

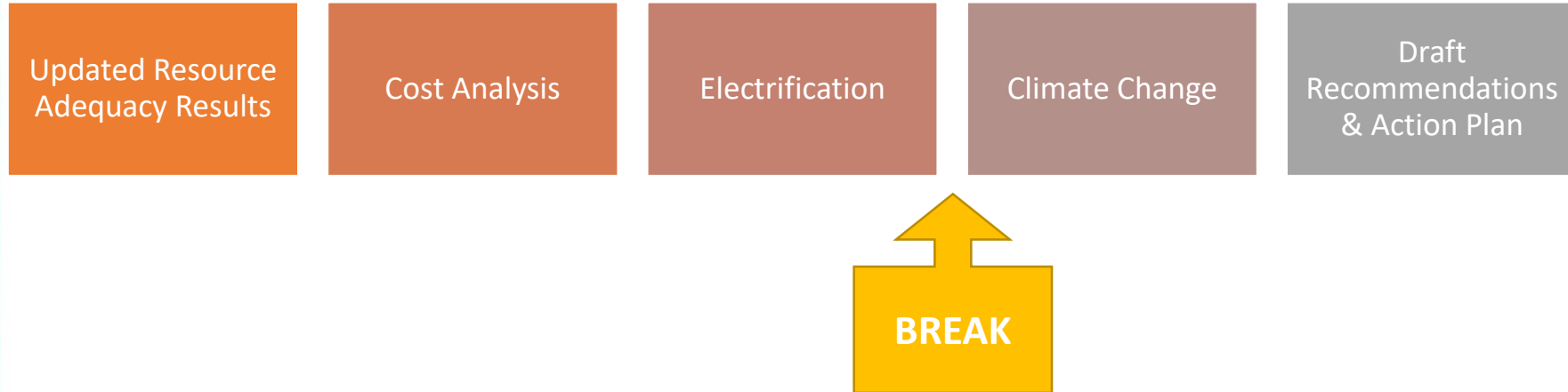
A wide-angle photograph of a city waterfront. In the foreground, a wooden pier with several white mooring posts extends into the water. A white motorboat is docked at the pier. In the background, a dense urban skyline is visible under a clear blue sky. Notable buildings include a tall, white, rectangular skyscraper and a large, curved, metallic structure. The water in the foreground is calm, reflecting the sky and the buildings.

*Serving our customers*

# Tacoma Power 2022 IRP Workshop 4

Updated Findings

**TACOMA POWER**  
TACOMA PUBLIC UTILITIES



# Updated Resource Adequacy Results

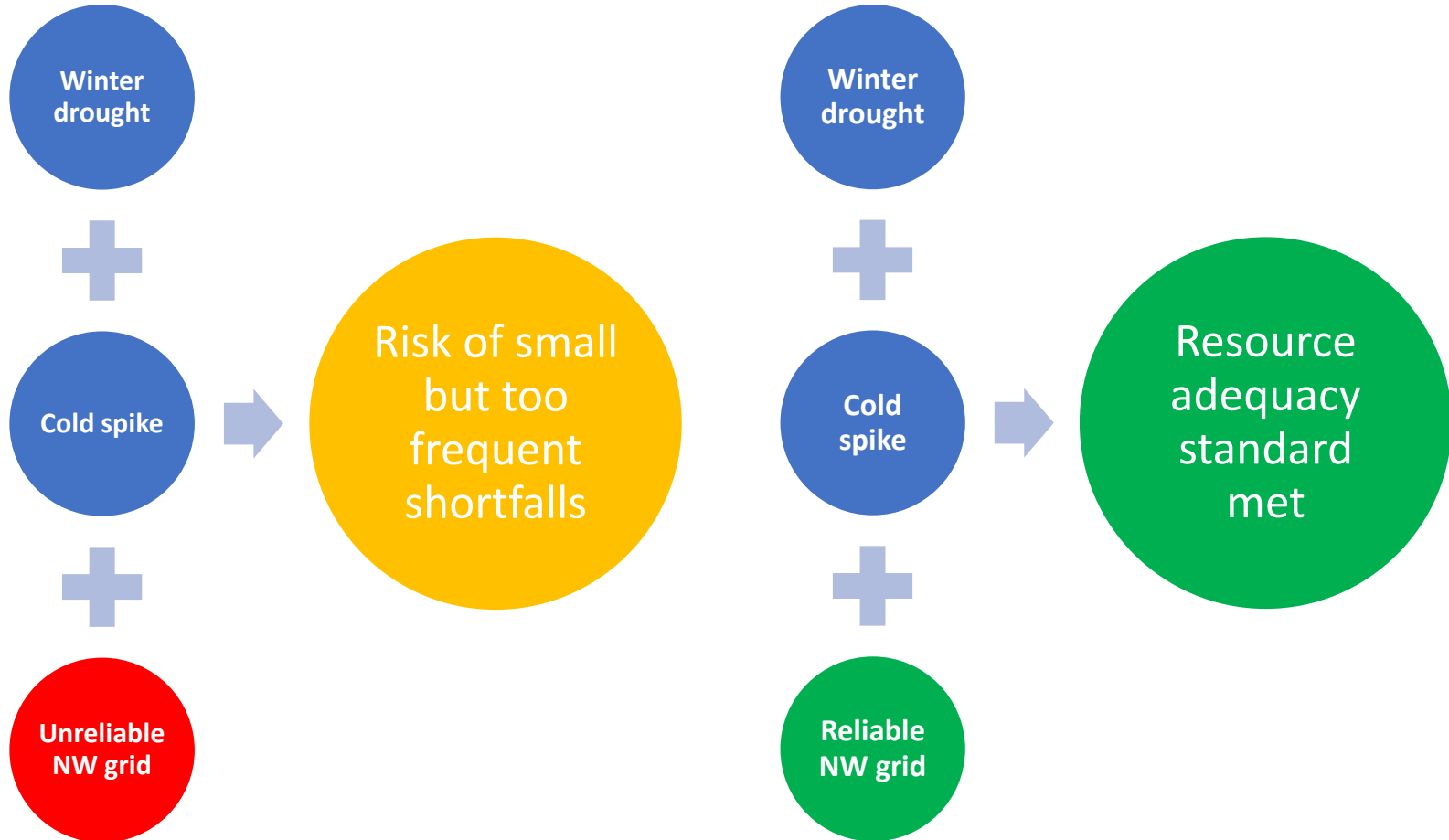


# Summary RA Results

|                            |  |   |
|----------------------------|--|---|
| Renew BPA @ current levels | <ul style="list-style-type: none"><li>• Slice/Block</li><li>• Block with Shaping Capacity (BWSC)</li><li>• Slice/Block + 10MW DR</li><li>• Slice/Block + 10MW 6-hour Battery Storage</li><li>• Slice/Block + 100 MW Wind</li><li>• BWSC + available DR</li><li>• BWSC + 10MW 6-hour Battery Storage</li><li>• BWSC + 100 MW Wind</li></ul> | <p><b>KEY</b></p> <p><b>Red = Inadequate</b></p> <p><b>Yellow = Minor adequacy concerns under certain conditions</b></p> <p><b>Green = Always meets adequacy standard</b></p> |
| Renew BPA @ reduced level  | <ul style="list-style-type: none"><li>• Reduced Slice/Block + 100 MW Wind</li><li>• Reduced BWSC + 100 MW Wind</li><li>• Reduced Slice/Block + 100 MW MT Wind</li><li>• Reduced BWSC + 100 MW MT Wind</li><li>• Reduced Slice/Block + 100 MW Solar</li><li>• Reduced BWSC + 100 MW Solar</li></ul>   |   |
| Don't renew BPA            | <ul style="list-style-type: none"><li>• 2,300 MW Wind + 100MW Solar + DR + 300MW Pumped Storage</li><li>• 2,300 MW Wind + 100 MW Solar + DR + 300MW SMR</li></ul>  |   |

