | 1,043,771 | 801,463 | 242,308 | 3,139,131 | 2,769,555 | 369,576 | 11.8% | 8,390,121 |
| WATER WAREHOUSE | 140,434 | 155,177 | (14,742) | 421,303 | 368,146 | 53,158 | 12.6% | 1,134,470 |
| DISTRIBUTED WAREHOUSE COSTS | (137,686) | (155,177) | 17,490 | (421,303) | (368,146) | (53,158) | 12.6% | (1,134,470) |
| **MAINTENANCE & CONSTRUCTION TOTAL** | 4,388,331 | 3,537,492 | 850,840 | 13,164,569 | 11,031,317 | 2,133,252 | 16.2% | 36,967,833 |
| **PLANNING & ENGINEERING** | | | | | | | | |
| PERSONNEL COSTS | 1,316,141 | 1,328,987 | (12,846) | 3,958,573 | 4,067,083 | (108,510) | (2.7%) | 10,789,746 |
| SUPPLIES, SERVICES & CHARGES | 263,056 | (52,672) | 315,729 | 931,402 | 510,072 | 421,330 | 45.2% | 2,656,972 |
| **PLANNING & ENGINEERING TOTAL** | 1,579,198 | 1,276,315 | 302,883 | 4,889,975 | 4,577,156 | 312,820 | 6.4% | 13,446,717 |

# TACOMA WATER

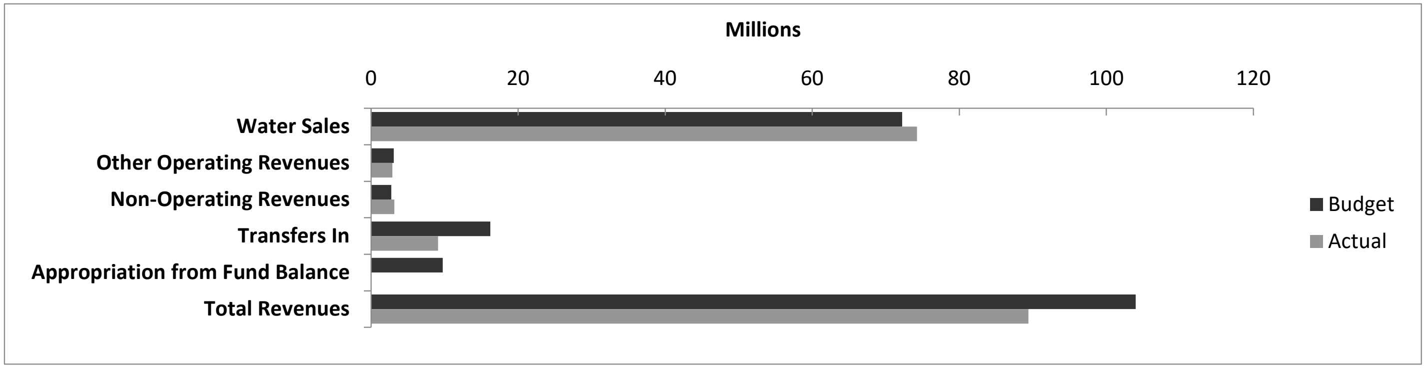
**2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT**

**September 30, 2021**

| | CURRENT QUARTER | | | BIENNIUM TO DATE | | | | BIENNIUM |
|---|---|---|---|---|---|---|---|---|
| | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | % Fav/(Unfav) | BUDGET |
| **SOURCE WATER & TREATMENT OPS** | | | | | | | | |
| PERSONNEL COSTS | $ 1,101,786 | $ 1,210,535 | $ (108,749) | $ 3,322,178 | $ 3,519,442 | $ (197,264) | (5.9%) | $ 9,078,111 |
| SUPPLIES, SERVICES & CHARGES | 799,561 | 718,417 | 81,144 | 2,405,164 | 1,914,915 | 490,248 | 20.4% | 6,344,547 |
| **SOURCE WATER & TREATMENT OPS TOTAL** | 1,901,347 | 1,928,952 | (27,605) | 5,727,342 | 5,434,358 | 292,984 | 5.1% | 15,422,659 |
| (1) VACANCY FACTOR | (596,151) | - | (596,151) | (1,788,452) | - | (1,788,452) | 100.0% | (4,769,206) |
| **OPERATION & MAINTENANCE TOTAL** | **$ 19,137,866** | **$ 17,992,570** | **$ 1,145,296** | **$ 55,715,850** | **$ 52,752,778** | **$ 2,963,072** | **5.3%** | **$ 151,720,793** |
| DEBT SERVICE | 6,416,681 | 6,352,230 | 64,451 | 19,250,042 | 19,383,382 | (133,341) | (0.7%) | 50,597,584 |
| CAPITAL OUTLAY - OPERATING FUND | 4,566,656 | 3,426,123 | 1,140,533 | 15,872,599 | 7,765,924 | 8,106,676 | 51.1% | 30,851,215 |
| CAPITAL OUTLAY - CAPITAL FUNDS | 5,335,259 | 2,163,470 | 3,171,788 | 16,197,954 | 9,115,641 | 7,082,313 | 43.7% | 48,480,006 |
| **TOTAL OPERATING FUND EXPENDITURES** | **$ 35,456,461** | **$ 29,934,393** | **$ 5,522,068** | **$ 107,036,445** | **$ 89,017,725** | **$ 18,018,720** | **16.8%** | **$ 281,649,598** |

