

BIENNIAL BUDGET

BUDGET PERFORMANCE REPORT

4TH QTR.—2018

POWER

WATER

RAIL



**TACOMA PUBLIC UTILITIES
2017/2018 BIENNIAL BUDGET PERFORMANCE REPORTS*
4th QUARTER 2018**

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** Unaudited reports focusing on operating transactions in the operating fund, excluding some non budgetary entries made for accounting purposes.*



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	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	
REVENUE LESS EXPENDITURES	\$ (3,354,878)	\$ 23,716,499	\$ 27,071,378	\$ 0	\$ 13,550,398	\$ 13,550,398		
<u>SALES OF ELECTRICAL ENERGY</u>								
RETAIL SALES								
RESIDENTIAL	\$ 42,299,308	\$ 41,285,522	\$ (1,013,786)	\$ 334,787,388	\$ 342,857,786	\$ 8,070,398	2.4%	\$ 334,787,388
PRIVATE OFF-STREET LIGHTING	348,681	338,336	(10,345)	2,722,021	2,705,231	(16,790)	(0.6%)	2,722,021
SMALL GENERAL SERVICE	7,264,757	6,883,210	(381,547)	58,017,173	58,382,172	364,999	0.6%	58,017,173
GENERAL POWER	27,458,847	25,766,303	(1,692,544)	209,418,448	205,723,926	(3,694,522)	(1.8%)	209,418,448
HIGH VOLTAGE GENERAL POWER	4,947,932	5,117,613	169,681	38,989,284	40,228,631	1,239,347	3.2%	38,989,284
CONTRACT INDUSTRIAL POWER - FIRM	5,955,836	6,078,402	122,566	45,617,397	45,773,304	155,907	0.3%	45,617,397
STREET LIGHTING & TRAFFIC SIGNALS	374,020	289,539	(84,481)	2,565,272	2,661,149	95,877	3.7%	2,565,272
ACCRUED UNBILLED REVENUE	-	29,347,700	29,347,700	-	2,143,478	2,143,478	-	-
TOTAL RETAIL SALES	88,649,381	85,788,273	(2,861,108)	692,116,983	700,475,677	8,358,694	1.2%	692,116,983
BULK POWER SALES	7,811,301	9,879,823	2,068,522	83,390,186	112,548,945	29,158,759	35.0%	83,390,186
TOTAL SALES OF ELECTRICAL ENERGY	96,460,682	95,668,096	(792,586)	775,507,169	813,024,621	37,517,452	4.8%	775,507,169
<u>TELECOMMUNICATIONS REVENUES</u>	9,010,790	6,234,561	(2,776,229)	61,299,566	51,883,640	(9,415,926)	(15.4%)	61,299,566
<u>OTHER OPERATING REVENUE</u>								
RENTAL OF ELECTRIC PROPERTY	356,566	568,322	211,756	2,824,560	3,452,028	627,468	22.2%	2,824,560
SERVICE FEES	615,690	527,667	(88,022)	4,823,327	4,626,442	(196,885)	(4.1%)	4,823,327
WHEELING REVENUE	2,482,110	2,655,232	173,122	19,856,880	20,176,383	319,503	1.6%	19,856,880
CAMPGROUND FEES	358,975	415,519	56,545	2,809,965	3,122,716	312,751	11.1%	2,809,965
MISCELLANEOUS REVENUES	653,726	571,766	(81,959)	5,180,015	5,352,877	172,862	3.3%	5,180,015
TOTAL OTHER OPERATING REVENUES	4,467,066	4,738,506	271,440	35,494,747	36,730,445	1,235,698	3.5%	35,494,747
TOTAL OPERATING REVENUES	109,938,538	106,641,162	(3,297,375)	872,301,482	901,638,706	29,337,224	3.4%	872,301,482
<u>NON-OPERATING REVENUES</u>								
INTEREST	452,377	885,047	432,670	3,750,235	5,980,616	2,230,381	59.5%	3,750,235
FEDERAL INTEREST SUBSIDY FOR BABS & CREBS	917,500	988,660	71,160	7,340,000	7,511,835	171,835	2.3%	7,340,000
OTHER	230,664	416,292	185,629	1,832,238	3,302,725	1,470,487	80.3%	1,832,238
TOTAL NON-OPERATING REVENUES	1,600,540	2,289,999	689,459	12,922,473	16,795,177	3,872,704	30.0%	12,922,473
TOTAL REVENUES	111,539,078	108,931,161	(2,607,917)	885,223,955	918,433,883	33,209,928	3.8%	885,223,955
<u>OTHER AVAILABLE FUNDS</u>								
APPROPRIATION FROM FUND BALANCE	3,031,469	-	(3,031,469)	38,158,158	-	(38,158,158)	(100.0%)	38,158,158
TOTAL REVENUES AND AVAILABLE FUNDS	\$ 114,570,546	\$ 108,931,161	\$ (5,639,385)	\$ 923,382,113	\$ 918,433,883	\$ (4,948,230)	(0.5%)	\$ 923,382,113



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	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	
OPERATING EXPENDITURES								
<u>ADMINISTRATION</u>								
SUPERINTENDENT'S OFFICE	\$ 2,535,354	\$ 3,538,486	\$ (1,003,131)	\$ 19,554,362	\$ 24,771,504	\$ (5,217,142)	(26.7%)	\$ 19,554,362
ASSESSMENTS	7,021,541	7,107,050	(85,508)	56,162,396	54,135,249	2,027,146	3.6%	56,162,396
GROSS EARNINGS TAX	7,542,061	7,148,517	393,544	60,614,034	64,500,925	(3,886,891)	(6.4%)	60,614,034
ADMINISTRATION TOTAL	17,098,957	17,794,053	(695,096)	136,330,792	143,407,678	(7,076,886)	(5.2%)	136,330,792
<u>RATES, FINANCIAL PLANNING & ANALYSIS</u>								
RPA MANAGEMENT	122,127	111,927	10,200	945,727	1,055,834	(110,107)	(11.6%)	945,727
FINANCIAL & BUSINESS PLANNING	522,436	629,611	(107,175)	4,089,364	4,115,961	(26,597)	(0.7%)	4,089,364
ENERGY RISK MANAGEMENT	226,504	217,833	8,671	1,772,984	1,429,944	343,039	19.3%	1,772,984
RATES & FORECASTING	171,659	103,919	67,740	1,349,904	973,477	376,427	27.9%	1,349,904
RATES, FINANCIAL PLANNING & ANALYSIS TOTAL	1,042,726	1,063,290	(20,564)	8,157,979	7,575,216	582,762	7.1%	8,157,979
<u>POWER MANAGEMENT</u>								
POWER MANAGEMENT ADMINISTRATION	251,509	266,818	(15,309)	1,980,235	1,951,163	29,072	1.5%	1,980,235
POWER CONTRACTS, COMPLIANCE & TRANSMISSION	140,863	185,894	(45,031)	1,106,645	1,365,091	(258,447)	(23.4%)	1,106,645
REAL-TIME ENERGY TRADING	388,516	365,934	22,582	3,053,406	2,864,768	188,638	6.2%	3,053,406
NEAR TERM ENERGY TRADING & OPERATIONS	40,577,145	38,398,612	2,178,533	313,206,935	307,264,972	5,941,963	1.9%	313,206,935
EMS/IT MANAGEMENT	160,728	292,089	(131,362)	1,248,692	1,459,314	(210,622)	(16.9%)	1,248,692
SUPPLY PLANNING & ANALYSIS	289,257	289,344	(87)	2,208,688	2,291,561	(82,873)	(3.8%)	2,208,688
CONSERVATION PLANNING & ANALYSIS	176,425	179,385	(2,960)	1,401,274	961,658	439,616	31.4%	1,401,274
ENERGY CONSERVATION ADMINISTRATION	114,129	155,627	(41,498)	892,181	958,546	(66,365)	(7.4%)	892,181
COMMERCIAL ENERGY CONSERVATION	470,220	465,809	4,411	3,706,163	3,119,420	586,743	15.8%	3,706,163
RESIDENTIAL ENERGY SERVICES	434,983	510,055	(75,072)	3,429,199	2,631,558	797,640	23.3%	3,429,199
CONSERVATION INFORMATION CENTER	380,404	301,466	78,938	2,992,080	2,615,298	376,782	12.6%	2,992,080
COMMUNITY PROGRAMS	33,183	170,213	(137,030)	266,460	938,333	(671,873)	-	266,460
POWER MANAGEMENT TOTAL	43,417,362	41,581,247	1,836,115	335,491,958	328,421,683	7,070,275	2.1%	335,491,958
<u>POWER SHARED SERVICES</u>								
SHARED SERVICES ADMINISTRATION	-	172,986	(172,986)	-	308,768	(308,768)	-	-
POWER SHARED SERVICES TOTAL	-	172,986	(172,986)	-	308,768	(308,768)	-	-