**Note:** All portfolios also include Tacoma Power-owned hydro resources and cost-effective conservation

# What adequacy risks do we face?

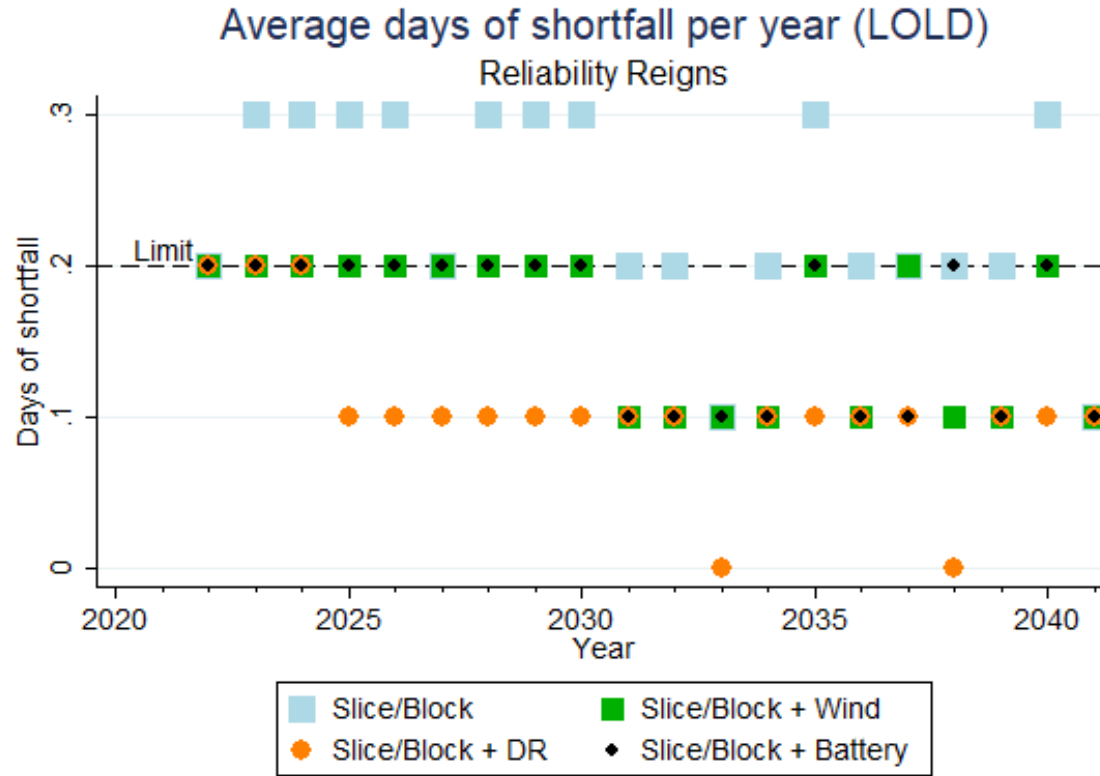


# Summary RA Results – Reliable NW Grid

|                               |  |   |
|-------------------------------|--|---|
| Renew BPA @<br>current levels | <ul style="list-style-type: none"><li>• Slice/Block</li><li>• Block with Shaping Capacity (BWSC)</li><li>• Slice/Block + 10MW DR</li><li>• Slice/Block + 10MW 6-hour Battery Storage</li><li>• Slice/Block + 100 MW Wind</li><li>• BWSC + available DR</li><li>• BWSC + 10MW 6-hour Battery Storage</li><li>• BWSC + 100 MW Wind</li></ul> | <p><b>KEY</b></p> <p><b>Red = Inadequate</b></p> <p><b>Yellow = Minor adequacy concerns under certain conditions</b></p> <p><b>Green = Always meets adequacy standard</b></p> |
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| Don't renew BPA               | <ul style="list-style-type: none"><li>• 2,300 MW Wind + 100MW Solar + DR + Pumped Storage</li><li>• 2,300 MW Wind + 100 MW Solar + DR + SMR</li></ul>  |   |

**Note:** All portfolios also include Tacoma Power-owned hydro resources and cost-effective conservation

# Resources that could help when the grid is unreliable



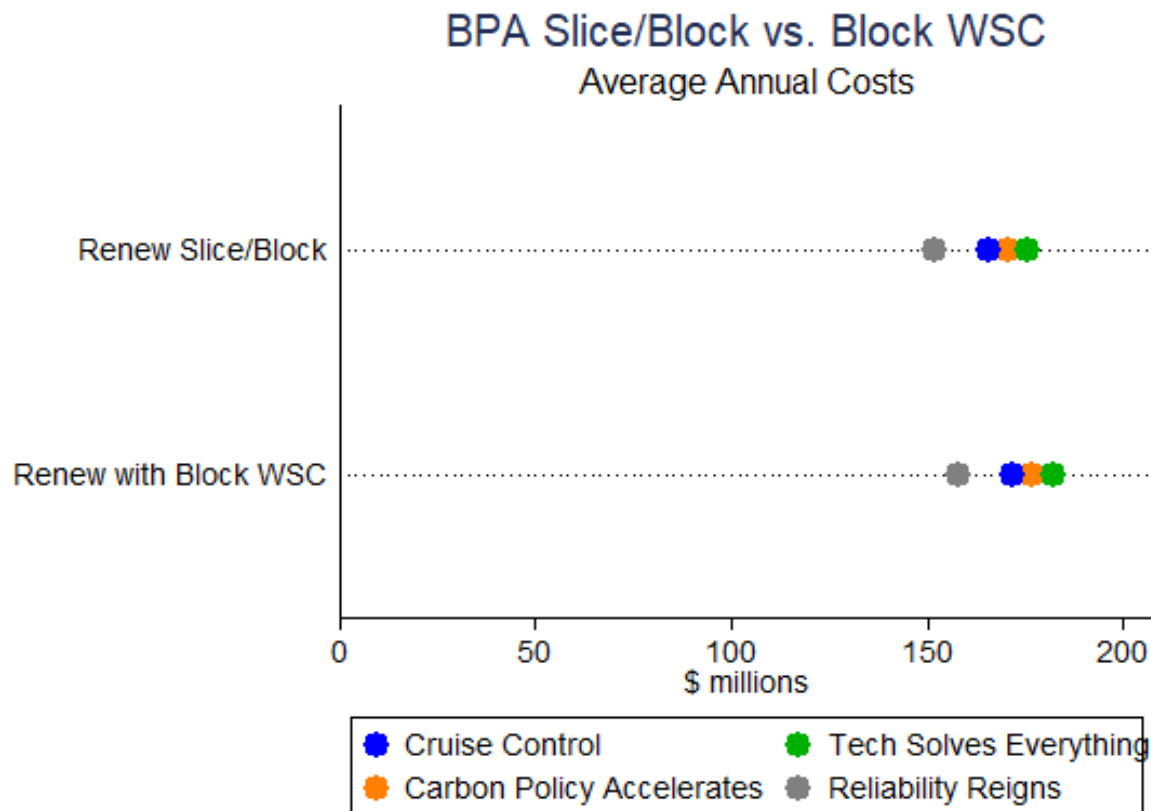
Adding either 100MW wind, 10MW demand response or 10MW battery storage would achieve resource adequacy even under unreliable grid conditions.

Findings are similar for BPA's Block with Shaping Capacity product

# Cost Analysis







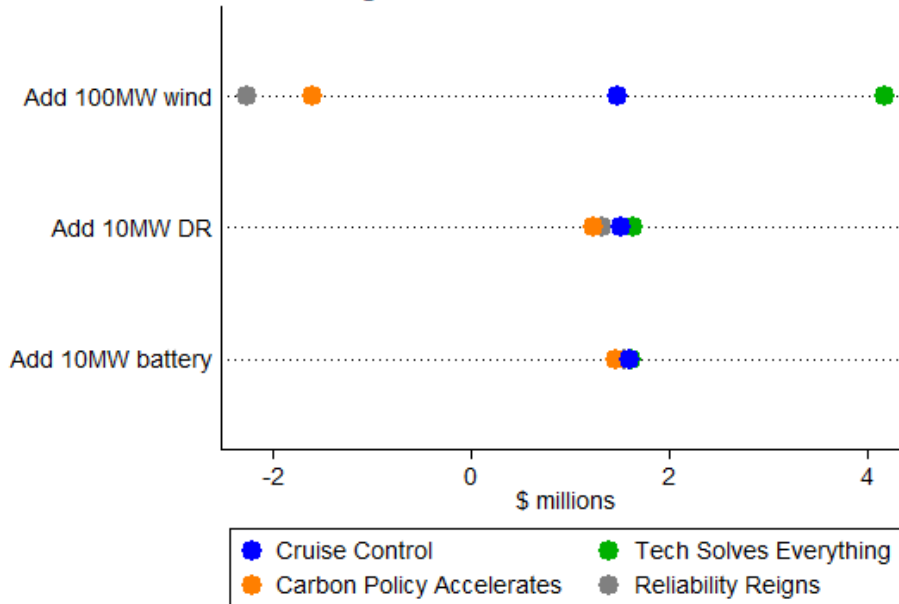
Switching from Slice/Block to Block with Shaping Capacity in 2028 would not substantially improve resource adequacy and would increase annual costs by ~\$8 million annually.