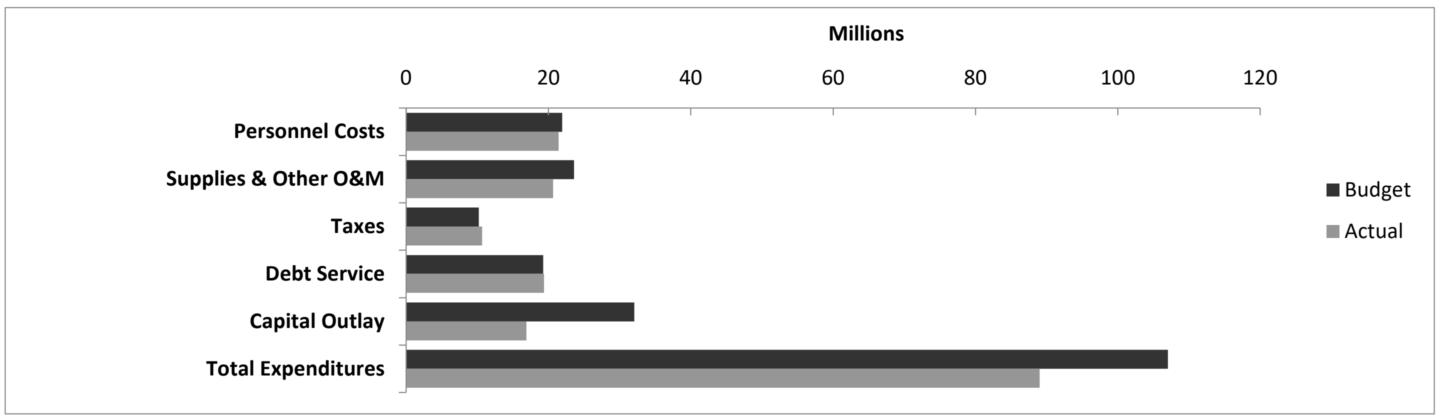
(1) Represents a budget reduction for the vacancies that occur during the course of the bienium.

# Tacoma Water Revenues




| | 1/21 - 9/21 Budget | 1/21 - 9/21 Actual | Actual vs Budget To Date | Biennial Budget | Actual vs Biennial Budget |
|---|---|---|---|---|---|
| Water Sales | $72,229,586 | $74,240,843 | 103% | $194,474,208 | 38% |
| Other Operating Revenues | 3,090,424 | 2,881,452 | 93% | 7,939,267 | 36% |
| Non-Operating Revenues | 2,761,859 | 3,160,089 | 114% | 7,351,731 | 43% |
| Transfers In | 16,197,954 | 9,115,641 | 56% | 48,480,006 | 19% |
| Appropriation from Fund Balance | 9,722,187 | 0 | 0% | 23,404,386 | 0% |
| Total Revenues | $104,002,010 | $89,398,025 | 86% | $281,649,598 | 32% |

# Tacoma Water Expenditures




| | 1/21 - 9/21 Budget | 1/21 - 9/21 Actual | Actual vs Budget To Date | Biennial Budget | Actual vs Biennial Budget |
|---|---|---|---|---|---|
| Personnel Costs | $21,915,563 | $21,426,262 | 98% | $61,005,506 | 35% |
| Supplies & Other O&M | 23,605,420 | 20,669,879 | 88% | 63,300,323 | 33% |
| Taxes | 10,194,867 | 10,656,638 | 105% | 27,414,965 | 39% |
| Debt Service | 19,250,042 | 19,383,382 | 101% | 50,597,584 | 38% |
| Capital Outlay | 32,070,553 | 16,881,565 | 53% | 79,331,221 | 21% |
| Total Expenditures | $107,036,445 | $89,017,725 | 83% | $281,649,598 | 32% |

37.5% of Biennial Budget Completed

# TACOMA RAIL

## 2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT

## September 30, 2021

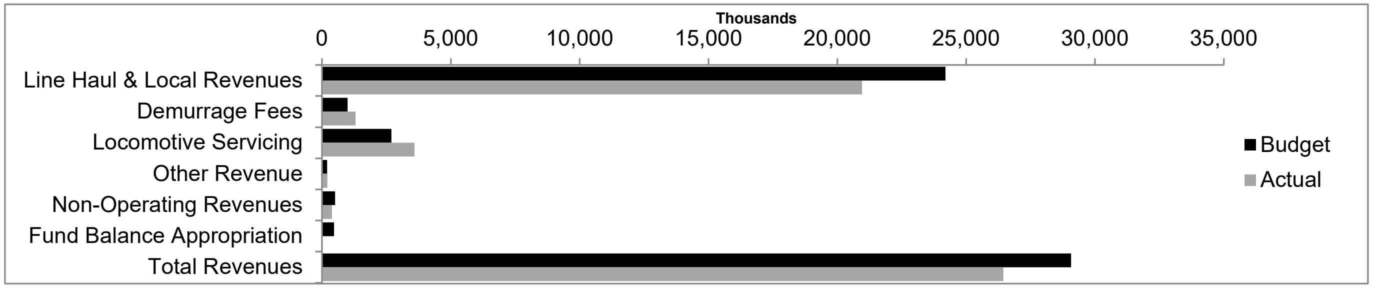
| | CURRENT QUARTER | | | BIENNIUM TO DATE | | | | BIENNIUM |
|---|---|---|---|---|---|---|---|---|
| | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | % Fav/(Unfav) | BUDGET |
| **REVENUES LESS EXPENDITURES** | **$ (652,879)** | **$ 450,946** | **$ 1,103,825** | **$ (949,744)** | **$ (924,499)** | **$ 25,245** | | |
| **OPERATING REVENUES** | | | | | | | | |
| SWITCHING REVENUES | | | | | | | | |
| LINE HAULS AND LOCAL | $ 7,832,159 | $ 6,932,806 | $ (899,354) | $ 24,198,546 | $ 20,956,436 | $ (3,242,110) | (13.4%) | $ 65,987,032 |
| DEMURRAGE FEES | 330,000 | 281,840 | (48,160) | 990,000 | 1,301,260 | 311,260 | 31.4% | 2,640,000 |
| TOTAL SWITCHING REVENUES | 8,162,159 | 7,214,646 | (947,514) | 25,188,546 | 22,257,696 | (2,930,850) | (11.6%) | 68,627,032 |
| LOCOMOTIVE SERVICING | 900,000 | 1,110,149 | 210,149 | 2,700,000 | 3,587,732 | 887,732 | 32.9% | 7,200,000 |
| OTHER REVENUES | 65,250 | 45,558 | (19,692) | 195,750 | 211,955 | 16,205 | 8.3% | 522,000 |
| TOTAL MISCELLANEOUS REVENUES | 965,250 | 1,155,707 | 190,457 | 2,895,750 | 3,799,687 | 903,937 | 31.2% | 7,722,000 |
| **TOTAL OPERATING REVENUES** | 9,127,409 | 8,370,353 | (757,056) | 28,084,296 | 26,057,383 | (2,026,913) | (7.2%) | 76,349,032 |
| **NON-OPERATING REVENUES** | | | | | | | | |
| RENT AND MISCELLANEOUS INCOME | 120,300 | 82,581 | (37,719) | 360,900 | 286,851 | (74,049) | (20.5%) | 962,400 |
| INTEREST | 50,000 | 28,681 | (21,319) | 150,000 | 94,719 | (55,281) | (36.9%) | 390,000 |
| **TOTAL NON-OPERATING REVENUES** | 170,300 | 111,261 | (59,039) | 510,900 | 381,570 | (129,330) | (25.3%) | 1,352,400 |
| **OTHER AVAILABLE FUNDS** | | | | | | | | |
| APPROPRIATION FROM FUND BALANCE | 157,557 | - | (157,557) | 472,670 | - | (472,670) | (100.0%) | 630,226 |
| **TOTAL REVENUES** | **$ 9,455,266** | **$ 8,481,614** | **$ (973,651)** | **$ 29,067,866** | **$ 26,438,953** | **$ (2,628,913)** | **(9.0%)** | **$ 78,331,658** |