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TACOMA POWER TACOMA PUBLIC UTILITIES	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
TRANSMISSION & DISTRIBUTION (T & D)								
TD ADMINISTRATION	\$ 132,101	\$ 204,035	\$ (71,933)	\$ 1,025,582	\$ 1,178,629	\$ (153,047)	(14.9%)	\$ 1,025,582
TD SAFETY	88,607	93,742	(5,134)	703,837	592,572	111,264	15.8%	703,837
TD STANDARDS & MATERIALS	108,993	76,167	32,826	860,122	727,912	132,210	15.4%	860,122
TD LINE CLEARANCE TREE TRIMMING	882,054	1,079,997	(197,942)	7,015,363	6,555,542	459,821	6.6%	7,015,363
TD C & M LINE OPERATIONS	2,801,752	2,122,830	678,923	21,896,809	14,391,214	7,505,595	34.3%	21,896,809
TD TROUBLE CREWS	409,032	378,247	30,784	3,232,896	3,041,660	191,236	5.9%	3,232,896
TD SYSTEM MAINTENANCE & SUBSTATIONS	2,396,914	2,001,660	395,254	18,637,605	14,780,755	3,856,849	20.7%	18,637,605
TD LINE MAINTENANCE PLANNING	151,314	122,358	28,956	1,212,545	836,810	375,734	31.0%	1,212,545
TD ASSET MANAGEMENT	78,028	89,115	(11,087)	590,502	565,607	24,895	4.2%	590,502
* TD HFC NETWORK CONSTRUCTION (49%)	114,001	85,825	28,176	896,322	747,875	148,447	16.6%	896,322
* TD HFC NETWORK ENGINEERING (49%)	48,750	59,147	(10,397)	397,558	395,169	2,389	0.6%	397,558
TD UTILITY STAFF SUPPORT	409,144	495,804	(86,660)	3,232,363	3,554,824	(322,461)	(10.0%)	3,232,363
TD ELECTRICAL INSPECTION	449,958	424,880	25,078	3,556,894	3,082,510	474,384	13.3%	3,556,894
TD METER, RELAY & LINE SERVICES	766,155	830,226	(64,071)	6,050,729	5,260,015	790,714	13.1%	6,050,729
TD NEW SERVICES ENGINEERING	313,783	297,903	15,880	2,515,569	2,031,293	484,276	19.3%	2,515,569
TD ENGINEERING PRODUCTS & SERVICES	476,198	560,872	(84,674)	3,754,769	3,785,236	(30,467)	(0.8%)	3,754,769
TD PROTECTION & CONTROL ENGINEERING	250,010	292,571	(42,561)	1,855,095	1,423,167	431,927	23.3%	1,855,095
TD PROJECTS & SERVICES	233,563	180,574	52,990	1,779,808	1,252,328	527,480	29.6%	1,779,808
TD SUBSTATION ENGINEERING	131,557	160,352	(28,795)	1,013,610	952,875	60,735	6.0%	1,013,610
TD CENTRAL BUSINESS DISTRICT ENGR	87,361	53,868	33,493	687,693	317,880	369,813	53.8%	687,693
TD LINE ENGINEERING	72,275	109,068	(36,794)	534,397	734,543	(200,146)	(37.5%)	534,397
TD SYSTEM OPERATIONS	1,292,408	1,112,136	180,272	10,162,182	9,024,768	1,137,414	11.2%	10,162,182
TD SYSTEM PLANNING & ANALYSIS	280,161	289,786	(9,625)	2,190,989	1,569,432	621,556	28.4%	2,190,989
TD TRAINING & DEVELOPMENT	244,590	302,452	(57,863)	1,943,882	1,841,169	102,713	5.3%	1,943,882
TD TOOL & EQUIPMENT ROOMS	28,879	30,352	(1,473)	229,171	225,711	3,460	1.5%	229,171
TD BUSINESS & FINANCIAL MGMT	274,326	280,554	(6,228)	2,160,244	2,063,067	97,177	4.5%	2,160,244
TD WAREHOUSE	323,534	(10,688)	334,222	2,548,773	2,197,305	351,468	13.8%	2,548,773
DISTRIBUTED WAREHOUSE COSTS	(323,534)	73,715	(397,249)	(2,548,773)	(2,134,278)	(414,495)	(16.3%)	(2,548,773)
TRANSMISSION & DISTRIBUTION TOTAL	12,521,915	11,797,548	724,367	98,136,532	80,995,590	17,140,942	17.5%	98,136,532



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<u>GENERATION</u>								
GENERATION ADMINISTRATION	\$ 1,107,235	\$ 1,420,405	\$ (313,170)	\$ 8,812,808	\$ 7,693,186	\$ 1,119,622	12.7%	\$ 8,812,808
GENERATION EXTRAORDINARY MAINTENANCE	410,313	1,845,066	(1,434,754)	3,282,500	4,346,372	(1,063,872)	(32.4%)	3,282,500
PRODUCTION ENGINEERING	639,467	709,605	(70,138)	4,940,275	4,031,282	908,994	18.4%	4,940,275
PLANT ENGINEERING & CONSTRUCTION SERVICES	714,340	992,030	(277,691)	5,573,013	6,620,382	(1,047,369)	(18.8%)	5,573,013
CONTRACT SERVICES	91,048	127,136	(36,088)	715,038	869,719	(154,681)	(21.6%)	715,038
CRAFT SHOPS	290,068	152,109	137,958	2,294,452	1,277,447	1,017,005	44.3%	2,294,452
FACILITIES	447,377	609,039	(161,661)	3,540,410	3,671,646	(131,236)	(3.7%)	3,540,410
MECHANICAL MAINTENANCE	226,978	255,657	(28,679)	1,795,618	1,841,600	(45,982)	(2.6%)	1,795,618
BUILDING MAINTENANCE	602,031	606,077	(4,046)	4,769,113	4,631,550	137,563	2.9%	4,769,113
GROUPS MAINTENANCE	489,081	475,740	13,342	3,847,860	3,096,788	751,072	19.5%	3,847,860
NATURAL RESOURCES	3,869,470	5,683,880	(1,814,410)	30,767,760	31,059,186	(291,426)	(0.9%)	30,767,760
NISQUALLY PROJECT	616,502	545,783	70,719	4,795,629	4,389,390	406,240	8.5%	4,795,629
ALDER PARK	169,322	189,773	(20,451)	1,288,504	1,117,136	171,368	13.3%	1,288,504
CUSHMAN PROJECT	805,727	774,087	31,640	6,265,383	5,761,173	504,210	8.0%	6,265,383
COWLITZ PROJECT	1,364,674	1,189,428	175,246	10,633,268	9,299,271	1,333,997	12.5%	10,633,268
TAIDNAPAM PARK	104,145	99,048	5,097	969,478	996,996	(27,518)	(2.8%)	969,478
MOSSYROCK PARK	146,966	108,377	38,589	1,167,186	1,027,514	139,672	12.0%	1,167,186
MAYFIELD LAKE PARK	75,884	66,242	9,642	601,316	661,756	(60,440)	(10.1%)	601,316
WYNOOCHEE PROJECT	236,478	231,706	4,771	1,869,979	1,615,706	254,273	13.6%	1,869,979
GENERATION TOTAL	12,407,106	16,081,190	(3,674,084)	97,929,593	94,008,101	3,921,493	4.0%	97,929,593
<u>UTILITY TECHNOLOGY SERVICES (UTS)</u>								
UTS ADMINISTRATION	329,959	718,463	(388,504)	2,493,785	3,114,485	(620,700)	(24.9%)	2,493,785
RELIABILITY & COMPLIANCE	587,939	446,110	141,829	4,626,060	3,911,693	714,366	15.4%	4,626,060
UTS DESKTOP SUPPORT	203,045	241,112	(38,067)	1,560,381	1,320,845	239,536	15.4%	1,560,381
UTS OPERATIONAL APPLICATION USER SUPPORT	411,749	527,927	(116,178)	3,210,510	2,961,701	248,809	7.7%	3,210,510
UTS OPERATIONAL INFORMATION SYSTEMS	317,235	600,620	(283,385)	2,437,236	2,428,432	8,804	0.4%	2,437,236
UTS CYBERSECURITY SYSTEMS	218,270	257,620	(39,351)	1,688,659	1,638,267	50,392	3.0%	1,688,659
UTS ENERGY MANAGEMENT SYSTEMS	270,770	684,270	(413,500)	2,186,413	2,688,740	(502,327)	(23.0%)	2,186,413
UTS NETWORKING, TELECOM & TRANSPORT SVCS	584,961	468,923	116,037	4,571,448	3,764,206	807,242	17.7%	4,571,448
UTS NETWORK & COMM SYSTEM ENGINEERING	333,968	479,745	(145,778)	2,609,581	2,579,316	30,265	1.2%	2,609,581
UTS BUSINESS PROCESSES & SOLUTIONS	209,097	446,139	(237,041)	1,621,490	2,372,402	(750,912)	(46.3%)	1,621,490
UTS SERVICE DESK	53,850	69,658	(15,808)	408,170	398,655	9,515	2.3%	408,170
UTILITY TECHNOLOGY SERVICES TOTAL	3,520,841	4,940,587	(1,419,746)	27,413,734	27,178,743	234,991	0.9%	27,413,734