**Caveat: Assumes future BPA products resemble current products.**

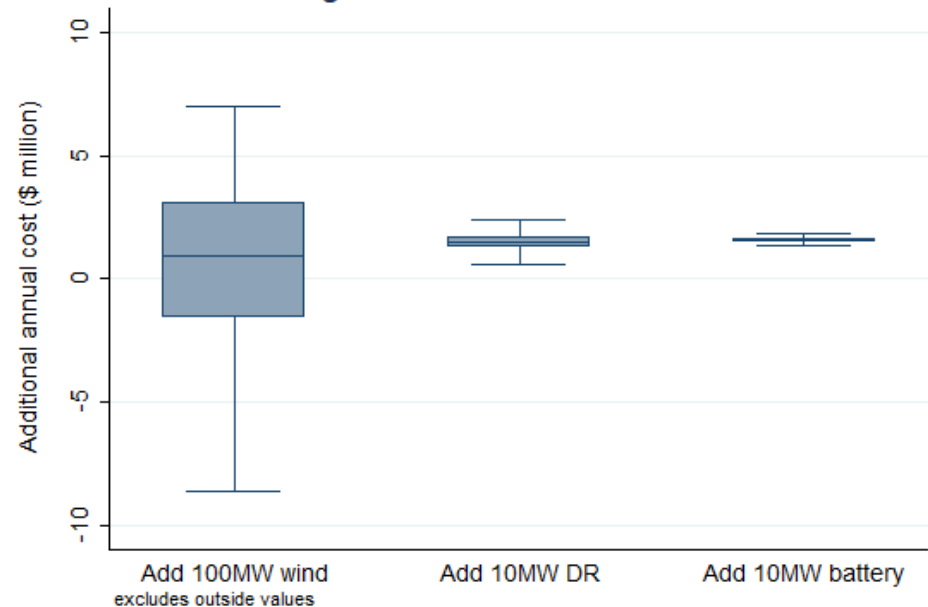
# Annualized cost of potential enhancements

Expected costs are similar across all three options under base case (Cruise Control) scenario but vary substantially depending on wholesale power market prices.

Average Annual Cost of Enhancements



Range of Costs for Enhancements



**Note:** Annual costs are net of revenues from wholesale power market sales.

# How should we reduce potential adequacy risks?

| Strategy   | Expected Annual Cost        | Advantages  | Disadvantages   |
|--|-----------------------------|---|---|
| <b>Add 10MW demand response</b><br><i>Preferred resource</i> | \$1.6 million               | <ul style="list-style-type: none"> <li>\$ spent in our community</li> <li>Lowest environmental impact</li> <li>Preserves optionality</li> </ul> | <ul style="list-style-type: none"> <li>May not be able to get 10MW</li> </ul>   |
| <b>Add 10MW of battery storage</b>                           | \$1.5 million               | <ul style="list-style-type: none"> <li>Expected cost less volatile than wind</li> </ul>   | <ul style="list-style-type: none"> <li>Long-term commitment</li> <li>Price &amp; supply chain issues</li> <li>Potential environmental impacts</li> </ul>  |
| <b>Add 100MW of wind</b>                                     | -\$2 million to \$4 million | <ul style="list-style-type: none"> <li>Adds renewable generation to the grid</li> </ul>   | <ul style="list-style-type: none"> <li>Long-term commitment to a large resource</li> <li>Net cost is volatile and depends on wholesale power prices</li> <li>Price &amp; supply chain issues</li> </ul> |
| <b>Short-term contract</b>                                   | TBD                         | <ul style="list-style-type: none"> <li>Immediate &amp; flexible terms to meet our specific needs</li> </ul>                                     | <ul style="list-style-type: none"> <li>Availability over the long-term</li> <li>Price may change over time</li> </ul>   |
| <b>Western Resource Adequacy Program (WRAP)</b>              | TBD                         | <ul style="list-style-type: none"> <li>May alleviate need for any additional resources</li> </ul>   |   |

# Electrification Impacts



High Demand,  
High Saturation

Low Demand,  
High Saturation

High Demand,  
Low Saturation

Low Demand,  
Low Saturation

- **Includes**

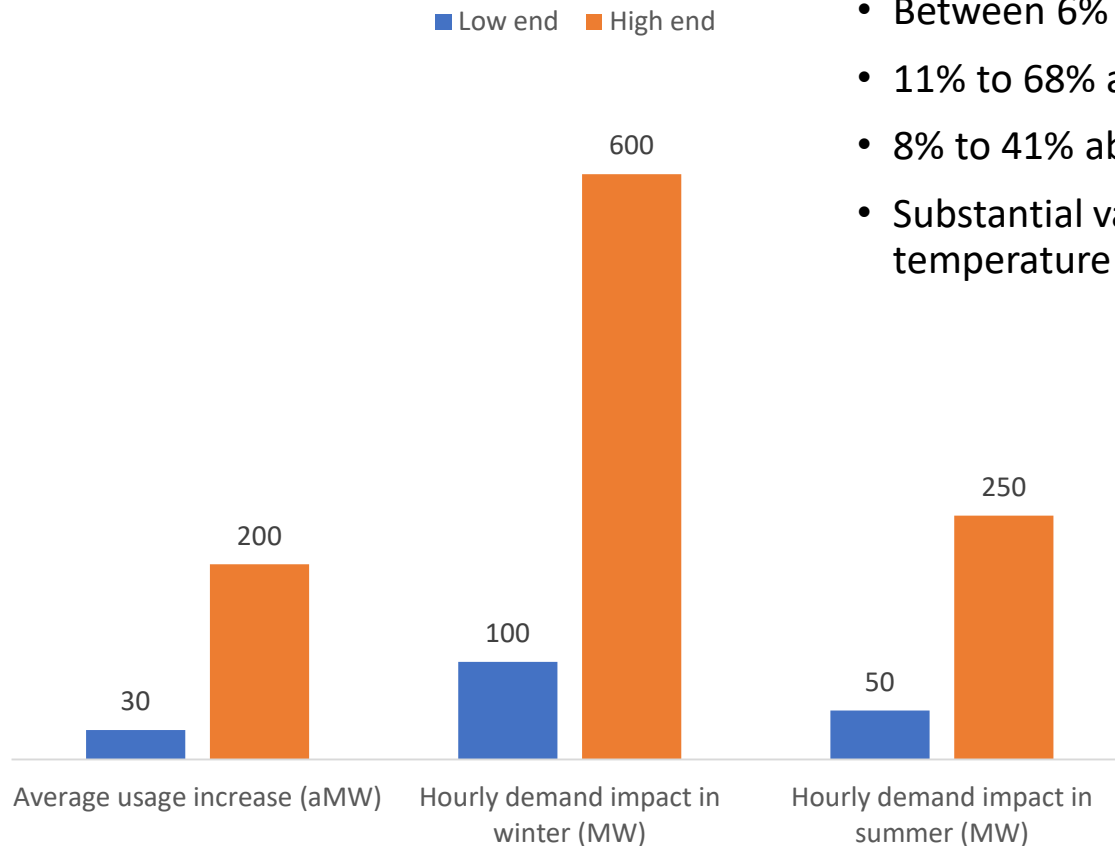
- Light & medium-duty vehicles
- Residential & commercial buildings