# TACOMA RAIL

**2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT**

**September 30, 2021**

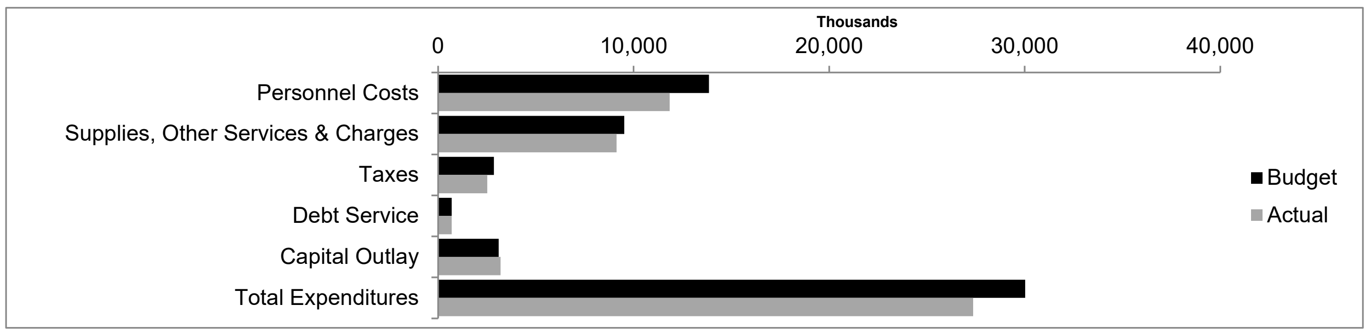
| | CURRENT QUARTER | | | BIENNIUM TO DATE | | | | BIENNIUM |
|---|---|---|---|---|---|---|---|---|
| | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | % Fav/(Unfav) | BUDGET |
| **OPERATING EXPENDITURES** | | | | | | | | |
| **ADMINISTRATION** | | | | | | | | |
| PERSONNEL COSTS | $ 765,157 | $ 721,811 | $ 43,346 | $ 2,295,472 | $ 2,270,540 | $ 24,932 | 1.1% | $ 6,178,372 |
| SUPPLIES, OTHER SERVICES & CHARGES | 317,632 | 390,204 | (72,572) | 952,895 | 1,263,401 | (310,506) | (32.6%) | 2,619,049 |
| ASSESSMENTS | 593,922 | 549,514 | 44,408 | 1,791,660 | 1,676,697 | 114,963 | 6.4% | 4,889,375 |
| GROSS EARNINGS TAX | 809,577 | 678,529 | 131,048 | 2,360,361 | 2,101,216 | 259,146 | 11.0% | 6,319,000 |
| OTHER TAXES | 170,500 | 133,969 | 36,532 | 496,659 | 412,548 | 84,111 | 16.9% | 1,320,000 |
| **ADMINISTRATION TOTAL** | 2,656,789 | 2,474,027 | 182,761 | 7,897,047 | 7,724,400 | 172,647 | 2.2% | 21,325,796 |
| **OPERATIONS** | | | | | | | | |
| PERSONNEL COSTS | 2,828,613 | 2,241,591 | 587,022 | 8,485,840 | 6,996,303 | 1,489,537 | 17.6% | 22,849,141 |
| SUPPLIES, OTHER SERVICES & CHARGES | 506,570 | 370,723 | 135,847 | 1,519,710 | 1,237,198 | 282,512 | 18.6% | 3,740,134 |
| **OPERATIONS TOTAL** | 3,335,183 | 2,612,314 | 722,869 | 10,005,550 | 8,233,501 | 1,772,049 | 17.7% | 26,589,274 |
| **MECHANICAL** | | | | | | | | |
| PERSONNEL COSTS | 686,484 | 566,855 | 119,629 | 2,059,451 | 1,791,244 | 268,207 | 13.0% | 5,540,840 |
| SUPPLIES, OTHER SERVICES & CHARGES | 411,860 | 276,547 | 135,313 | 1,235,580 | 966,609 | 268,972 | 21.8% | 2,672,489 |
| FUEL | 975,000 | 890,283 | 84,717 | 2,925,000 | 3,067,306 | (142,306) | (4.9%) | 7,800,000 |
| **MECHANICAL TOTAL** | 2,073,344 | 1,733,685 | 339,659 | 6,220,032 | 5,825,159 | 394,873 | 6.3% | 16,013,329 |
| **CONSTRUCTION** | | | | | | | | |
| PERSONNEL COSTS | 338,436 | 255,602 | 82,834 | 1,015,307 | 776,679 | 238,628 | 23.5% | 2,737,435 |
| SUPPLIES, OTHER SERVICES & CHARGES | 363,291 | 336,951 | 26,340 | 1,089,873 | 914,918 | 174,955 | 16.1% | 2,917,324 |
| **CONSTRUCTION TOTAL** | 701,726 | 592,553 | 109,173 | 2,105,179 | 1,691,597 | 413,582 | 19.6% | 5,654,760 |
| **OPERATION & MAINTENANCE TOTAL** | **$ 8,767,042** | **$ 7,412,579** | **$ 1,354,463** | **$ 26,227,808** | **$ 23,474,657** | **$ 2,753,151** | **10.5%** | **$ 69,583,160** |
| LONG-TERM DEBT | 308,602 | 308,600 | 2 | 692,302 | 692,296 | 6 | 0.0% | 1,768,498 |
| CAPITAL OUTLAY - OPERATING FUND | 1,032,500 | 309,489 | 723,011 | 3,097,500 | 3,196,500 | (99,000) | (3.2%) | 6,980,000 |
| **TOTAL OPERATING FUND EXPENDITURES** | **$ 10,108,144** | **$ 8,030,668** | **$ 2,077,476** | **$ 30,017,610** | **$ 27,363,452** | **$ 2,654,158** | **8.8%** | **$ 78,331,658** |