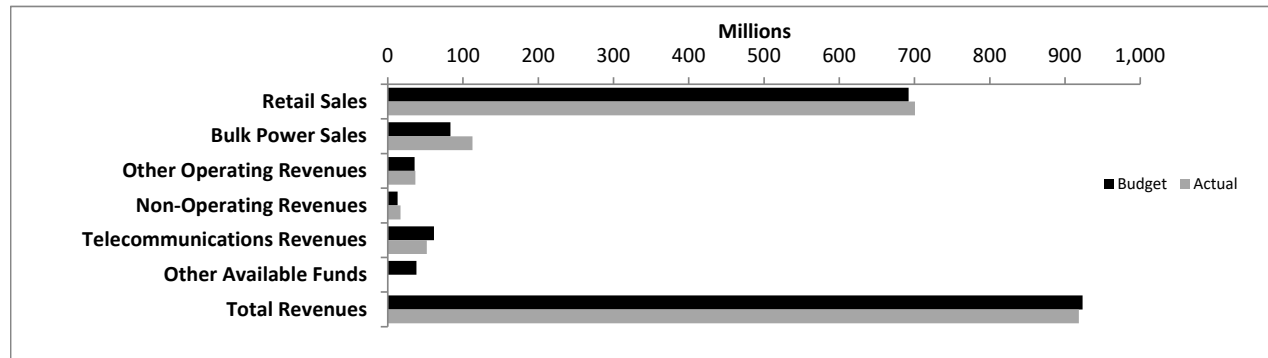
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<u>CLICK! COMMERCIAL NETWORK</u>								
ADMINISTRATION (94%)	\$ 455,443	\$ 444,979	\$ 10,463	\$ 3,723,472	\$ 3,490,424	\$ 233,047	6.3%	\$ 3,723,472
GROSS EARNINGS TAX	591,428	483,264	108,164	4,406,363	4,025,906	380,457	8.6%	4,406,363
MARKETING & BUSINESS OPERATIONS ADMIN	27,298	(22,437)	49,736	201,401	(172,271)	373,672	-	201,401
MARKETING ADMIN	380,167	216,642	163,525	3,004,874	1,925,276	1,079,597	35.9%	3,004,874
MARKETING SERVICES	4,684,685	3,684,033	1,000,652	34,987,246	29,353,964	5,633,283	16.1%	34,987,246
ISP ADVANTAGE	265,879	105,385	160,494	1,791,050	752,952	1,038,098	58.0%	1,791,050
CUSTOMER SALES AND SERVICE	352,751	264,495	88,257	2,772,259	2,343,394	428,866	15.5%	2,772,259
BUSINESS SYSTEMS	230,688	145,062	85,626	1,836,430	1,438,747	397,683	21.7%	1,836,430
TECHNICAL OPERATIONS ADMIN (80%)	80,169	74,371	5,798	633,573	557,450	76,123	12.0%	633,573
SERVICE INSTALLATION (98%)	709,189	466,094	243,095	5,606,590	4,049,255	1,557,334	27.8%	5,606,590
DISPATCH CENTER (93%)	93,300	71,288	22,012	732,577	611,277	121,300	16.6%	732,577
CONVERTER INVENTORY CONTROL	118,133	74,108	44,025	939,660	790,444	149,217	15.9%	939,660
NETWORK OPERATIONS (51%)	208,420	169,620	38,800	1,650,073	1,370,971	279,102	16.9%	1,650,073
BROADBAND SERVICES (99%)	319,457	174,188	145,269	2,525,368	1,795,005	730,363	28.9%	2,525,368
NETWORK ENGINEERING (95%)	109,744	4,547	105,197	854,355	890,762	(36,407)	(4.3%)	854,355
NETWORK SERVICE ASSURANCE (51%)	120,613	91,787	28,826	950,058	798,717	151,342	15.9%	950,058
CLICK! COMMERCIAL NETWORK TOTAL	8,747,365	6,447,425	2,299,940	66,615,349	54,022,271	12,593,078	18.9%	66,615,349
TD HFC NETWORK CONSTRUCTION (51%)	118,654	89,328	29,326	932,906	778,400	154,506	16.6%	932,906
TD HFC NETWORK ENGINEERING (51%)	50,740	61,562	(10,822)	413,784	411,298	2,486	0.6%	413,784
CLICK! COMMERCIAL PLUS T&D HFC COSTS TOTAL	8,916,759	6,598,315	2,318,444	67,962,039	55,211,970	12,750,070	18.8%	67,962,039
<u>CLICK! POWER APPLICATIONS</u>								
ADMINISTRATION (6%)	29,071	28,403	668	237,668	222,793	14,875	6.3%	237,668
TECHNICAL OPERATIONS ADMIN (20%)	20,042	18,593	1,450	158,393	139,363	19,031	12.0%	158,393
SERVICE INSTALLATION (2%)	14,473	9,512	4,961	114,420	82,638	31,782	27.8%	114,420
DISPATCH CENTER (7%)	7,023	5,366	1,657	55,140	46,010	9,130	16.6%	55,140
NETWORK OPERATIONS (49%)	200,247	162,968	37,279	1,585,364	1,317,207	268,157	16.9%	1,585,364
BROADBAND SERVICES (1%)	3,227	1,759	1,467	25,509	18,131	7,377	28.9%	25,509
NETWORK ENGINEERING (5%)	5,776	239	5,537	44,966	46,882	(1,916)	(4.3%)	44,966
NETWORK SERVICE ASSURANCE (49%)	115,883	88,188	27,696	912,801	767,394	145,407	15.9%	912,801
CLICK! POWER APPLICATIONS TOTAL	395,742	315,028	80,714	3,134,262	2,640,419	493,844	15.8%	3,134,262
OPERATION & MAINTENANCE TOTAL	\$ 99,321,407	\$ 100,344,244	\$ (1,022,837)	\$ 774,556,890	\$ 739,748,167	\$ 34,808,722	4.5%	\$ 774,556,890
DEBT SERVICE	8,375,268	7,488,644	886,624	66,995,223	60,163,269	6,831,954	10.2%	66,995,223
CASH DEFEASANCE OF BONDS	0	0	0	0	27,155,000	(27,155,000)	-	0
2018 LINE OF CREDIT PAYOFF	0	20,000,000	(20,000,000)	0	20,000,000	(20,000,000)	-	0
** CAPITAL OUTLAY - OPERATING FUND	10,228,750	(42,618,226)	52,846,976	81,830,000	57,817,049	24,012,951	29.3%	81,830,000
TOTAL CURRENT FUND EXPENDITURES	\$ 117,925,425	\$ 85,214,662	\$ 32,710,763	\$ 923,382,113	\$ 904,883,485	\$ 18,498,628	2.0%	\$ 923,382,113

* 51% of these T & D cost centers are included in Click!'s Commercial Network section.

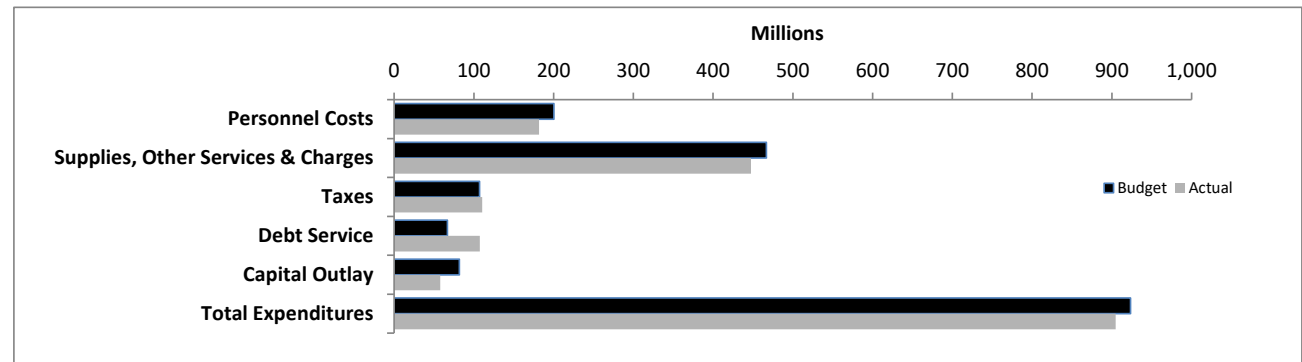
**Capital Outlay for December reflects funding bond-funded projects with debt instead of cash.

Tacoma Power Revenues



	1/17- 12/18 Budget	1/17- 12/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Retail Sales	\$692,116,983	\$700,475,677	101%	\$692,116,983	101%
Bulk Power Sales	83,390,186	112,548,945	135%	83,390,186	135%
Other Operating Revenues	35,494,747	36,730,445	103%	35,494,747	103%
Non-Operating Revenues	12,922,473	16,795,177	130%	12,922,473	130%
Telecommunications Revenues	61,299,566	51,883,640	85%	61,299,566	85%
Other Available Funds	38,158,158	-	0%	38,158,158	0%
Total Revenues	\$923,382,113	\$918,433,883	99%	\$923,382,113	99%

Tacoma Power Expenditures



	1/17- 12/18 Budget	1/17- 12/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	\$200,456,764	\$181,640,627	91%	\$200,456,764	91%
Supplies, Other Services & Charges	466,917,187	447,504,461	96%	466,917,187	96%
Taxes	107,182,939	110,603,079	103%	107,182,939	103%
Debt Service	66,995,223	107,318,269	160%	66,995,223	160%
Capital Outlay	81,830,000	57,817,049	71%	81,830,000	71%
Total Expenditures	\$923,382,113	\$904,883,485	98%	\$923,382,113	98%

100.0% of Biennial Budget Completed



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	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
REVENUE LESS EXPENDITURES	\$ 324,220	\$ (2,442,898)	\$ (2,767,118)	\$ (0)	\$ 5,855,449	\$ 5,855,449		
<u>OPERATING REVENUES - WATER SALES</u>								
(1) RESIDENTIAL	\$ 12,786,536	\$ 13,419,170	\$ 632,634	\$ 98,999,300	\$ 106,411,332	\$ 7,412,032	7.5%	\$ 98,999,300
COMMERCIAL	2,545,642	2,629,798	84,156	21,518,675	21,957,912	439,237	2.0%	21,518,675
LARGE VOLUME	495,108	459,029	(36,079)	3,551,653	3,841,172	289,519	8.2%	3,551,653
PULP MILL	1,712,373	1,814,098	101,725	13,263,201	13,195,870	(67,331)	(0.5%)	13,263,201
PRIVATE FIRE	690,081	737,685	47,604	5,409,489	6,155,547	746,058	13.8%	5,409,489
PARKS & IRRIGATION	668,737	790,272	121,535	6,345,014	7,029,986	684,972	10.8%	6,345,014
WHOLESALE	396,029	749,778	353,749	4,225,910	6,322,478	2,096,568	49.6%	4,225,910
ACCRUED UNBILLED REVENUE	-	472,999	472,999	-	1,133,077	1,133,077	100.0%	-
TOTAL WATER SALES	19,294,506	21,072,828	1,778,322	153,313,242	166,047,373	12,734,131	8.3%	153,313,242
<u>OTHER OPERATING REVENUES</u>								
CASCADE WATER ALLIANCE	652,652	652,648	(4)	5,278,268	5,278,269	1	0.0%	5,278,268
PUBLIC FIRE PROTECTION	859,724	1,103,590	243,866	6,442,965	6,924,791	481,826	7.5%	6,442,965
OTHER OPERATING REVENUE	190,000	376,810	186,810	2,304,583	2,902,191	597,608	25.9%	2,304,583
OTHER SURCHARGE	15,000	90,001	75,001	120,000	476,461	356,461	297.1%	120,000
TOTAL OTHER OPERATING REVENUES	1,717,376	2,223,049	505,674	14,145,816	15,581,712	1,435,896	10.2%	14,145,816
TOTAL OPERATING REVENUES	21,011,882	23,295,878	2,283,996	167,459,058	181,629,086	14,170,028	8.5%	167,459,058
<u>NON-OPERATING REVENUES</u>								
INTEREST	81,250	398,373	317,123	600,000	2,299,294	1,699,294	283.2%	600,000
BABS INTEREST FEDERAL SUDSIDY	692,578	635,609	(56,969)	5,540,624	5,555,737	15,113	0.3%	5,540,624
OTHER NON-OPERATING REVENUE	11,250	(11,812)	(23,062)	90,000	658,393	568,393	631.5%	90,000
TOTAL NON-OPERATING REVENUES	785,078	1,022,170	237,092	6,230,624	8,513,424	2,282,800	36.6%	6,230,624
TOTAL REVENUES	21,796,960	24,318,048	2,521,088	173,689,682	190,142,510	16,452,828	9.5%	173,689,682
<u>OTHER AVAILABLE FUNDS</u>								
(2) CAPITAL RESERVE FUND - TRANSFER	1,001,372	-	(1,001,372)	8,010,973	-	(8,010,973)	(100.0%)	8,010,973
APPROPRIATION FROM FUND BALANCE	1,232,889	-	(1,232,889)	9,863,115	-	(9,863,115)	(100.0%)	9,863,115
TOTAL REVENUES & AVAILABLE FUNDS	\$ 24,031,221	\$ 24,318,048	\$ 286,827	\$ 191,563,770	\$ 190,142,510	\$ (1,421,260)	(0.7%)	\$ 191,563,770

(1) The budget for residential revenues has been shaped to reflect seasonal variations.