- **Excludes**

- Heavy duty vehicles
- Industrial buildings
- Port electrification

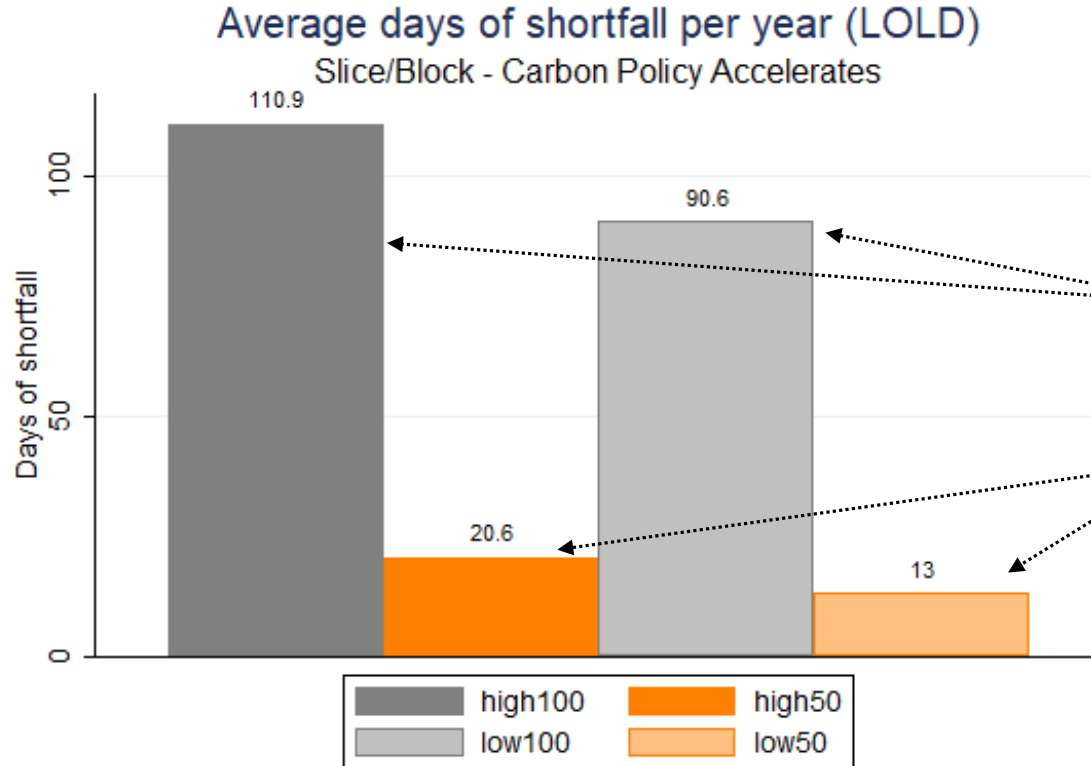
- **Analysis for single year (2041)**

# How big might the impact be?



- Between 6% and 36% above average load
- 11% to 68% above normal winter peak
- 8% to 41% above normal summer peak
- Substantial variability depending on temperature

# Reminder: Resource adequacy with current portfolio

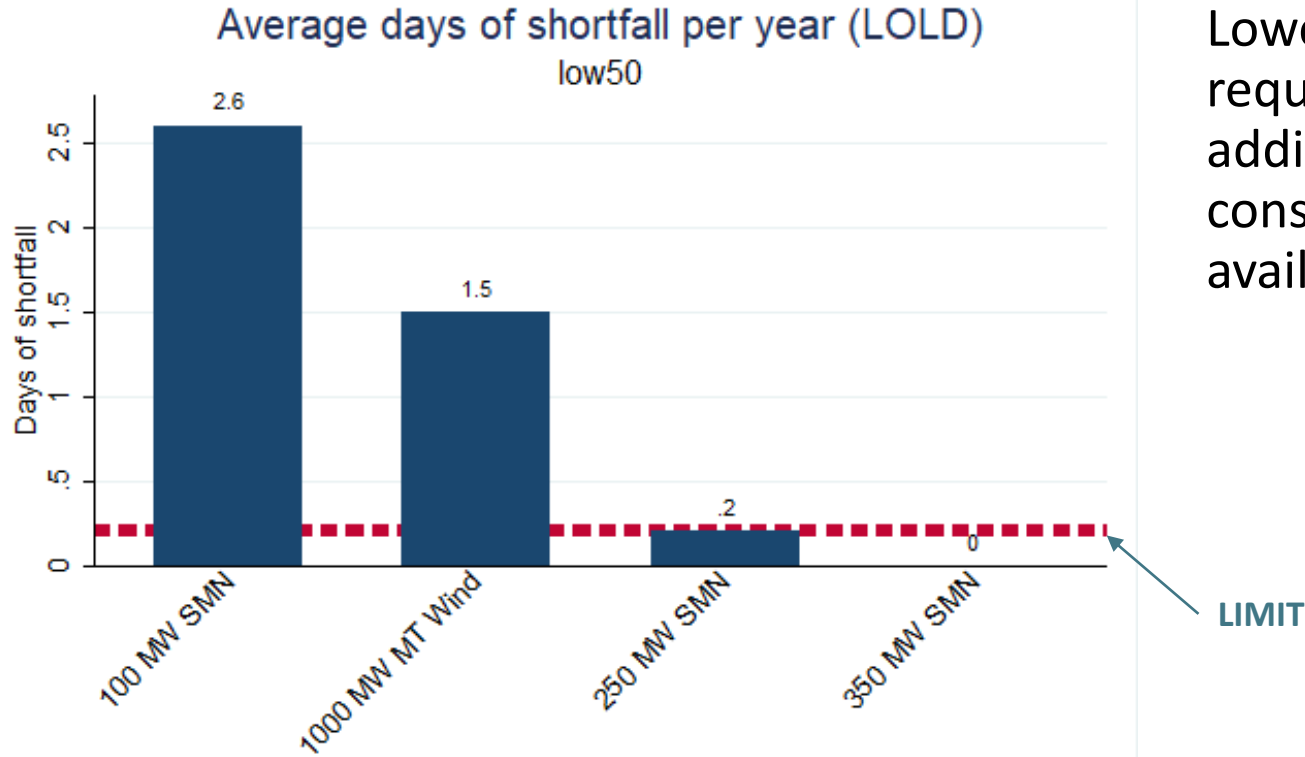


We would fail our adequacy standard even under our lowest demand case.

Electrifying with energy efficient technologies helps but doesn't eliminate resource adequacy challenges

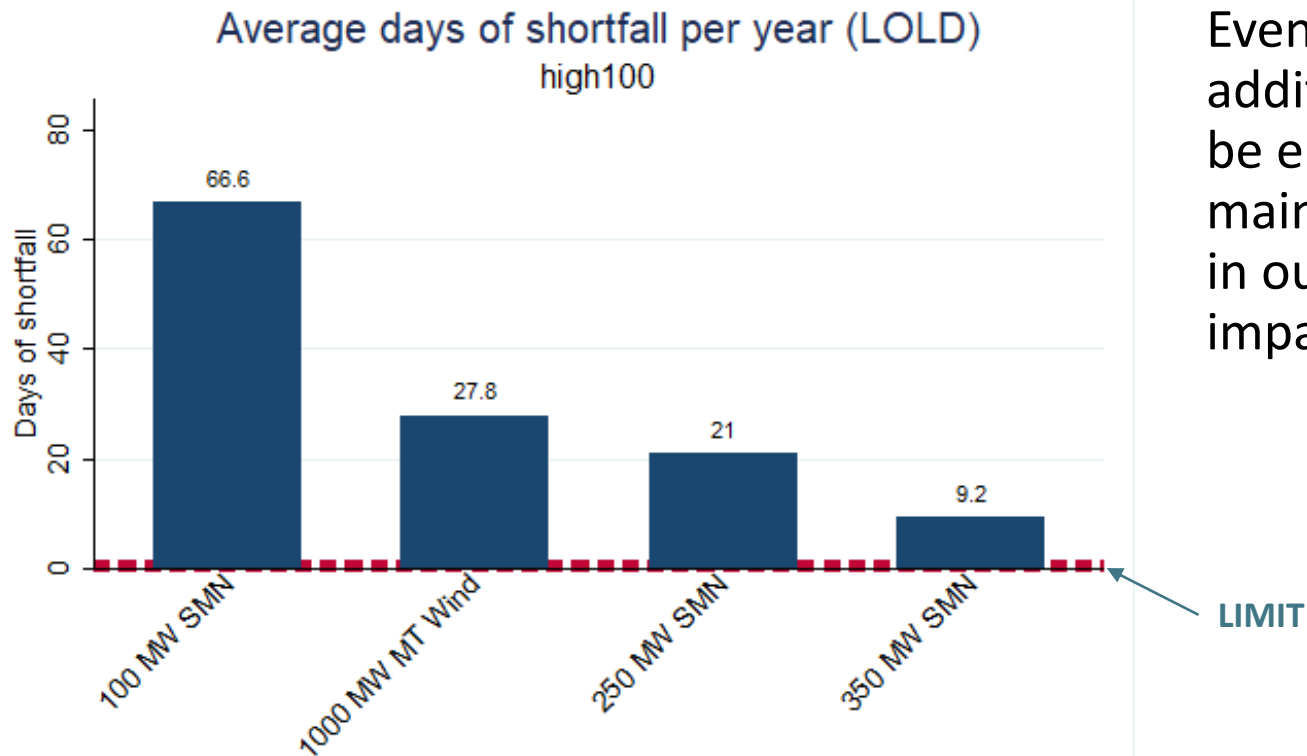
**Note:** Standard for frequency adequacy metric (LOLD) is no more than 0.2 days per year (2 days in 10 years)