# Tacoma Rail Revenues

| | 1/21 - 09/21 Budget | 1/21 - 09/21 Actual | Actual vs Budget To Date | Biennial Budget | Actual vs Biennial Budget |
|---|---|---|---|---|---|
| **Line Haul & Local Revenues** | $24,198,546 | $20,956,436 | 87% | $65,987,032 | 32% |
| **Demurrage Fees** | 990,000 | 1,301,260 | 131% | 2,640,000 | 49% |
| **Locomotive Servicing** | 2,700,000 | 3,587,732 | 133% | 7,200,000 | 50% |
| **Other Revenue** | 195,750 | 211,955 | 108% | 522,000 | 41% |
| **Non-Operating Revenues** | 510,900 | 381,570 | 75% | 1,352,400 | 28% |
| **Fund Balance Appropriation** | 472,670 | - | 0% | 630,226 | 0% |
| **Total Revenues** | $29,067,866 | $26,438,953 | 91% | $78,331,658 | 34% |

# Tacoma Rail Expenditures




| | 1/21 - 09/21 Budget | 1/21 - 09/21 Actual | Actual vs Budget To Date | Biennial Budget | Actual vs Biennial Budget |
|---|---|---|---|---|---|
| **Personnel Costs** | $13,856,070 | $11,834,766 | 85% | $37,305,788 | 32% |
| **Supplies, Other Services & Charges** | 9,514,718 | 9,126,128 | 96% | 24,638,372 | 37% |
| **Taxes** | 2,857,021 | 2,513,763 | 88% | 7,639,000 | 33% |
| **Debt Service** | 692,302 | 692,296 | 100% | 1,768,498 | 39% |
| **Capital Outlay** | 3,097,500 | 3,196,500 | 103% | 6,980,000 | 46% |
| **Total Expenditures** | $30,017,610 | $27,363,452 | 91% | $78,331,658 | 35% |