(2) Capital Outlay is being funded from Operating Reserves



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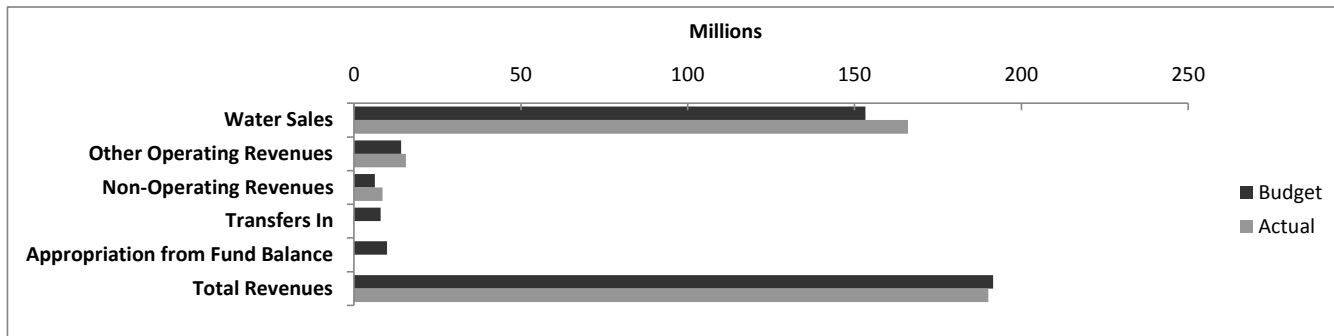
	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	
<u>OPERATING EXPENDITURES</u>								
<u>ADMINISTRATION</u>								
PERSONNEL COSTS	\$ 115,946	\$ 119,025	\$ (3,079)	\$ 931,382	\$ 892,862	\$ 38,520	4.1%	\$ 931,382
SUPPLIES, OTHER SERVICES & CHARGES	115,430	266,584	(151,155)	1,077,838	1,157,329	(79,491)	(7.4%)	1,077,838
RWSS CRO EXPENSES	1,293,474	1,302,657	(9,183)	10,341,874	10,047,863	294,011	2.8%	10,341,874
ASSESSMENTS	2,665,328	2,747,225	(81,898)	21,311,732	20,872,877	438,855	2.1%	21,311,732
GROSS EARNINGS TAX	1,621,238	1,915,869	(294,631)	13,434,380	14,839,274	(1,404,894)	(10.5%)	13,434,380
OTHER TAXES	1,138,538	1,372,812	(234,274)	9,308,406	10,049,916	(741,510)	(8.0%)	9,308,406
ADMINISTRATION TOTAL	6,949,953	7,724,172	(774,220)	56,405,612	57,860,121	(1,454,508)	(2.6%)	56,405,612
<u>DISTRIBUTION ENGINEERING</u>								
PERSONNEL COSTS	776,301	583,589	192,712	5,993,541	4,472,295	1,521,247	25.4%	5,993,541
SUPPLIES, OTHER SERVICES & CHARGES	133,241	42,442	90,800	1,170,930	567,066	603,864	51.6%	1,170,930
DISTRIBUTION ENGINEERING TOTAL	909,542	626,031	283,512	7,164,471	5,039,361	2,125,111	29.7%	7,164,471
<u>DISTRIBUTION OPERATIONS</u>								
PERSONNEL COSTS	2,335,395	2,096,306	239,089	18,532,487	15,988,440	2,544,047	13.7%	18,532,487
SUPPLIES, OTHER SERVICES & CHARGES	479,972	793,233	(313,261)	3,958,671	4,735,156	(776,485)	(19.6%)	3,958,671
WATER WAREHOUSE	111,272	110,391	881	876,778	862,109	14,668	1.7%	876,778
DISTRIBUTED WAREHOUSE COSTS	(111,272)	(110,391)	(881)	(876,778)	(862,109)	(14,669)	(1.7%)	(876,778)
DISTRIBUTION OPERATIONS TOTAL	2,815,367	2,889,539	(74,172)	22,491,158	20,723,596	1,767,562	7.9%	22,491,158
<u>WATER QUALITY</u>								
PERSONNEL COSTS	1,174,994	1,096,983	78,011	9,321,038	8,191,619	1,129,419	12.1%	9,321,038
SUPPLIES, OTHER SERVICES & CHARGES	665,264	862,427	(197,163)	5,333,620	4,759,233	574,387	10.8%	5,333,620
WATER QUALITY TOTAL	1,840,258	1,959,410	(119,152)	14,654,658	12,950,852	1,703,806	11.6%	14,654,658
<u>WATER SUPPLY</u>								
PERSONNEL COSTS	1,792,857	1,871,978	(79,121)	14,171,102	12,182,156	1,988,946	14.0%	14,171,102
SUPPLIES, OTHER SERVICES & CHARGES	820,074	1,497,456	(677,383)	7,183,594	5,991,374	1,192,220	16.6%	7,183,594
WATER SUPPLY TOTAL	2,612,931	3,369,435	(756,504)	21,354,696	18,173,531	3,181,166	14.9%	21,354,696



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	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	
ASSET & INFORMATION MANAGEMENT								
PERSONNEL COSTS	\$ 752,442	\$ 561,910	\$ 190,532	\$ 5,802,799	\$ 4,606,460	\$ 1,196,339	20.6%	\$ 5,802,799
SUPPLIES, OTHER SERVICES & CHARGES	158,182	427,478	(269,296)	2,355,959	1,831,946	524,013	22.2%	2,355,959
ASSET & INFORMATION MANAGEMENT	910,624	989,389	(78,764)	8,158,758	6,438,406	1,720,352	21.1%	8,158,758
FINANCE & ANALYTICS								
PERSONNEL COSTS	272,859	356,713	(83,853)	2,035,045	2,140,592	(105,547)	(5.2%)	2,035,045
SUPPLIES, OTHER SERVICES & CHARGES	67,569	22,626	44,943	540,752	238,945	301,807	55.8%	540,752
FINANCE & ANALYTICS TOTAL	340,428	379,339	(38,910)	2,575,797	2,379,537	196,260	7.6%	2,575,797
(3) VACANCY FACTOR	(283,166)	-	(283,166)	(2,265,331)	-	(2,265,331)	(100.0%)	(2,265,331)
OPERATION & MAINTENANCE TOTAL	\$ 16,095,936	\$ 17,937,314	\$ (1,841,378)	\$ 130,539,819	\$ 123,565,403	\$ 6,974,416	5.3%	\$ 130,539,819
DEBT SERVICE	6,609,692	7,646,011	(1,036,319)	53,012,978	54,075,065	(1,062,087)	(2.0%)	53,012,978
CAPITAL OUTLAY - OPERATING FUND	1,001,372	1,177,620	(176,248)	8,010,973	6,646,594	1,364,379	17.0%	8,010,973
TOTAL OPERATING FUND EXPENDITURES	\$ 23,707,000	\$ 26,760,946	\$ (3,053,945)	\$ 191,563,770	\$ 184,287,061	\$ 7,276,709	3.8%	\$ 191,563,770

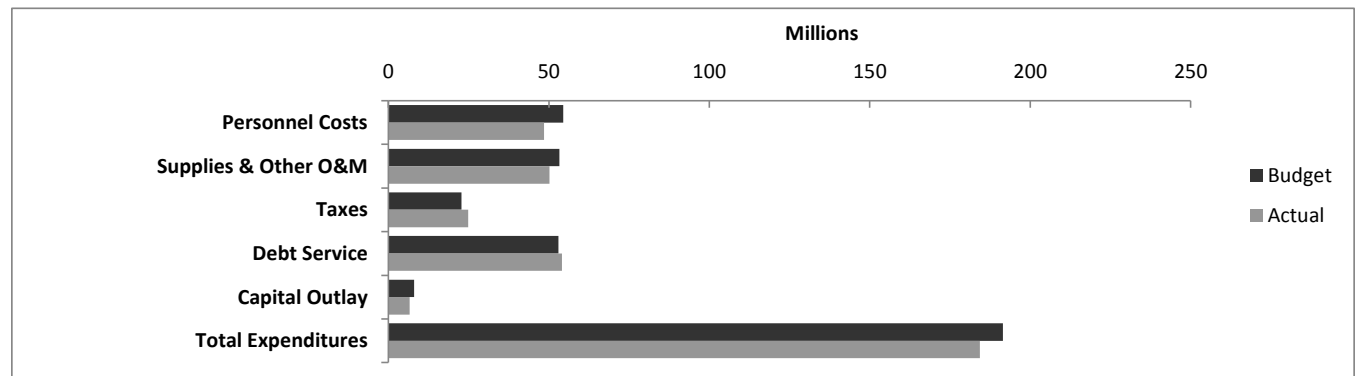
(3) Represents a budget reduction for the vacancies that occur during the course of the bienium.