# What would it take to maintain resource adequacy?



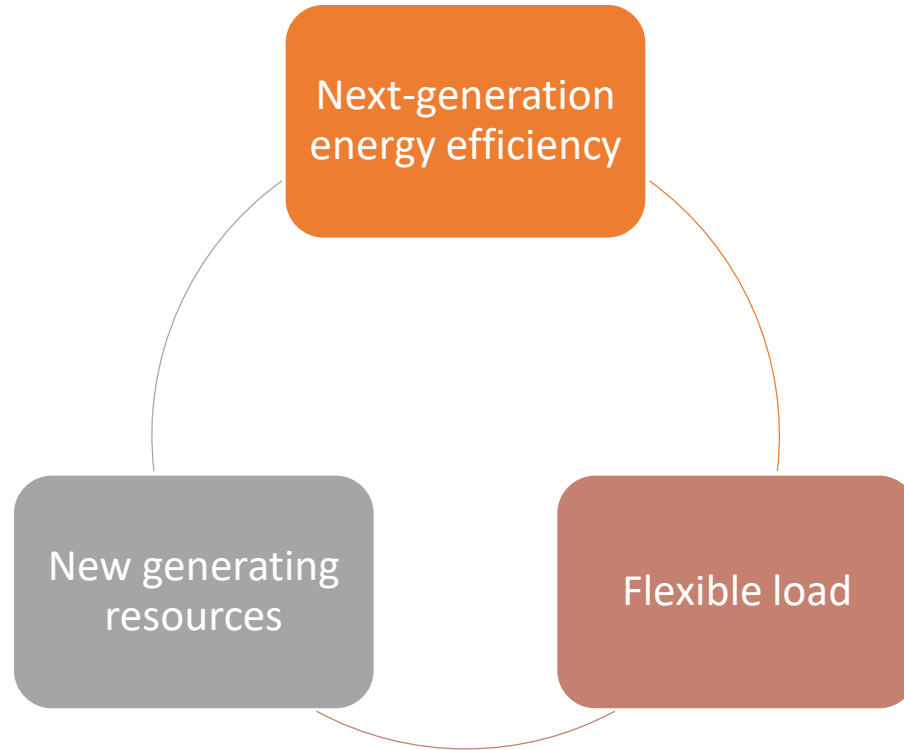
Lowest impact case  
requires large  
addition of  
consistently  
available resources





Even these large additions would not be enough to maintain adequacy in our highest-impact case

# A combination of strategies will likely be needed



We want to hear your feedback!

## Survey Monkey

8 questions

3 minutes to complete

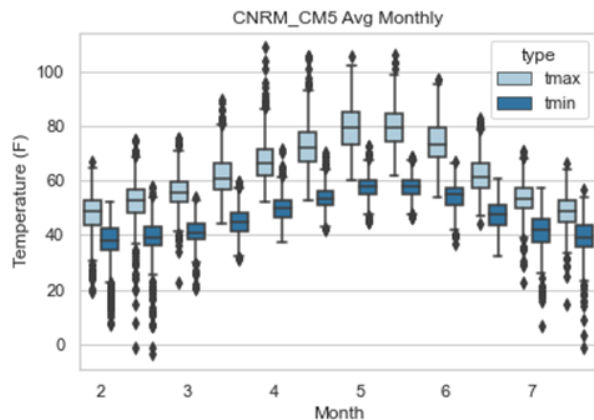
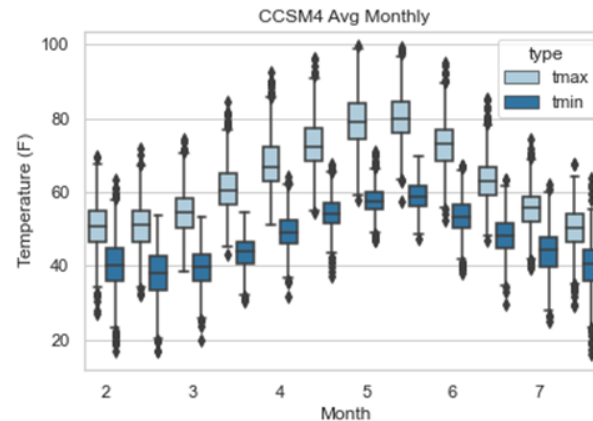
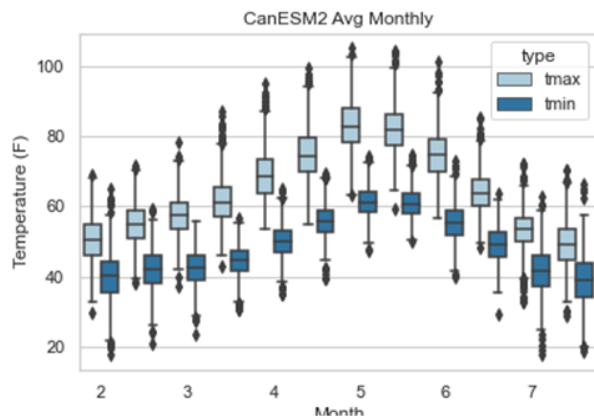
<https://www.surveymonkey.com/r/TF8GZRY>

# Climate Change Impacts



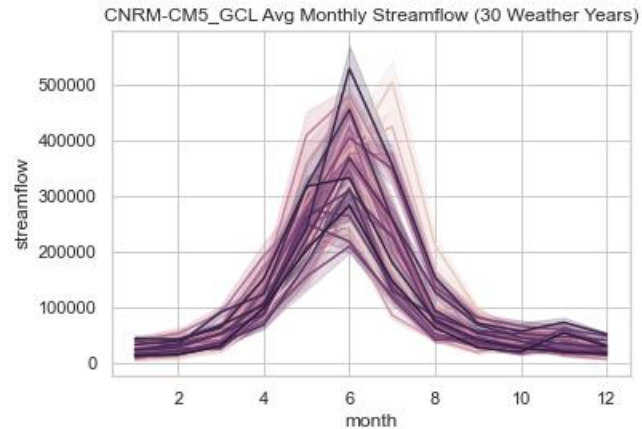
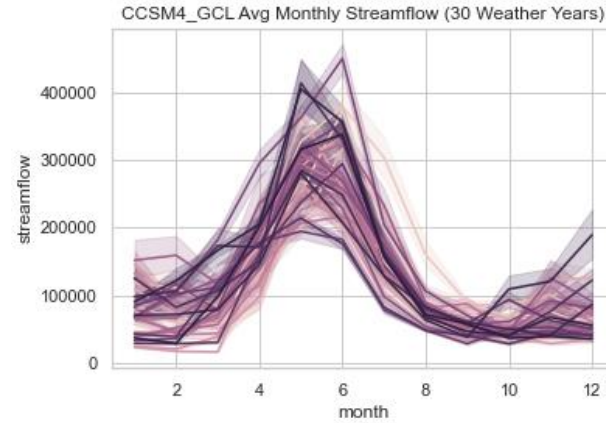
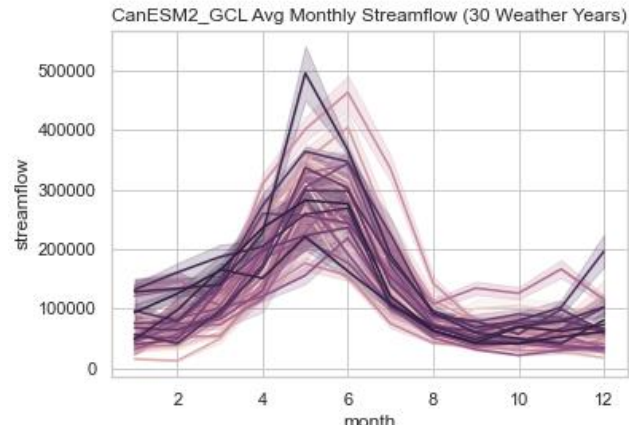
- Inputs into SAM
  - 30 climate change *weather years*
    - temperature (loads)
    - inflows (Tacoma projects generation, BPA products)
- Global Climate Models
  - CanESM2
  - CCSM4
  - CNRM-CM5