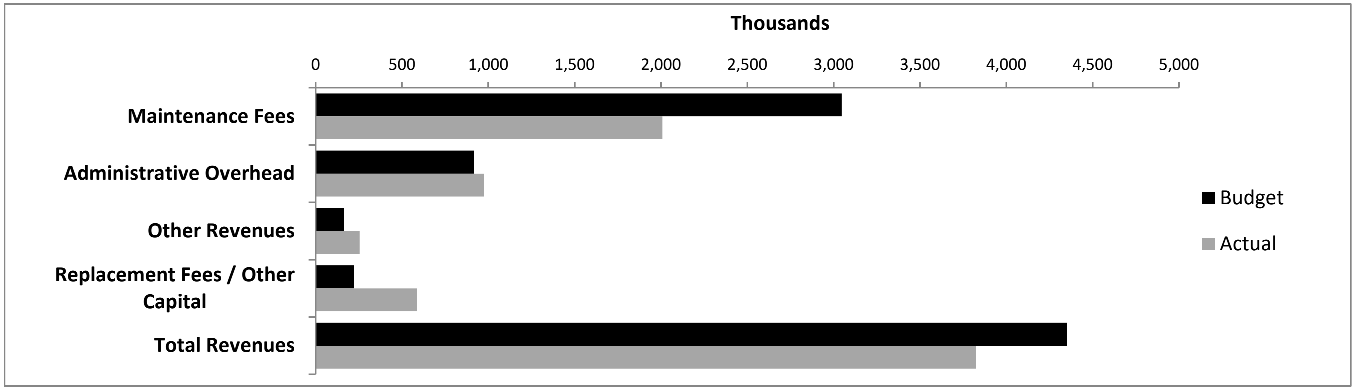
**37.5% of Biennial Budget Completed**

# TPU FLEET SERVICES FUND

## 2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT

## September 30, 2021

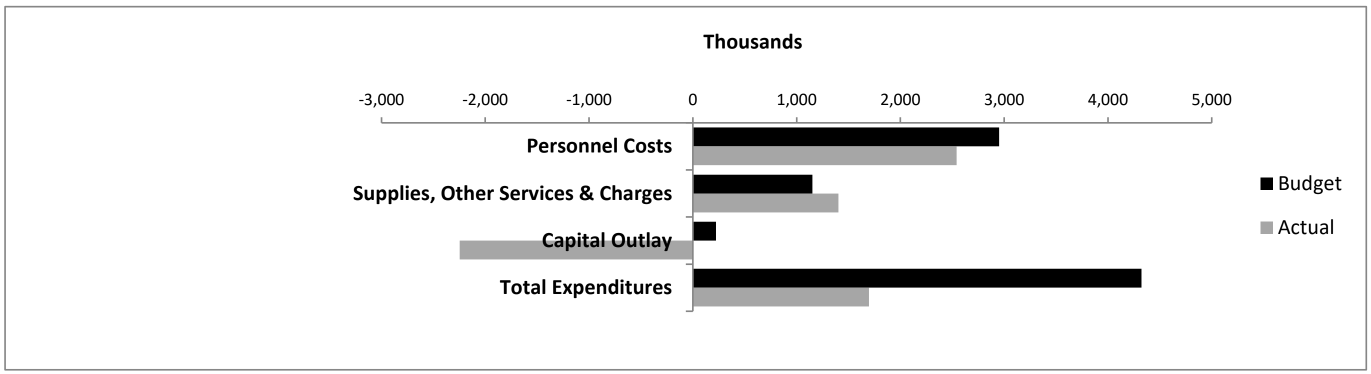
| | CURRENT QUARTER | | | BIENNIUM TO DATE | | | | BIENNIUM |
|---|---|---|---|---|---|---|---|---|
| | BUDGET | ACTUAL | FAVORABLE/ (UNFAVORABLE) | BUDGET | ACTUAL | FAVORABLE/ (UNFAVORABLE) | % Fav/(Unfav) | BUDGET |
| **REVENUES LESS EXPENDITURES** | **$ 40,023** | **$ (83,399)** | **$ (123,421)** | **$ 26,342** | **$ 2,128,780** | **$ 2,102,438** | | |
| **OPERATING REVENUES** | | | | | | | | |
| MAINTENANCE REVENUE | $ 1,015,605 | $ 693,633 | $ (321,972) | $ 3,046,814 | $ 2,008,255 | $ (1,038,559) | (34.1%) | $ 8,124,837 |
| ADMINISTRATIVE OVERHEAD | 305,514 | 414,698 | 109,184 | 916,541 | 974,738 | 58,197 | 6.3% | 2,444,110 |
| FUEL AND FUEL LOADING | 14,375 | 18,247 | 3,872 | 43,125 | 48,142 | 5,017 | 11.6% | 115,000 |
| POOL CAR RENTAL | 34,375 | 170,469 | 136,094 | 103,125 | 179,692 | 76,567 | 74.2% | 275,000 |
| **TOTAL OPERATING REVENUES** | 1,369,868 | 1,297,046 | (72,822) | 4,109,605 | 3,210,828 | (898,777) | (21.9%) | 10,958,947 |
| **OTHER REVENUES** | | | | | | | | |
| INTEREST INCOME | 6,250 | 3,765 | (2,485) | 18,750 | 22,018 | 3,268 | 17.4% | 50,000 |
| OTHER REVENUE | - | - | - | - | 4,489 | 4,489 | - | - |
| **TOTAL REVENUES** | 1,376,118 | 1,300,811 | (75,307) | 4,128,355 | 3,237,335 | (891,020) | (21.6%) | 11,008,947 |
| **CAPITAL REVENUES** | | | | | | | | |
| CAPITAL REPLACEMENT FEES | 74,097 | 70,002 | (4,095) | 222,290 | 217,766 | (4,524) | (2.0%) | 592,774 |
| OTHER CAPITAL REVENUES | - | - | - | - | 369,807 | 369,807 | 100.0% | - |
| **TOTAL REVENUES AND AVAILABLE FUNDS** | **$ 1,450,215** | **$ 1,370,813** | **$ (79,402)** | **$ 4,350,645** | **$ 3,824,908** | **$ (525,737)** | **(12.1%)** | **$ 11,601,721** |
| **OPERATING EXPENDITURES** | | | | | | | | |
| **REPAIRS AND SERVICING** | | | | | | | | |
| PERSONNEL COSTS | $ 682,775 | $ 585,341 | $ 97,434 | $ 2,048,325 | $ 1,775,036 | $ 273,289 | 13.3% | $ 5,529,001 |
| GENERAL SUPPLIES & EXPENSE | 110,725 | 110,217 | 508 | 419,925 | 327,068 | 92,857 | 22.1% | 1,061,102 |
| **REPAIRS AND SERVICING TOTAL** | 793,500 | 695,558 | 97,942 | 2,468,250 | 2,102,104 | 366,145 | 14.8% | 6,590,103 |
| **STORES OPERATION** | | | | | | | | |
| PERSONNEL COSTS | 82,765 | 54,410 | 28,355 | 248,294 | 173,723 | 74,571 | 30.0% | 668,639 |
| GENERAL SUPPLIES & EXPENSE | 10,882 | 6,183 | 4,699 | 33,929 | 22,636 | 11,293 | 33.3% | 88,724 |
| **STORES OPERATION TOTAL** | 93,646 | 60,592 | 33,054 | 282,223 | 196,358 | 85,864 | 30.4% | 757,363 |
| **ADMINISTRATION** | | | | | | | | |
| PERSONNEL COSTS | 217,865 | 192,964 | 24,901 | 653,594 | 592,845 | 60,749 | 9.3% | 1,777,177 |
| GENERAL SUPPLIES & EXPENSE | 157,199 | 276,980 | (119,780) | 476,291 | 878,873 | (402,581) | (84.5%) | 1,293,221 |
| **MOTOR POOL** | | | | | | | | |
| GENERAL SUPPLIES & EXPENSE | 73,885 | 224,202 | (150,317) | 221,656 | 173,392 | 48,264 | 21.8% | 591,083 |
| **ADMINISTRATION TOTAL** | 448,949 | 694,146 | (245,197) | 1,351,541 | 1,645,110 | (293,569) | (21.7%) | 3,661,480 |
| **OPERATION & MAINTENANCE TOTAL** | **$ 1,336,096** | **$ 1,450,296** | **$ (114,200)** | **$ 4,102,013** | **$ 3,943,572** | **$ 158,441** | **3.9%** | **$ 11,008,947** |
| CAPITAL OUTLAY | 74,097 | 3,916 | 70,181 | 222,290 | 3,916 | 218,374 | 98.2% | 592,774 |
| CAPITAL OUTLAY - PRIOR YEAR ADJUSTMENTS | - | - | - | - | (2,251,360) | 2,251,360 | (100.0%) | - |
| **TOTAL CURRENT FUND EXPENDITURES** | **$ 1,410,192** | **$ 1,454,212** | **$ (44,020)** | **$ 4,324,303** | **$ 1,696,129** | **$ 2,628,175** | **60.8%** | **$ 11,601,721** |




# TPU Fleet Services Fund Revenues

| | 1/21 - 9/21 Budget | 1/21 - 9/21 Actual | Actual vs Budget To Date | Biennial Budget | Actual vs Biennial Budget |
|---|---|---|---|---|---|
| Maintenance Fees | $3,046,814 | $2,008,255 | 66% | $8,124,837 | 25% |
| Administrative Overhead | 916,541 | 974,738 | 106% | 2,444,110 | 40% |
| Other Revenues | 165,000 | 254,341 | 154% | 440,000 | 58% |
| Replacement Fees / Other Capital | 222,290 | 587,573 | 264% | 592,774 | 99% |
| Total Revenues | $4,350,645 | $3,824,908 | 88% | $11,601,721 | 33% |