Tacoma Water Revenues

	01/17 - 12/18 Budget	01/17 - 12/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Water Sales	\$153,313,242	\$166,047,373	108%	\$153,313,242	108%
Other Operating Revenues	14,145,816	15,581,712	110%	14,145,816	110%
Non-Operating Revenues	6,230,624	8,513,424	137%	6,230,624	137%
Transfers In	8,010,973	0	0%	8,010,973	0%
Appropriation from Fund Balance	9,863,115	0	0%	9,863,115	0%
Total Revenues	\$191,563,770	\$190,142,510	99%	\$191,563,770	99%

Tacoma Water Expenditures



	01/17 - 12/18 Budget	01/17 - 12/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	\$54,522,063	\$48,474,424	89%	\$54,522,063	89%
Supplies & Other O&M	53,274,970	50,201,790	94%	53,274,970	94%
Taxes	22,742,786	24,889,189	109%	22,742,786	109%
Debt Service	53,012,978	54,075,065	102%	53,012,978	102%
Capital Outlay	8,010,973	6,646,594	83%	8,010,973	83%
Total Expenditures	\$191,563,770	\$184,287,061	96%	\$191,563,770	96%

100.0% of Biennial Budget Completed



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CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET

REVENUES LESS EXPENDITURES	\$ (128,680)	\$ (2,282,779)	\$ (2,154,099)	\$ (0)	\$ 3,321,509	\$ 3,321,509	
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<u>OPERATING REVENUES</u>							
SWITCHING REVENUES							
LINE HAULS AND LOCAL DEMURRAGE FEES	\$ 7,099,355	\$ 7,123,001	\$ 23,646	\$ 57,727,884	\$ 54,582,342	\$ (3,145,542)	(5.4%)
	287,500	462,200	174,700	2,300,000	2,707,369	407,369	17.7%
TOTAL SWITCHING REVENUES	7,386,855	7,585,201	198,346	60,027,884	57,289,711	(2,738,173)	(4.6%)
LOCOMOTIVE SERVICING	466,164	841,616	375,452	3,729,312	6,088,308	2,358,996	63.3%
OTHER REVENUES	65,250	53,670	(11,580)	522,000	504,092	(17,908)	(3.4%)
TOTAL MISCELLANEOUS REVENUES	531,414	895,286	363,872	4,251,312	6,592,400	2,341,088	55.1%
TOTAL OPERATING REVENUES	7,918,269	8,480,487	562,218	64,279,196	63,882,111	(397,085)	(0.6%)
<u>NON-OPERATING REVENUES</u>							
RENT AND MISCELLANEOUS INCOME	270,000	249,608	(20,392)	2,160,000	2,110,400	(49,600)	(2.3%)
INTEREST	25,500	50,335	24,835	204,000	254,759	50,759	24.9%
TOTAL NON-OPERATING REVENUES	295,500	299,943	4,443	2,364,000	2,365,158	1,158	0.0%
TOTAL REVENUES	\$ 8,213,769	\$ 8,780,430	\$ 566,662	\$ 66,643,196	\$ 66,247,269	\$ (395,927)	(0.6%)

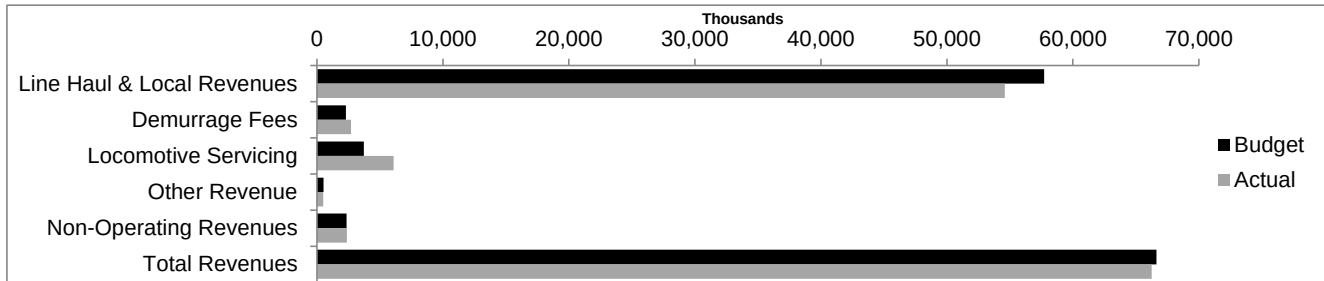


TACOMA RAIL
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	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	
OPERATING EXPENDITURES								
ADMINISTRATION								
PERSONNEL COSTS	\$ 622,913	\$ 589,911	\$ 33,002	\$ 4,951,170	\$ 4,870,037	\$ 81,132	1.6%	\$ 4,951,170
SUPPLIES, OTHER SERVICES & CHARGES	242,977	375,118	(132,141)	2,037,958	3,140,371	(1,102,413)	(54.1%)	2,037,958
ASSESSMENTS	416,852	406,167	10,685	3,378,206	3,233,375	144,832	4.3%	3,378,206
VOLUME INCENTIVE	625,000	208,334	416,666	5,000,000	1,541,669	3,458,331	69.2%	5,000,000
GROSS EARNINGS TAX	654,840	702,412	(47,572)	5,331,455	5,299,820	31,635	0.6%	5,331,455
OTHER TAXES	118,444	125,140	(6,696)	964,188	903,296	60,892	6.3%	964,188
ADMINISTRATION TOTAL	2,681,026	2,407,082	273,944	21,662,977	18,988,567	2,674,409	12.3%	21,662,977
OPERATIONS								
PERSONNEL COSTS	2,574,834	2,599,746	(24,912)	20,282,828	19,757,153	525,675	2.6%	20,282,828
SUPPLIES, OTHER SERVICES & CHARGES	353,311	445,867	(92,557)	2,808,830	3,169,437	(360,607)	(12.8%)	2,808,830
OPERATIONS TOTAL	2,928,145	3,045,613	(117,468)	23,091,658	22,926,590	165,068	0.7%	23,091,658
MECHANICAL								
(1) PERSONNEL COSTS	528,198	2,087,364	(1,559,167)	4,160,240	5,510,464	(1,350,224)	(32.5%)	4,160,240
SUPPLIES, OTHER SERVICES & CHARGES	412,478	361,539	50,939	3,289,195	2,826,633	462,562	14.1%	3,289,195
FUEL	375,000	685,854	(310,854)	2,900,000	4,391,634	(1,491,634)	(51.4%)	2,900,000
MECHANICAL TOTAL	1,315,676	3,134,757	(1,819,081)	10,349,435	12,728,731	(2,379,295)	(23.0%)	10,349,435
CONSTRUCTION								
(1) PERSONNEL COSTS	272,781	1,021,959	(749,178)	2,149,577	2,614,254	(464,677)	(21.6%)	2,149,577
SUPPLIES, OTHER SERVICES & CHARGES	405,150	576,032	(170,882)	3,291,121	2,948,703	342,418	10.4%	3,291,121
CONSTRUCTION TOTAL	677,931	1,597,991	(920,060)	5,440,698	5,562,957	(122,259)	(2.2%)	5,440,698
OPERATION & MAINTENANCE TOTAL	\$ 7,602,778	\$ 10,185,443	\$ (2,582,665)	\$ 60,544,768	\$ 60,206,845	\$ 337,923	0.6%	\$ 60,544,768
LONG-TERM DEBT	202,353	127,948	74,405	1,799,885	1,640,493	159,392	8.9%	1,799,885
CAPITAL OUTLAY - OPERATING FUND	537,318	749,818	(212,500)	4,298,543	1,078,421	3,220,122	74.9%	4,298,543
TOTAL OPERATING FUND EXPENDITURES	\$ 8,342,449	\$ 11,063,209	\$ (2,720,761)	\$ 66,643,196	\$ 62,925,760	\$ 3,717,436	5.6%	\$ 66,643,196

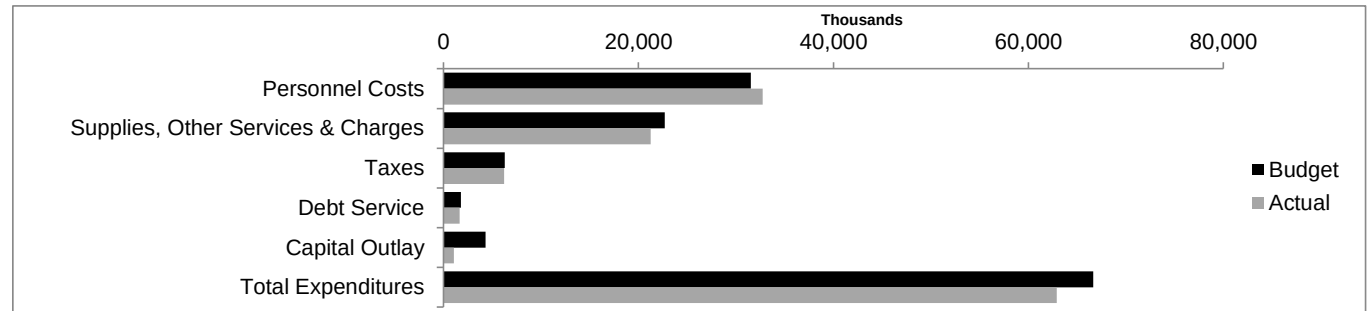
(1) Reflects \$2,320,000 WMI contingent liability.

Tacoma Rail Revenues



	01/17 - 12/18 Budget	01/17 - 12/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Line Haul & Local Revenues	\$57,727,884	\$54,582,342	95%	\$57,727,884	95%
Demurrage Fees	2,300,000	2,707,369	118%	2,300,000	118%
Locomotive Servicing	3,729,312	6,088,308	163%	3,729,312	163%
Other Revenue	522,000	504,092	97%	522,000	97%
Non-Operating Revenues	2,364,000	2,365,158	100%	2,364,000	100%
Total Revenues	\$66,643,196	\$66,247,269	99%	\$66,643,196	99%

Tacoma Rail Expenditures



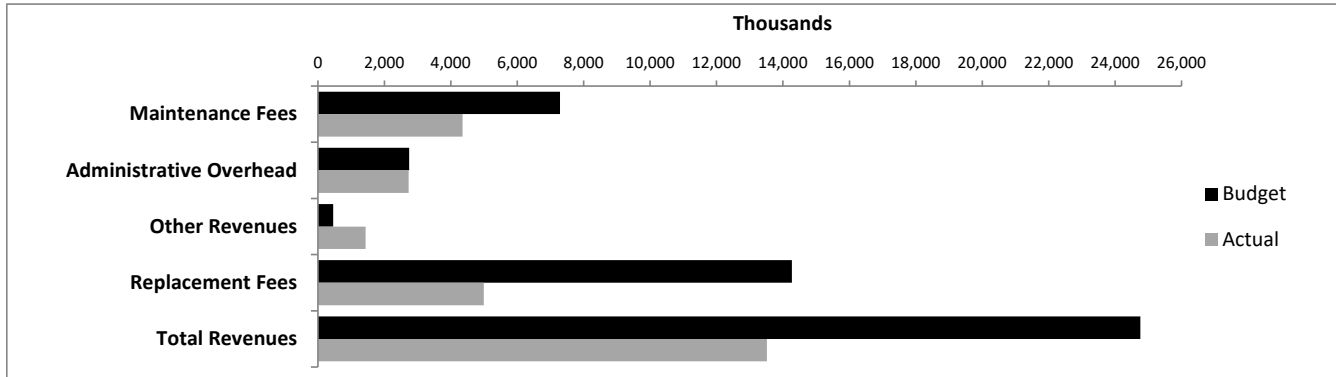
	01/17 - 12/18 Budget	01/17 - 12/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	\$31,543,815	\$32,751,908	104%	\$31,543,815	104%
Supplies, Other Services & Charges	22,705,310	21,251,822	94%	22,705,310	94%
Taxes	6,295,643	6,203,116	99%	6,295,643	99%
Debt Service	1,799,885	1,640,493	91%	1,799,885	91%
Capital Outlay	4,298,543	1,078,421	25%	4,298,543	25%
Total Expenditures	\$66,643,196	\$62,925,760	94%	\$66,643,196	94%