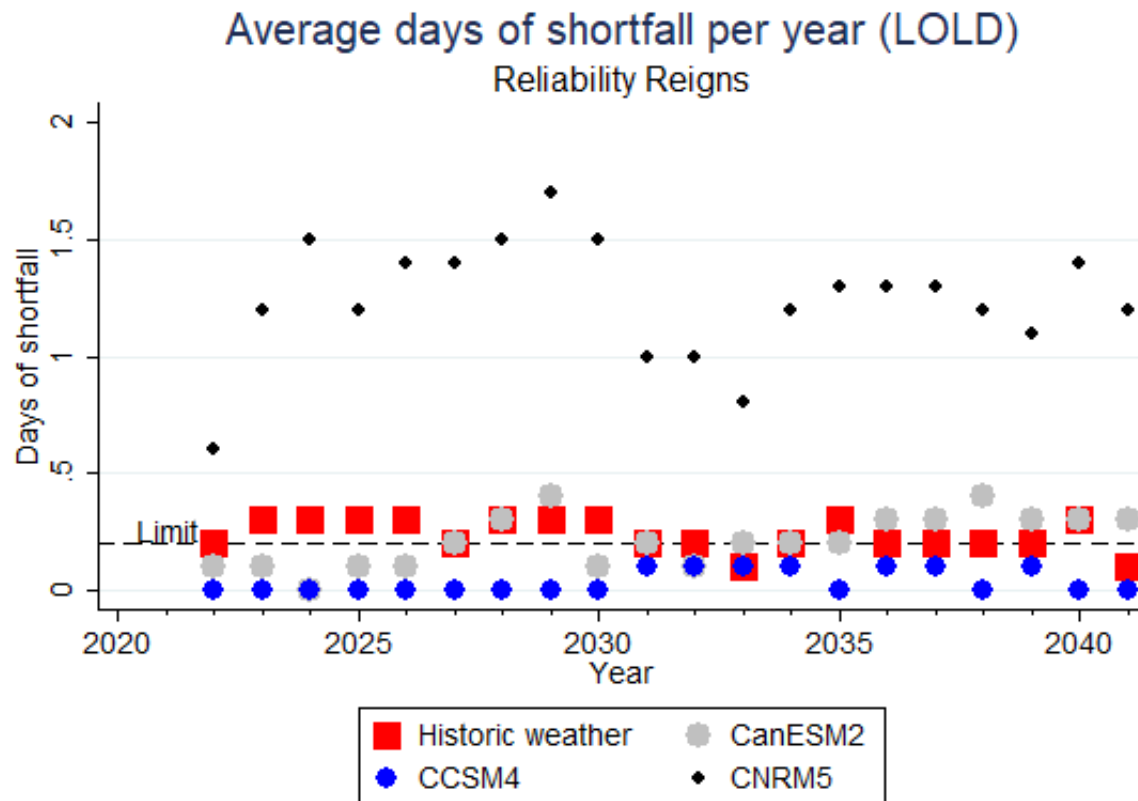
# Temperatures



CNRM-CM5 model has  
the most extreme  
temperature distribution

# Inflows into Grand Coulee





Impacts vary substantially based on specific climate projection.

Need to update number of projections we include and how we select them in order to get appropriate range of impacts.



# Draft Recommendations & Action Items



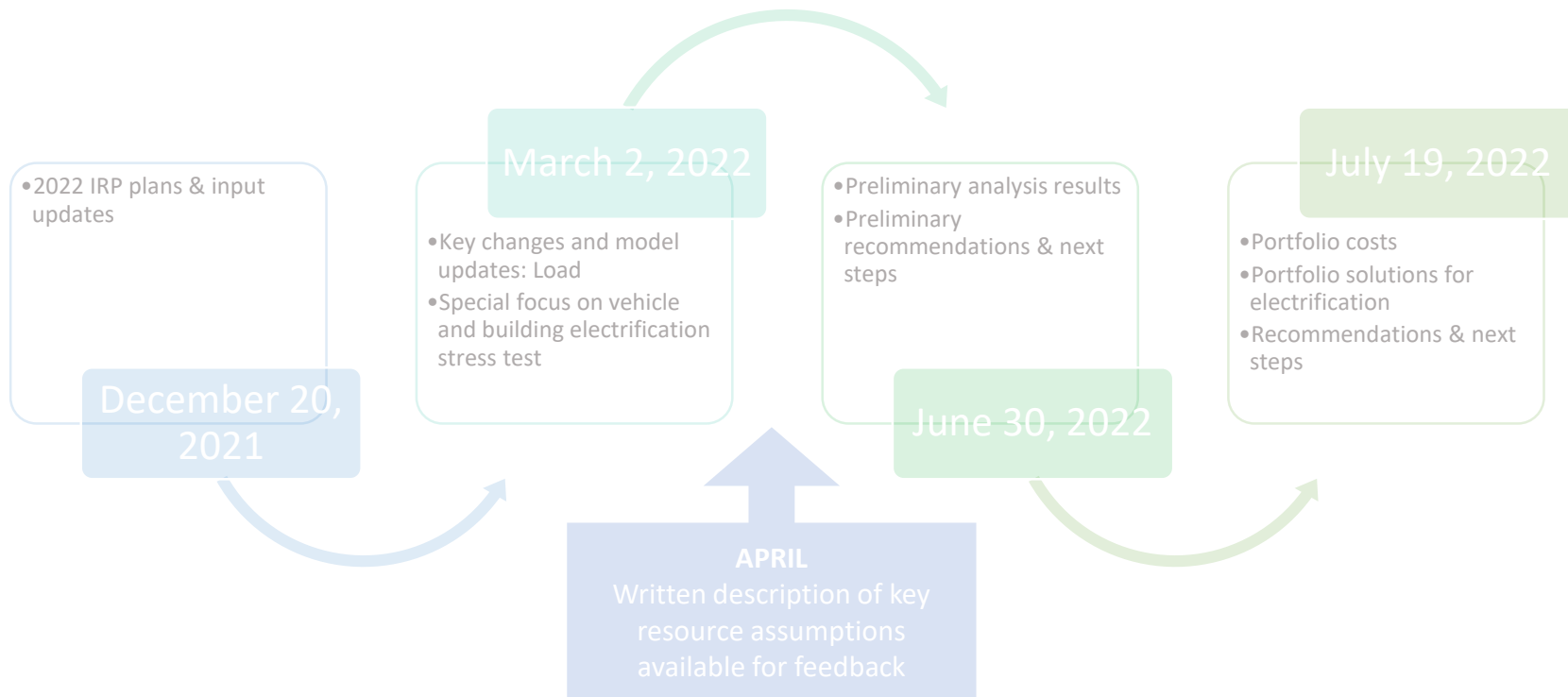
- Preferred resource strategy:
  - Renew Slice/Block product in 2028 if it remains similar to today's product
  - Continue to acquire all cost-effective conservation identified in CPA
  - Continue to develop capability to acquire DR
  - Continue involvement in Western Resource Adequacy Program efforts
- Electrification:
  - Our preferred portfolio is likely not capable of handling large-scale electrification
  - Uncertainty as to how much and when it will show up
  - Continue to work to understand how we can prepare and how quickly we might need to prepare

|                        | 2-year action plan   | 4-year action plan  | 10-year action plan   |
|------------------------|--|---|---|
| <b>Conservation</b>    | <ul style="list-style-type: none"> <li>Acquire all cost-effective conservation identified in CPA</li> </ul>  | <ul style="list-style-type: none"> <li>Acquire all cost-effective conservation identified in CPA</li> </ul> | <ul style="list-style-type: none"> <li>Acquire all cost-effective conservation identified in CPA</li> </ul> |
| <b>BPA</b>             | <ul style="list-style-type: none"> <li>Continue active participation in BPA post-2028 contract discussions</li> </ul>  | <ul style="list-style-type: none"> <li>Final BPA decision</li> </ul>  | <ul style="list-style-type: none"> <li>Renew or replace BPA contract</li> </ul>                             |
| <b>Other Resources</b> | <ul style="list-style-type: none"> <li>Pursue additional opportunities for DR</li> <li>Explore short-term contracts to shore up potential resource adequacy risks</li> </ul> | <ul style="list-style-type: none"> <li>Update DR potential assessment</li> </ul>                            | <ul style="list-style-type: none"> <li>Acquire 10MW to 12MW of DR</li> </ul>                                |
| <b>Other</b>           | <ul style="list-style-type: none"> <li>Final decision on joining WRAP</li> <li>Electrification Futures study</li> <li>Enhance climate change modeling</li> </ul>             |   |   |

# Next Steps & Wrap Up

Rachel Clark

## More to come for 2024 IRP!





**July 27**

Review  
results with  
Public Utility  
Board (PUB)



**August 1**

Draft IRP  
complete &  
available for  
comment



**August 24**

PUB  
Meeting:  
Request  
approval of  
2022 IRP  
update



**September 1**

IRP Update  
due to  
Department  
of Commerce

We want to hear your feedback!