# TPU Fleet Services Fund Expenditures



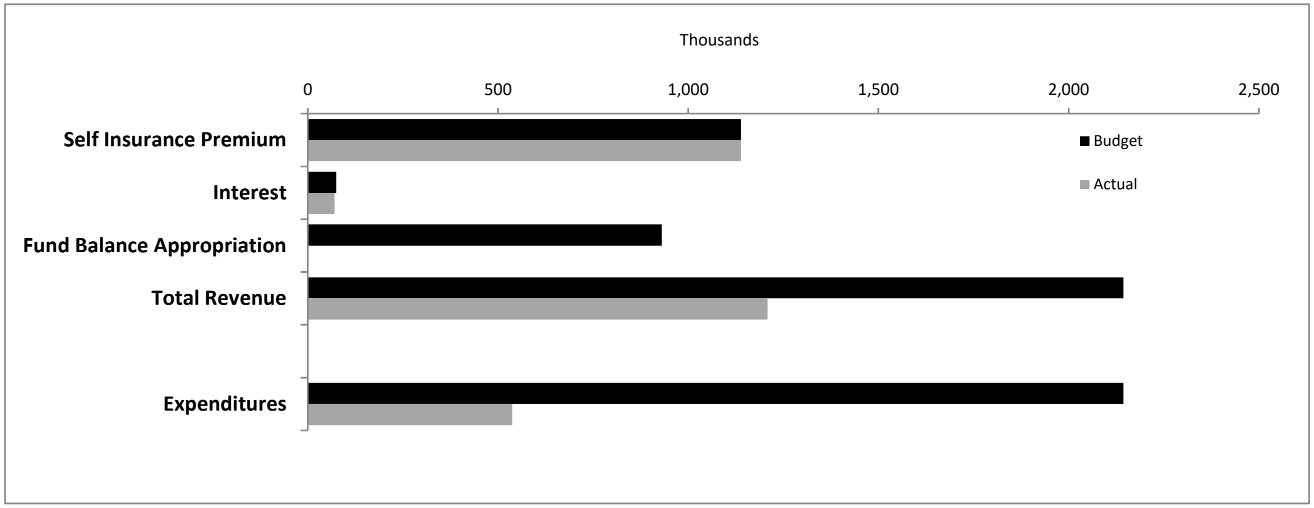

| | 1/21 - 9/21 Budget | 1/21 - 9/21 Actual | Actual vs Budget To Date | Biennial Budget | Actual vs Biennial Budget |
|---|---|---|---|---|---|
| Personnel Costs | $2,950,212 | $2,541,604 | 86% | $7,974,817 | 32% |
| Supplies, Other Services & Charges | 1,151,801 | 1,401,969 | 122% | 3,034,129 | 46% |
| Capital Outlay | 222,290 | (2,247,444) | -1011% | 592,774 | -379% |
| Total Expenditures | $4,324,303 | $1,696,129 | 39% | $11,601,721 | 15% |

37.5% of Biennial Budget Completed

# TPU SELF INSURANCE FUND

## 2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT

## September 30, 2021



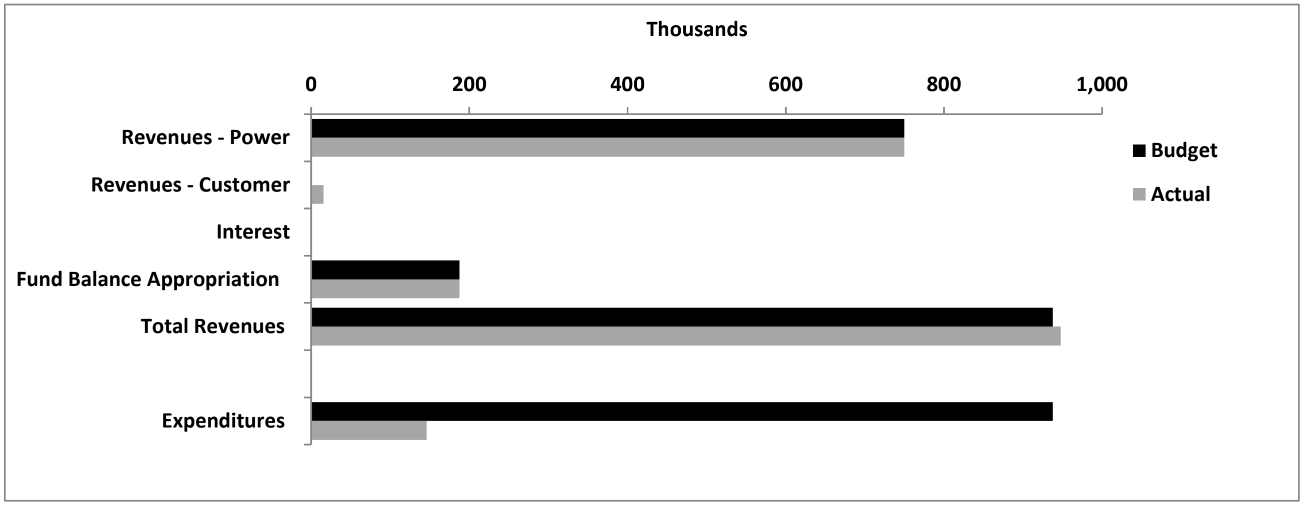

| | 1/21 - 9/21 Budget | 1/21 - 9/21 Actual | Actual vs Budget To Date | Biennial Budget | Actual vs Biennial Budget |
|---|---|---|---|---|---|
| Self Insurance Premium | $1,138,317 | $1,138,317 | 100% | $3,035,512 | 38% |
| Interest | 75,000 | 70,361 | 94% | 200,000 | 35% |
| Fund Balance Appropriation | 930,258 | - | 0% | 2,480,688 | 0% |
| Total Revenue | $2,143,575 | $1,208,678 | 56% | $5,716,200 | 21% |
| Expenditures | $2,143,575 | $537,491 | 25% | $5,716,200 | 9% |