100.0% of Biennial Budget Completed

TPU FLEET SERVICES FUND
2017/2018 BIENNIUM BUDGET PERFORMANCE REPORT
DECEMBER 31, 2018

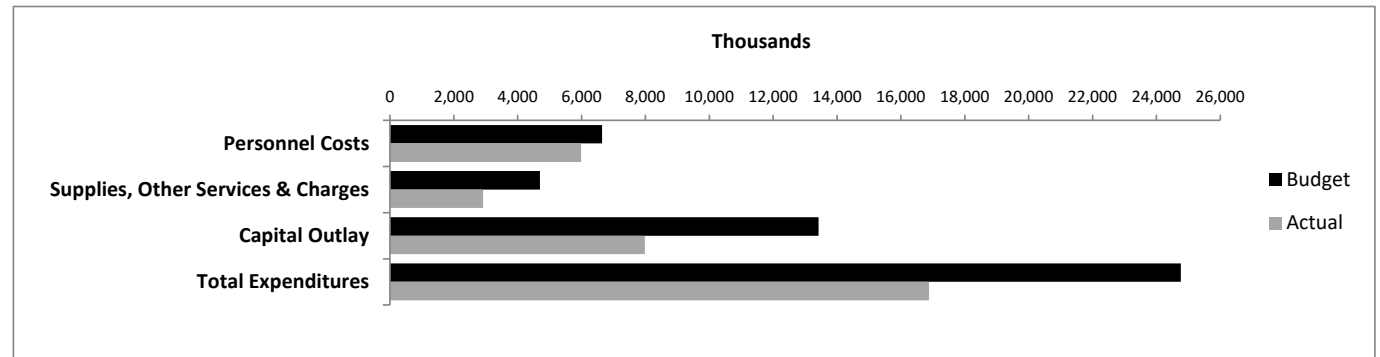
	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE/ (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE/ (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
REVENUES LESS EXPENDITURES	\$ 1,325	\$ (108,414)	\$ (109,739)	\$ 0	\$ (3,359,998)	\$ (3,359,998)		
<u>OPERATING REVENUES</u>								
MAINTENANCE REVENUE	\$ 908,991	\$ 706,423	\$ (202,568)	\$ 7,288,786	\$ 4,354,620	\$ (2,934,166)	(40.3%)	\$ 7,288,786
ADMINISTRATIVE OVERHEAD	343,174	342,056	(1,118)	2,745,393	2,730,422	(14,971)	(0.5%)	2,745,393
FUEL AND FUEL LOADING	13,750	16,537	2,787	110,000	119,632	9,632	8.8%	110,000
POOL CAR RENTAL	28,125	36,428	8,303	225,000	253,645	28,645	12.7%	225,000
TOTAL OPERATING REVENUES	1,294,040	1,101,445	(192,595)	10,369,179	7,458,320	(2,910,859)	(28.1%)	10,369,179
<u>OTHER REVENUES</u>								
INTEREST INCOME	15,625	17,997	2,372	125,000	135,300	10,300	8.2%	125,000
OTHER REVENUE	-	214,491	214,491	-	929,784	929,784	-	-
TOTAL REVENUES	1,309,665	1,333,933	24,268	10,494,179	8,523,404	(1,970,775)	(18.8%)	10,494,179
<u>OTHER AVAILABLE FUNDS</u>								
CAPITAL REPLACEMENT FEES	1,783,237	741,408	(1,041,829)	14,265,897	4,995,043	(9,270,854)	(65.0%)	14,265,897
TOTAL REVENUES AND AVAILABLE FUNDS	\$ 3,092,902	\$ 2,075,341	\$ (1,017,562)	\$ 24,760,076	\$ 13,518,447	\$ (11,241,629)	(45.4%)	\$ 24,760,076
<u>OPERATING EXPENDITURES</u>								
<u>REPAIRS AND SERVICING</u>								
PERSONNEL COSTS	\$ 616,765	\$ 525,813	\$ 90,951	\$ 4,985,001	\$ 4,278,971	\$ 706,030	14.2%	\$ 4,985,001
GENERAL SUPPLIES & EXPENSE	99,874	190,133	(90,260)	795,036	832,162	(37,126)	(4.7%)	795,036
REPAIRS AND SERVICING TOTAL	716,638	715,947	691	5,780,037	5,111,133	668,903	11.6%	5,780,037
<u>STORES OPERATION</u>								
PERSONNEL COSTS	77,180	79,434	(2,254)	608,092	607,726	366	0.1%	608,092
GENERAL SUPPLIES & EXPENSE	10,735	19,102	(8,367)	85,442	51,793	33,649	39.4%	85,442
STORES OPERATION TOTAL	87,915	98,536	(10,621)	693,534	659,519	34,015	4.9%	693,534
<u>ADMINISTRATION</u>								
PERSONNEL COSTS	134,065	156,456	(22,392)	1,050,360	1,095,828	(45,468)	(4.3%)	1,050,360
GENERAL SUPPLIES & EXPENSE	431,213	(72,798)	504,011	3,462,185	1,808,956	1,653,229	47.8%	3,462,185
<u>MOTOR POOL</u>								
GENERAL SUPPLIES & EXPENSE	44,495	43,377	1,118	355,961	223,799	132,162	37.1%	355,961
ADMINISTRATION TOTAL	609,773	127,036	482,738	4,868,506	3,128,582	1,739,924	35.7%	4,868,506
OPERATION & MAINTENANCE TOTAL	\$ 1,414,327	\$ 941,518	\$ 472,808	\$ 11,342,075	\$ 8,899,234	\$ 2,442,842	21.5%	\$ 11,342,076
CAPITAL OUTLAY	1,677,250	1,242,236	435,014	13,418,000	7,979,211	5,438,789	40.5%	13,418,000
TOTAL CURRENT FUND EXPENDITURES	\$ 3,091,577	\$ 2,183,754	\$ 907,822	\$ 24,760,075	\$ 16,878,445	\$ 7,881,631	31.8%	\$ 24,760,076

TPU Fleet Services Fund Revenues



	01/17 - 12/18 Budget	01/17 - 12/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Maintenance Fees	\$7,288,786	\$4,354,620	60%	\$7,288,786	60%
Administrative Overhead	2,745,393	2,730,422	99%	2,745,393	99%
Other Revenues	460,000	1,438,362	313%	460,000	313%
Replacement Fees	14,265,897	4,995,043	35%	14,265,897	35%
Total Revenues	\$24,760,076	\$13,518,447	55%	\$24,760,076	55%

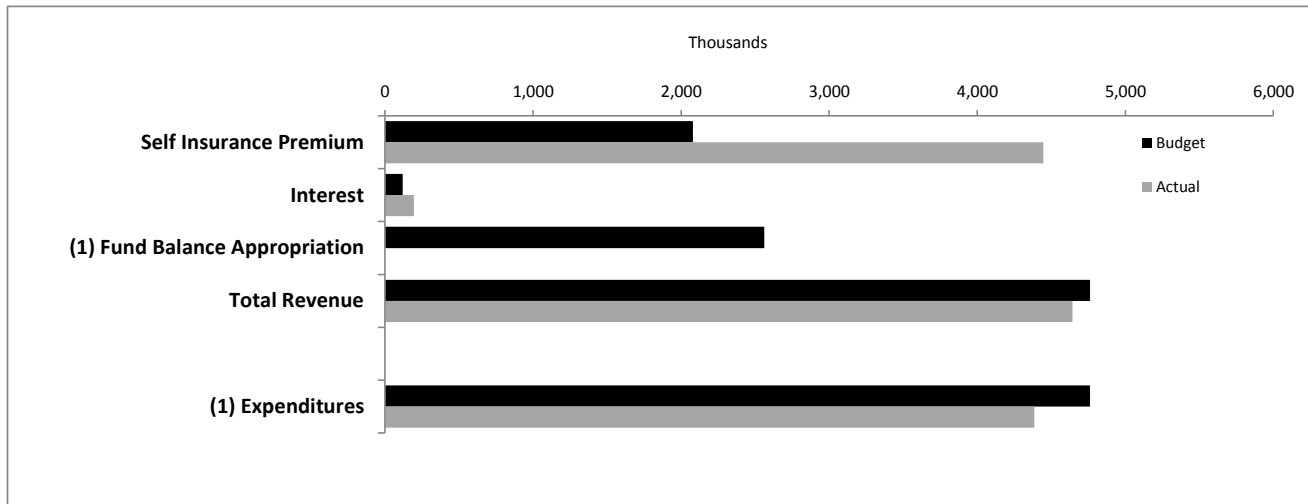
TPU Fleet Services Fund Expenditures



	01/17 - 12/18 Budget	01/17 - 12/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	\$6,643,451	\$5,982,492	90%	\$6,643,452	90%
Supplies, Other Services & Charges	4,698,624	2,916,742	62%	4,698,624	62%
Capital Outlay	13,418,000	7,979,211	59%	13,418,000	59%
Total Expenditures	\$24,760,076	\$16,878,445	68%	\$24,760,076	68%