## Survey Monkey

8 questions

3 minutes to complete

<https://www.surveymonkey.com/r/TF8GZRY>

# Additional Slides



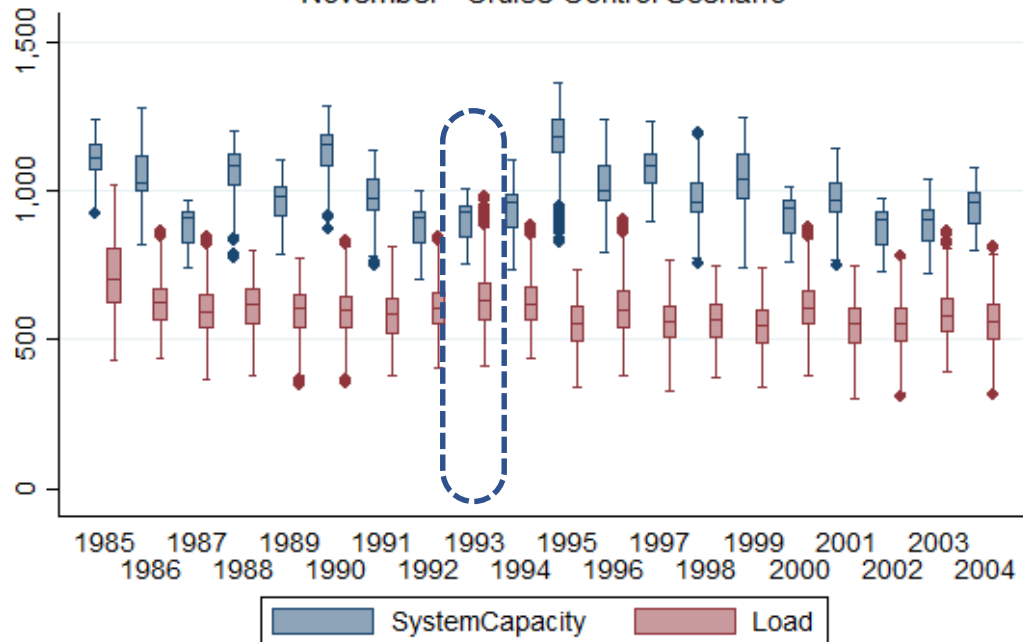


# Deeper Dive into Specific Periods of Risk

# Deeper Dive into Specific Periods of Risk

## Distribution of Capacity & Load across Weather Years

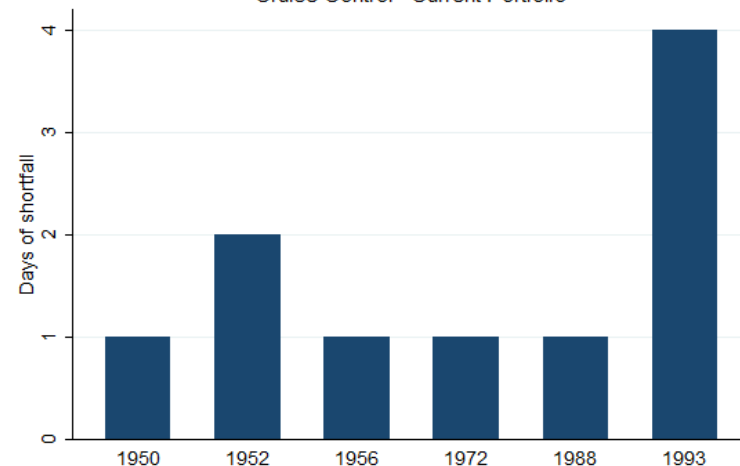
November - Cruise Control Scenario



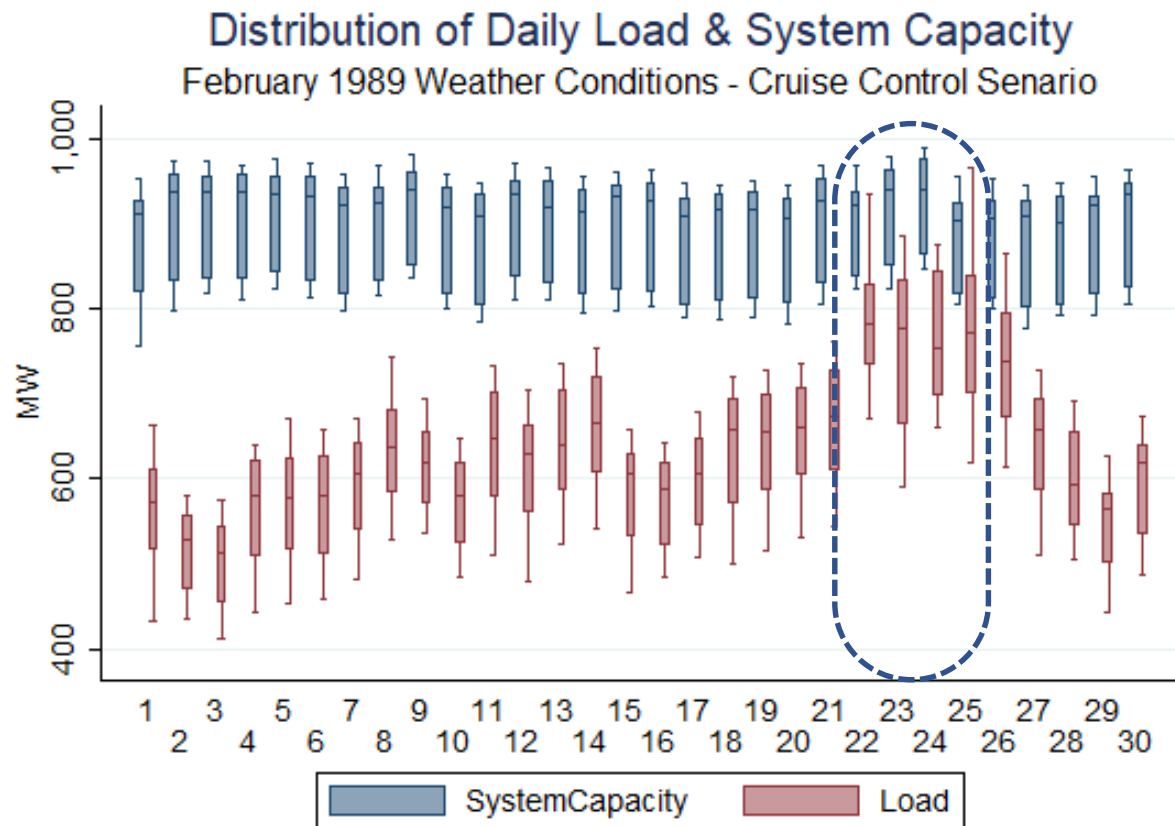
1993 has most days of shortfall  
but 1952 has larger shortfalls  
(concentrated in Nov)

## Average days of shortfall per month - 2030

Cruise Control - Current Portfolio



# November 1993 Example – High Load Days

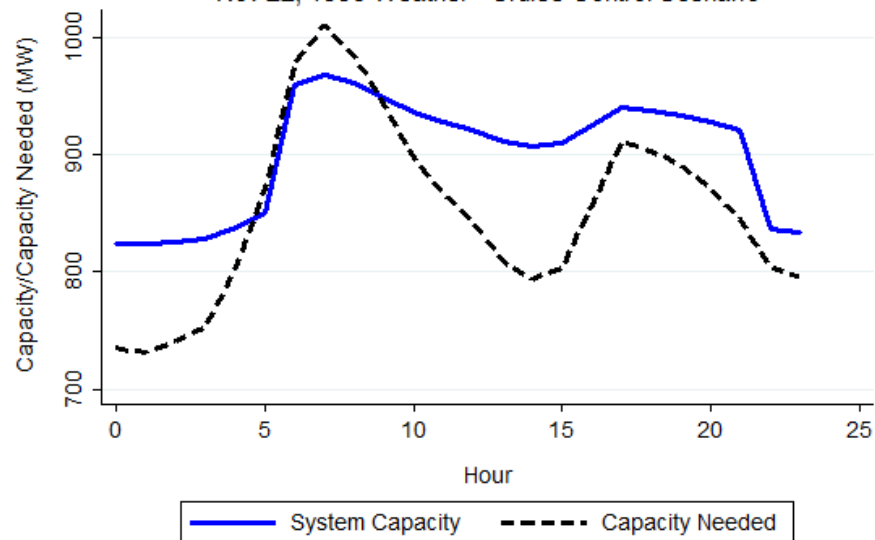


- Even though our capacity is lower in November 1993 than other years, we have plenty of capacity to spare most of the time
- Risk is when the low water is combined with load spikes