37.5% of Biennial Budget Completed

# TPU FAMILY NEED FUND

**2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT**

## September 30, 2021



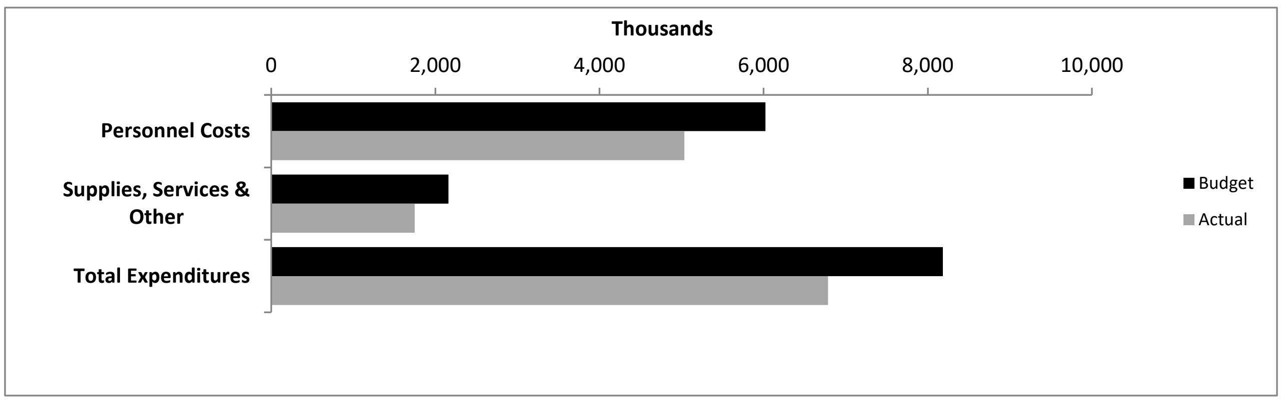

| | 1/21 - 9/21 Budget | 1/21 - 9/21 Actual | Actual vs Budget To Date | Biennial Budget | Actual vs Biennial Budget |
|---|---|---|---|---|---|
| Revenues - Power | $750,000 | $750,000 | 100% | $2,000,000 | 37% |
| Revenues - Customer | - | 15,559 | N/A | N/A | N/A |
| Interest | - | (5,470) | N/A | N/A | N/A |
| Fund Balance Appropriation | 187,500 | 187,500 | 100% | 500,000 | 38% |
| Total Revenues | $937,500 | $947,589 | 101% | $2,500,000 | 38% |
| | | | | | |
| Expenditures | $937,500 | $145,905 | 16% | $2,500,000 | 6% |

**37.5% of Biennial Budget Completed**

# TPU ADMINISTRATIVE OFFICES
## 2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT
## September 30, 2021

| | CURRENT QUARTER | | | BIENNIUM TO DATE | | | | BIENNIUM |
|---|---|---|---|---|---|---|---|---|
| | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | % Fav/(Unfav) | BUDGET |
| DIRECTOR'S OFFICE | $ 332,052 | $ 174,093 | $ 157,959 | $ 996,312 | $ 684,905 | $ 311,408 | 31.3% | $ 2,696,605 |
| MANAGEMENT SERVICES | 455,080 | 312,676 | 142,404 | 1,366,319 | 1,032,693 | 333,626 | 24.4% | 3,704,558 |
| PUBLIC RECORDS OFFICE | 297,032 | 267,783 | 29,248 | 891,736 | 694,464 | 197,271 | 22.1% | 2,357,349 |
| PUBLIC AFFAIRS & COMMUNICATIONS | 1,641,878 | 1,428,706 | 213,171 | 4,929,124 | 4,371,243 | 557,880 | 11.3% | 13,303,651 |
| **TOTAL ADMIN OFFICES** | **$ 2,726,042** | **$ 2,183,259** | **$ 542,783** | **$ 8,183,491** | **$ 6,783,306** | **$ 1,400,186** | **17.1%** | **$ 22,062,163** |

# TPU Administrative Offices Expenditures



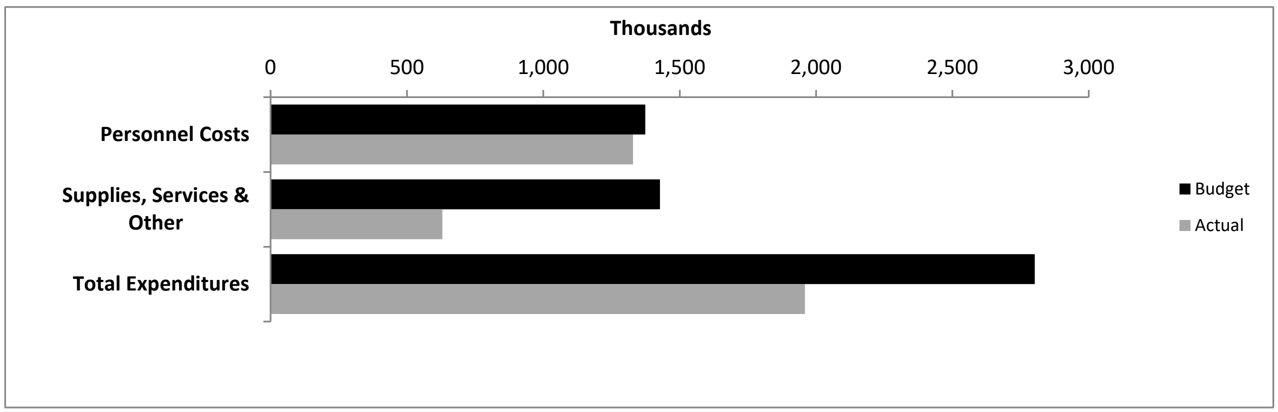

| | 1/21 - 9/21 Budget | 1/21 - 9/21 Actual | Actual vs Budget To Date | Biennial Budget | Actual vs Biennial Budget |
|---|---|---|---|---|---|
| Personnel Costs | $ 6,023,133 | $ 5,033,545 | 84% | $ 16,303,932 | 31% |
| Supplies, Services & Other | 2,160,358 | 1,749,761 | 81% | 5,758,231 | 30% |
| Total Expenditures | $ 8,183,491 | $ 6,783,306 | 83% | $ 22,062,163 | 31% |

**37.5% of Biennial Budget Completed**

# TPU SUPPORT SERVICES
## 2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT
## September 30, 2021

| | CURRENT QUARTER | | | BIENNIUM TO DATE | | | | BIENNIUM |
|---|---|---|---|---|---|---|---|---|
| | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | % Fav/(Unfav) | BUDGET |
| TPU REAL PROPERTY SERVICES | $ 296,189 | $ 316,128 | $ (19,939) | $ 889,373 | $ 908,946 | $ (19,573) | (2.2%) | $ 2,397,445 |
| TPU COPIER SERVICES | 114,710 | 40,065 | 74,645 | 344,132 | 127,644 | 216,487 | 62.9% | 917,684 |
| TPU UTS SOFTWARE SUPPORT | 645,523 | 245,464 | 400,059 | 1,568,394 | 922,704 | 645,690 | 41.2% | 3,639,640 |
| **TOTAL TPU SUPPORT SERVICES** | **$ 1,056,422** | **$ 601,657** | **$ 454,766** | **$ 2,801,899** | **$ 1,959,295** | **$ 842,604** | **30.1%** | **$ 6,954,769** |