100.0% of Biennial Budget Completed

TPU SELF INSURANCE FUND
2017/2018 BIENNIUM BUDGET PERFORMANCE REPORT
DECEMBER 31, 2018

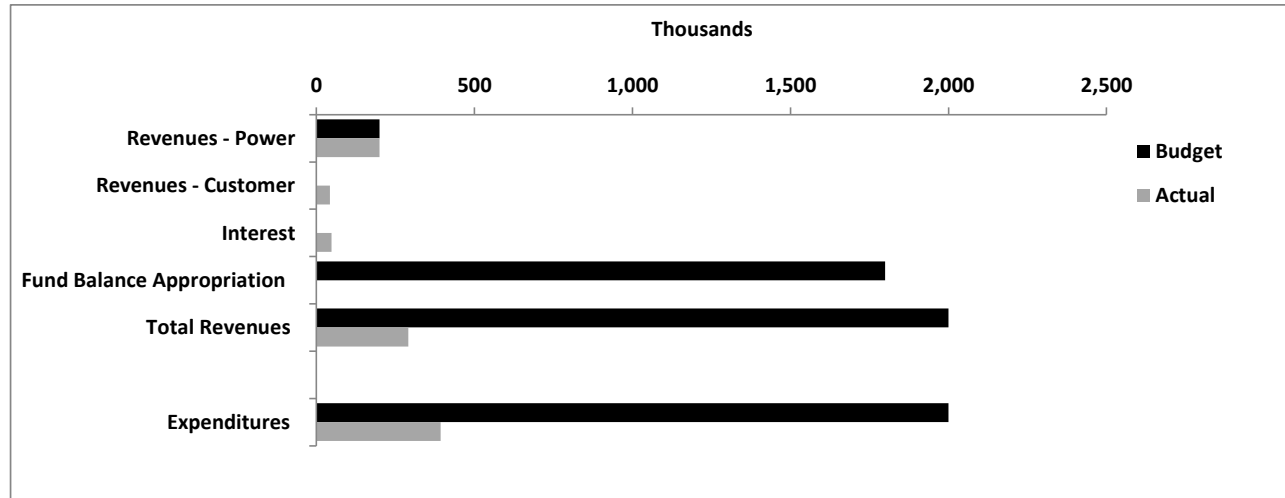


	1/17 - 12/18 Budget	1/17 - 12/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Self Insurance Premium	\$2,080,000	\$4,446,667	214%	\$2,080,000	214%
Interest	120,000	195,381	163%	120,000	163%
(1) Fund Balance Appropriation	2,562,254	-	0%	2,562,254	0%
Total Revenue	\$4,762,254	\$4,642,048	97%	\$4,762,254	97%
(1) Expenditures	\$4,762,254	\$4,386,485	92%	\$4,762,254	92%

(1) An additional \$1,000,000 was appropriated in December 2017 to cover larger than anticipated claims.

100.0% of Biennial Budget Completed

TPU FAMILY NEED FUND
2017/2018 BIENNIUM BUDGET PERFORMANCE REPORT
DECEMBER 31, 2018



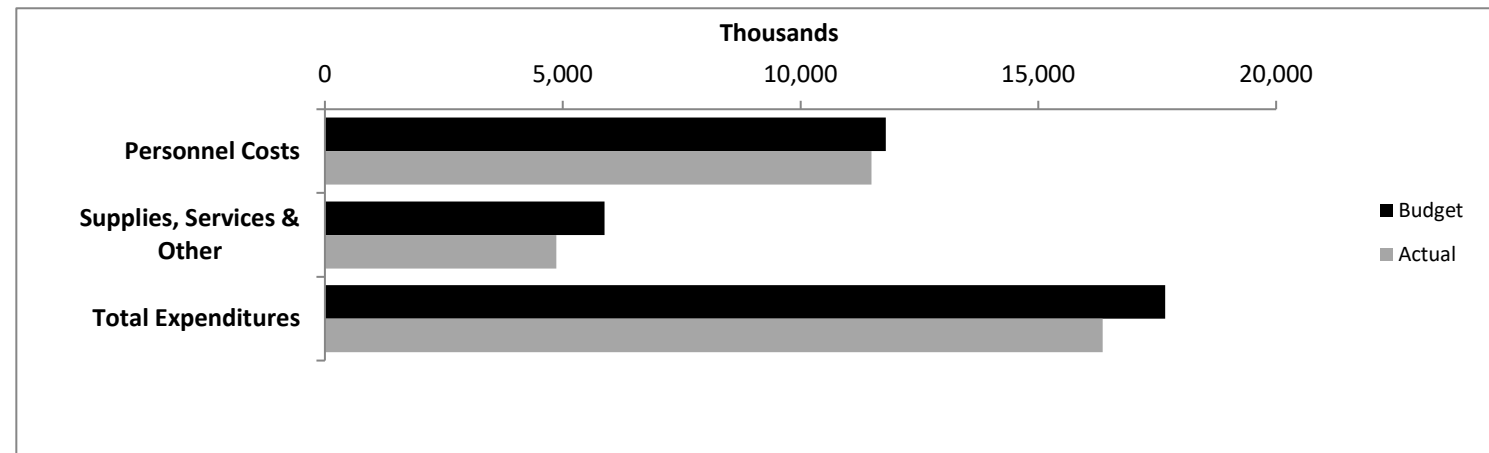
	1/17 - 12/18 Budget	1/17 - 12/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Revenues - Power	\$200,000	\$200,000	100%	\$200,000	100%
Revenues - Customer	-	42,887	N/A	N/A	N/A
Interest	-	47,412	N/A	N/A	N/A
Fund Balance Appropriation	1,800,000	-	N/A	1,800,000	N/A
Total Revenues	\$2,000,000	\$290,298	15%	\$2,000,000	15%
Expenditures	\$2,000,000	\$392,883	20%	\$2,000,000	20%

100.0% of Biennial Budget Completed

TPU ADMINISTRATIVE OFFICES
2017/2018 BIENNIUM BUDGET PERFORMANCE REPORT
DECEMBER 31, 2018

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
DIRECTOR'S OFFICE	\$ 344,389	\$ 241,583	\$ 102,807	\$ 2,742,805	\$ 2,873,117	\$ (130,312)	(4.8%)	\$ 2,742,805
MANAGEMENT SERVICES	442,283	396,878	45,405	3,476,552	3,181,488	295,064	8.5%	3,476,552
PUBLIC AFFAIRS OFFICE	1,436,098	1,524,228	(88,130)	11,446,879	10,300,310	1,146,569	10.0%	11,446,879
TOTAL ADMIN OFFICES	\$ 2,222,771	\$ 2,162,688	\$ 60,083	\$ 17,666,236	\$ 16,354,915	\$ 1,311,321	7.4%	\$ 17,666,236

TPU Administrative Offices Expenditures



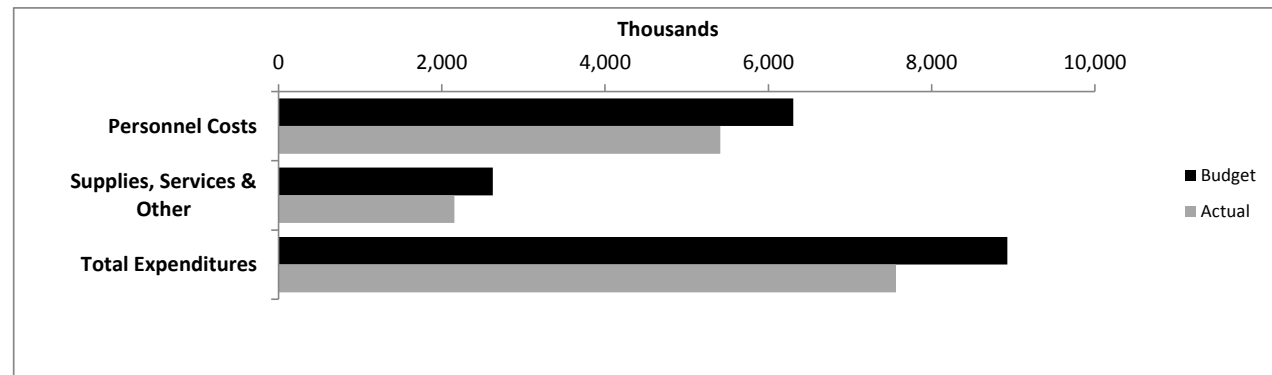
	1/17 - 12/18 Budget	1/17 - 12/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	\$11,790,018	\$11,489,067	97%	\$11,790,018	97%
Supplies, Services & Other	5,876,218	4,865,848	83%	5,876,218	83%
Total Expenditures	\$17,666,236	\$16,354,915	93%	\$17,666,236	93%

100.0% of Biennial Budget Completed

TPU SUPPORT SERVICES
2017/2018 BIENNIUM BUDGET PERFORMANCE REPORT
DECEMBER 31, 2018

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
TPU REAL PROPERTY SERVICES	\$ 262,701	\$ 224,855	\$ 37,846	\$ 2,075,994	\$ 1,901,547	\$ 174,447	8.4%	\$ 2,075,994
TPU IT DEDICATED RESOURCES	396,274	419,991	(23,717)	3,125,597	2,871,659	253,938	8.1%	3,125,597
TPU UTS SOFTWARE SUPPORT	358,081	335,808	22,273	2,833,970	2,189,890	644,080	22.7%	2,833,970
TPU COPIER SERVICES	111,721	78,258	33,464	893,770	600,747	293,023	32.8%	893,770
TOTAL TPU SUPPORT SERVICES	\$ 1,128,778	\$ 1,058,912	\$ 69,866	\$ 8,929,331	\$ 7,563,842	\$ 1,365,489	15.3%	\$ 8,929,331

TPU Support Services Expenditures



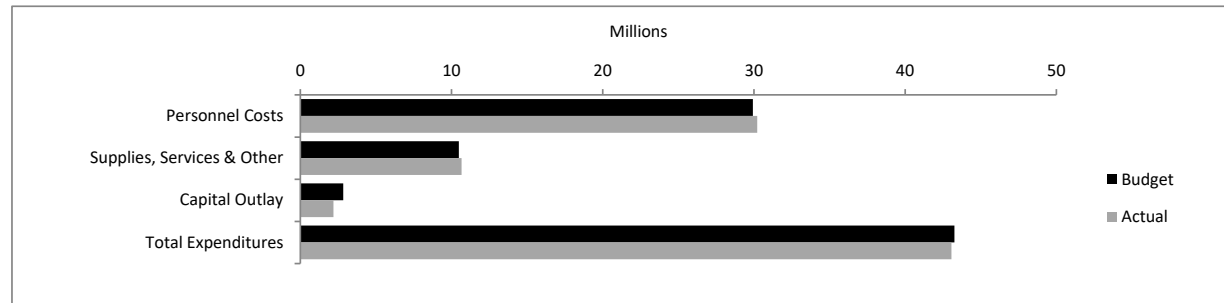
100.0% of Biennial Budget Completed

	1/17 - 12/18 Budget	1/17 - 12/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	\$6,306,576	\$5,409,784	86%	\$6,306,576	86%
Supplies, Services & Other	2,622,755	2,154,057	82%	2,622,755	82%
Total Expenditures	\$8,929,331	\$7,563,842	85%	\$8,929,331	85%