# November 22, 1993 – Hourly Look

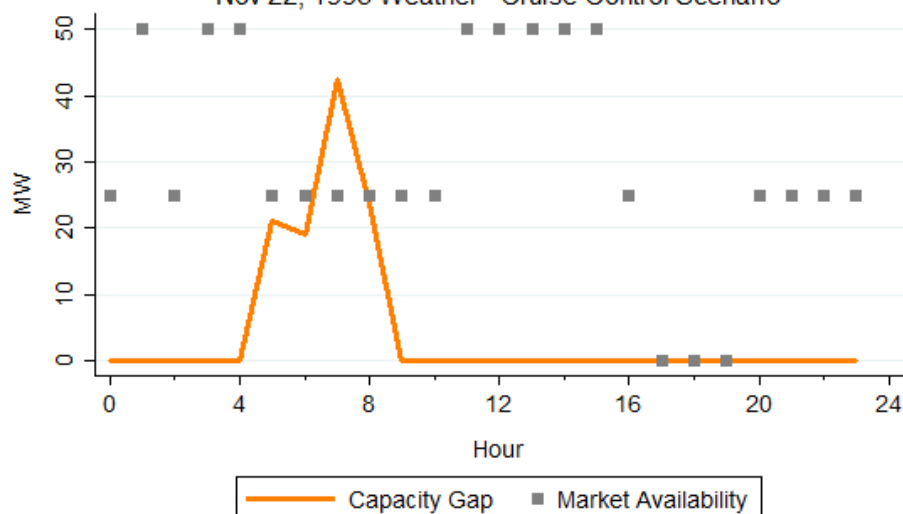
## Capacity vs. Need

Nov 22, 1993 Weather - Cruise Control Scenario



## Capacity Gap vs. Market Availability

Nov 22, 1993 Weather - Cruise Control Scenario

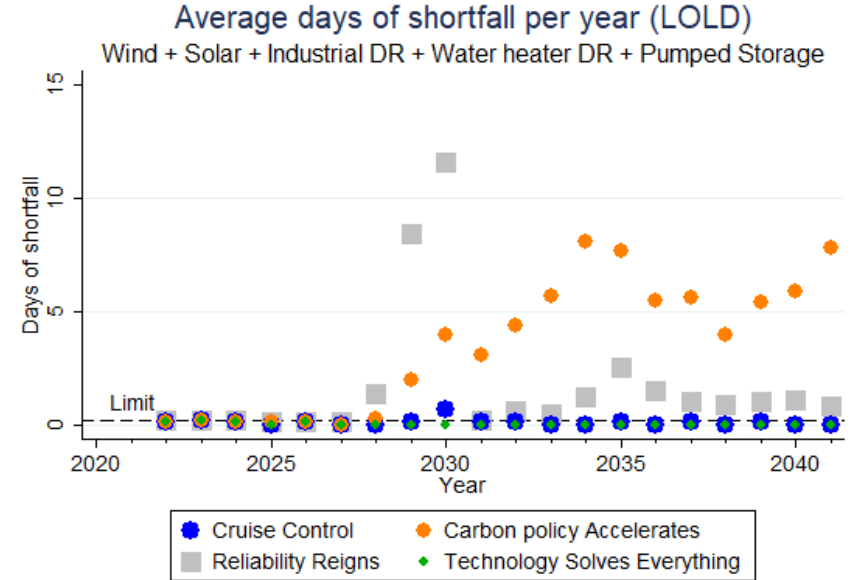
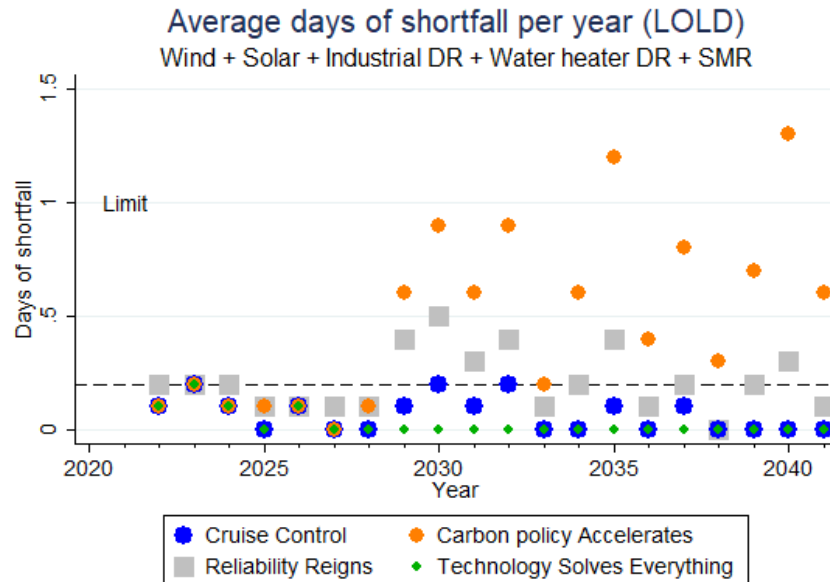


Capacity gap is the amount by which our system's capacity need exceeds system capacity.  
Market availability is our assumption of how much we can use the market to cover any capacity gap.

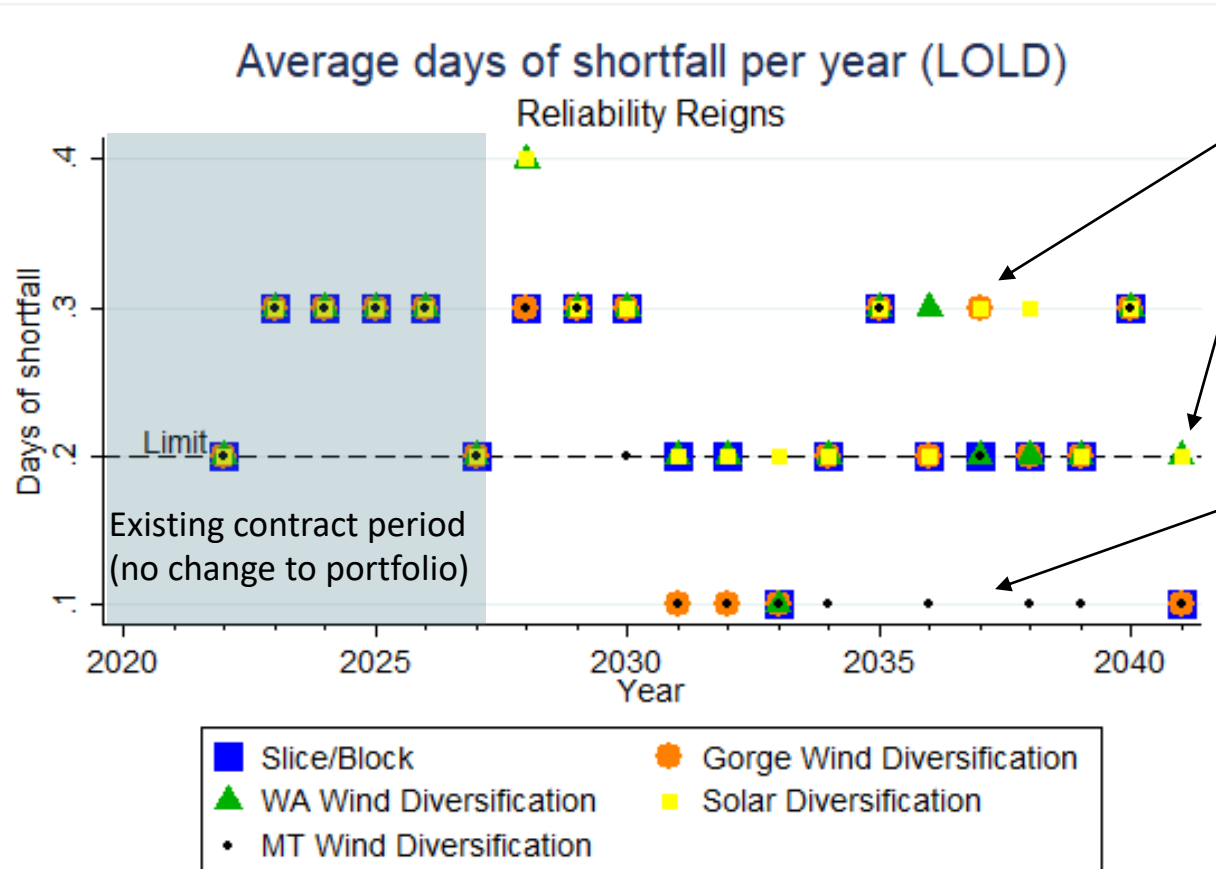
# BPA Renewal and BPA Diversification

# What would happen if we didn't renew BPA?

Even with unrealistic quantities of wind and solar and 300 MW of additional capacity, we would still not have enough resources in high load growth scenarios.



# Diversification



Diversification with solar & WA wind tends to worsen adequacy.

Diversification with MT wind tends to improve adequacy but not enough to always meet our standard

Diversification with WA wind does not change our adequacy position.