# TPU Support Services Expenditures



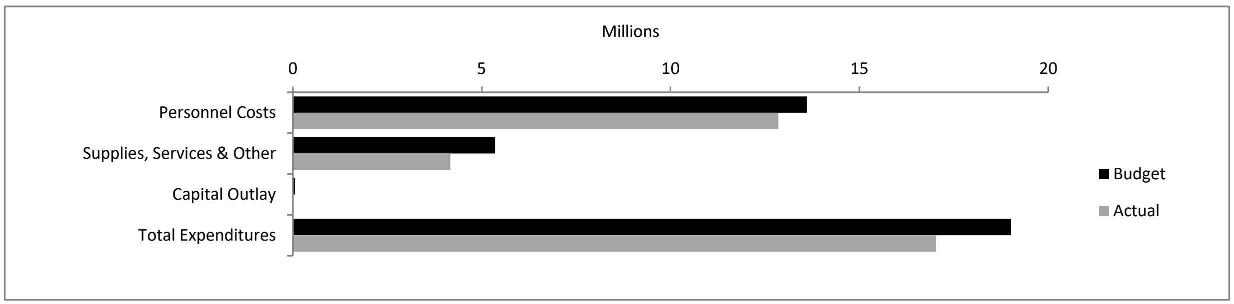

| | 1/21 - 9/21 Budget | 1/21 - 9/21 Actual | Actual vs Budget To Date | Biennial Budget | Actual vs Biennial Budget |
|---|---|---|---|---|---|
| Personnel Costs | $1,374,254 | $1,328,956 | 97% | $3,698,268 | 36% |
| Supplies, Services & Other | 1,427,644 | 630,339 | 44% | 3,256,501 | 19% |
| Total Expenditures | $2,801,899 | $1,959,295 | 70% | $6,954,769 | 28% |

**37.5% of Biennial Budget Completed**

# TPU CUSTOMER SERVICES
## 2021/2022 BIENNIUM BUDGET PERFORMANCE REPORT
## September 30, 2021

| | CURRENT QUARTER | | | BIENNIUM TO DATE | | | | BIENNIUM |
|---|---|---|---|---|---|---|---|---|
| | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | BUDGET | ACTUAL | FAVORABLE / (UNFAVORABLE) | % Fav/(Unfav) | BUDGET |
| **CUSTOMER SERVICES** | | | | | | | | |
| PAYGO | $ - | $ - | $ - | $ - | $ - | $ - | | $ - |
| CUSTOMER SOLUTIONS | 394,821 | 383,363 | 11,458 | 1,184,463 | 1,178,888 | 5,574 | 0.5% | 3,193,798 |
| CUSTOMER SERVICE TRAINING | 184,242 | 151,156 | 33,085 | 552,725 | 419,417 | 133,308 | 24.1% | 1,489,425 |
| CONTACT CENTER (PHONE SERVICES) | 1,275,584 | 1,154,248 | 121,335 | 3,826,751 | 3,646,205 | 180,546 | 4.7% | 10,388,186 |
| LOBBY SERVICES | 270,504 | 223,602 | 46,902 | 811,514 | 644,765 | 166,748 | 20.5% | 2,160,537 |
| BILLING | 327,073 | 279,911 | 47,162 | 981,218 | 836,192 | 145,026 | 14.8% | 2,643,828 |
| PERFORMANCE SOLUTIONS | 513,924 | 282,279 | 231,645 | 1,541,771 | 1,109,169 | 432,602 | 28.1% | 3,987,742 |
| OPERATIONS ADMINISTRATION | 197,178 | 144,759 | 52,420 | 596,953 | 528,787 | 68,165 | 11.4% | 1,619,065 |
| BUSINESS SOLUTIONS | 254,593 | 247,631 | 6,962 | 763,780 | 696,302 | 67,478 | 8.8% | 2,054,909 |
| MAIL SERVICES | 527,403 | 471,495 | 55,908 | 1,582,208 | 1,357,026 | 225,182 | 14.2% | 4,243,018 |
| FIELD INVESTIGATION | 604,091 | 508,335 | 95,756 | 1,812,273 | 1,535,991 | 276,282 | 15.2% | 4,831,438 |
| METER READING | 598,165 | 550,572 | 47,593 | 1,794,496 | 1,686,499 | 107,997 | 6.0% | 4,810,656 |
| SUPPORT SERVICES | 153,180 | 144,967 | 8,213 | 459,540 | 431,605 | 27,935 | 6.1% | 1,242,979 |
| SWITCHBOARD | 22,214 | 22,721 | (507) | 66,642 | 65,619 | 1,022 | 1.5% | 182,377 |
| ADMINISTRATION | 680,499 | 593,778 | 86,721 | 2,053,356 | 1,903,755 | 149,601 | 7.3% | 5,554,969 |
| BUSINESS OFFICE ADMINISTRATION | 310,257 | 305,725 | 4,532 | 930,770 | 987,353 | (56,584) | (6.1%) | 2,503,957 |
| **CAPITAL OUTLAY** | 18,375 | 0 | 18,375 | 55,125 | 0 | 55,125 | 100.0% | 147,000 |
| **CUSTOMER SERVICES TOTAL** | **$ 6,332,102** | **$ 5,464,542** | **$ 867,561** | **$ 19,013,583** | **$ 17,027,574** | **$ 1,986,010** | **10.4%** | **$ 51,053,883** |

# TPU Customer Services Expenditures




| | 1/21 - 9/21 Budget | 1/21 - 9/21 Actual | Actual vs Budget To Date | Biennial Budget | Actual vs Bien. Budget |
|---|---|---|---|---|---|
| **Personnel Costs** | **13,608,153** | **12,857,559** | **94%** | **36,779,460** | **35%** |
| **Supplies, Services & Other** | **5,350,305** | **4,170,015** | **78%** | **14,127,424** | **30%** |
| **Capital Outlay** | **55,125** | **-** | **0%** | **147,000** | **0%** |
| **Total Expenditures** | **$19,013,583** | **$17,027,574** | **90%** | **$51,053,883** | **33%** |

**37.5% of Biennial Budget Completed**