TPU CUSTOMER SERVICES
2017/2018 BIENNIUM BUDGET PERFORMANCE REPORT
DECEMBER 31, 2018

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	
CUSTOMER SERVICES								
SUPPORT SERVICES	\$ 141,443	\$ 160,369	\$ (18,926)	\$ 1,116,626	\$ 1,267,114	\$ (150,488)	(13.5%)	\$ 1,116,626
SWITCHBOARD	23,655	19,221	4,434	187,764	141,894	45,871	24.4%	187,764
ADMINISTRATION	578,418	682,285	(103,867)	4,680,372	5,182,676	(502,304)	(10.7%)	4,680,372
PERFORMANCE SOLUTIONS	250,369	317,188	(66,819)	1,963,214	2,187,266	(224,052)	(11.4%)	1,963,214
CUSTOMER SERVICE TRAINING	120,392	104,509	15,883	952,603	864,137	88,467	9.3%	952,603
OPERATIONS ADMINISTRATION	189,182	170,948	18,234	1,405,904	1,402,193	3,711	0.3%	1,405,904
MAIL SERVICES	494,749	452,703	42,046	3,939,100	3,675,988	263,112	6.7%	3,939,100
FIELD INVESTIGATION	538,099	597,811	(59,712)	4,259,012	4,221,802	37,210	0.9%	4,259,012
METER READING	451,835	529,297	(77,462)	3,570,666	3,837,499	(266,834)	(7.5%)	3,570,666
PAYGO	69,405	73,405	(4,000)	549,455	541,448	8,007	1.5%	549,455
CUSTOMER SOLUTIONS	118,354	177,892	(59,538)	937,266	1,161,022	(223,756)	(23.9%)	937,266
PHONE SERVICES	881,416	871,718	9,698	6,926,795	6,950,227	(23,433)	(0.3%)	6,926,795
LOBBY SERVICES	251,896	241,847	10,049	1,988,804	1,906,102	82,703	4.2%	1,988,804
BACK OFFICE	473,560	458,322	15,238	3,741,341	3,585,909	155,433	4.2%	3,741,341
BUSINESS SOLUTIONS	149,365	135,276	14,089	1,181,935	1,053,204	128,732	10.9%	1,181,935
BUSINESS OFFICE ADMINISTRATION	383,878	392,061	(8,184)	3,025,911	2,902,920	122,992	4.1%	3,025,911
CAPITAL OUTLAY	354,375	212,407	141,968	2,835,000	2,186,677	648,323	22.9%	2,835,000
CUSTOMER SERVICES TOTAL	\$ 5,470,392	\$ 5,597,260	\$ (126,868)	\$ 43,261,768	\$ 43,068,076	\$ 193,692	0.4%	\$ 43,261,768

TPU Customer Services Expenditures



	1/17 - 12/18 Budget	1/17 - 12/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Bien. Budget
Personnel Costs	\$29,936,256	\$30,211,349	101%	\$29,936,256	101%
Supplies, Services & Other	10,490,512	10,670,050	102%	10,490,512	102%
Capital Outlay	2,835,000	2,186,677	77%	2,835,000	77%
Total Expenditures	\$43,261,768	\$43,068,076	100%	\$43,261,768	100%

100.0% of Biennial Budget Completed

BIENNIAL BUDGET

BUDGET PERFORMANCE REPORT

1ST QTR.–2019

POWER

WATER

RAIL



**TACOMA PUBLIC UTILITIES
2019/2020 BIENNIAL BUDGET PERFORMANCE REPORTS*
1st QUARTER 2019**

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** Unaudited reports focusing on operating transactions in the operating fund, excluding some non budgetary entries made for accounting purposes.*



TACOMA POWER
2019/2020 BIENNIUM BUDGET PERFORMANCE REPORT
MARCH 31, 2019

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	
REVENUE LESS EXPENDITURES	\$ 21,167,856	\$ 10,152,220	\$ (11,015,636)	\$ 21,167,856	\$ 10,152,220	\$ (11,015,636)		
<u>SALES OF ELECTRICAL ENERGY</u>								
RETAIL SALES								
RESIDENTIAL	\$ 59,672,168	\$ 59,805,596	\$ 133,428	\$ 59,672,168	\$ 59,805,596	\$ 133,428	0.2%	\$ 370,226,732
PRIVATE OFF-STREET LIGHTING	384,993	343,878	(41,115)	384,993	343,878	(41,115)	(10.7%)	3,155,153
SMALL GENERAL SERVICE	8,189,743	8,507,424	317,681	8,189,743	8,507,424	317,681	3.9%	57,694,435
GENERAL POWER	27,935,638	26,051,082	(1,884,556)	27,935,638	26,051,082	(1,884,556)	(6.7%)	217,676,783
HIGH VOLTAGE GENERAL POWER	5,960,659	5,735,985	(224,674)	5,960,659	5,735,985	(224,674)	(3.8%)	47,226,409
CONTRACT INDUSTRIAL POWER - FIRM	5,753,605	5,340,526	(413,079)	5,753,605	5,340,526	(413,079)	(7.2%)	48,427,860
STREET LIGHTING & TRAFFIC SIGNALS	267,323	438,511	171,188	267,323	438,511	171,188	64.0%	2,063,320
TOTAL RETAIL SALES	108,164,129	106,223,002	(1,941,127)	108,164,129	106,223,002	(1,941,127)	(1.8%)	746,470,692
BULK POWER SALES	15,348,696	15,772,670	423,974	15,348,696	15,772,670	423,974	2.8%	95,840,208
TOTAL SALES OF ELECTRICAL ENERGY	123,512,825	121,995,671	(1,517,154)	123,512,825	121,995,671	(1,517,154)	(1.2%)	842,310,900
<u>TELECOMMUNICATIONS REVENUES</u>	6,844,720	6,533,102	(311,618)	6,844,720	6,533,102	(311,618)	(4.6%)	54,732,255
<u>OTHER OPERATING REVENUE</u>								
RENTAL OF ELECTRIC PROPERTY	333,064	800,806	467,742	333,064	800,806	467,742	140.4%	2,704,477
SERVICE FEES	625,693	571,126	(54,567)	625,693	571,126	(54,567)	(8.7%)	5,080,623
WHEELING REVENUE	2,816,544	2,705,305	(111,239)	2,816,544	2,705,305	(111,239)	(3.9%)	23,374,352
CAMPGROUND FEES	370,558	271,384	(99,174)	370,558	271,384	(99,174)	(26.8%)	3,008,934
MISCELLANEOUS REVENUES	686,651	676,422	(10,229)	686,651	676,422	(10,229)	(1.5%)	5,575,608
TOTAL OTHER OPERATING REVENUES	4,832,510	5,025,043	192,534	4,832,510	5,025,043	192,534	4.0%	39,743,995
TOTAL OPERATING REVENUES	135,190,055	133,553,817	(1,636,238)	135,190,055	133,553,817	(1,636,238)	(1.2%)	936,787,151
<u>NON-OPERATING REVENUES</u>								
INTEREST	444,594	1,030,214	585,620	444,594	1,030,214	585,620	131.7%	3,645,145
FEDERAL INTEREST SUBSIDY FOR BABS & CREBS	927,250	894,353	(32,897)	927,250	894,353	(32,897)	(3.5%)	7,418,000
OTHER	221,874	495,359	273,485	221,874	495,359	273,485	123.3%	1,801,614
TOTAL NON-OPERATING REVENUES	1,593,717	2,419,926	826,209	1,593,717	2,419,926	826,209	51.8%	12,864,759
TOTAL REVENUES	136,783,772	135,973,743	(810,029)	136,783,772	135,973,743	(810,029)	(0.6%)	949,651,910
<u>OTHER AVAILABLE FUNDS</u>								
APPROPRIATION FROM FUND BALANCE	7,377,498	-	(7,377,498)	7,377,498	-	(7,377,498)	(100.0%)	9,179,057
TOTAL REVENUES AND AVAILABLE FUNDS	\$ 144,161,270	\$ 135,973,743	\$ (8,187,527)	\$ 144,161,270	\$ 135,973,743	\$ (8,187,527)	(5.7%)	\$ 958,830,967



TACOMA POWER
2019/2020 BIENNIUM BUDGET PERFORMANCE REPORT
MARCH 31, 2019

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
<u>OPERATING EXPENDITURES</u>								
<u>ADMINISTRATION</u>								
SUPERINTENDENT'S OFFICE	\$ 3,753,491	\$ 5,092,106	\$ (1,338,615)	\$ 3,753,491	\$ 5,092,106	\$ (1,338,615)	(35.7%)	\$ 25,689,485
ASSESSMENTS	7,820,789	7,312,167	508,623	7,820,789	7,312,167	508,623	6.5%	63,262,183
GROSS EARNINGS TAX	9,572,899	9,480,603	92,296	9,572,899	9,480,603	92,296	1.0%	65,953,238
(1) VACANCY FACTOR	(2,431,429)	0	(2,431,429)	(2,431,429)	0	(2,431,429)	-	(19,711,327)
ADMINISTRATION TOTAL	18,715,751	21,884,876	(3,169,125)	18,715,751	21,884,876	(3,169,125)	(16.9%)	135,193,579
<u>RATES, FINANCIAL PLANNING & ANALYSIS</u>								
RPA MANAGEMENT	168,268	145,240	23,028	168,268	145,240	23,028	13.7%	1,346,129
PROJECT MANAGEMENT OFFICE	227,688	155,716	71,972	227,688	155,716	71,972	31.6%	1,777,655
FINANCIAL & BUSINESS PLANNING	93,664	123,043	(29,379)	93,664	123,043	(29,379)	(31.4%)	768,729
STRATEGIC ASSET MANAGEMENT	361,095	208,334	152,761	361,095	208,334	152,761	42.3%	2,398,700
ENERGY RISK MANAGEMENT	180,073	164,183	15,890	180,073	164,183	15,890	8.8%	1,446,670
RATES & FORECASTING	305,910	182,622	123,288	305,910	182,622	123,288	40.3%	2,315,136
RATES, FINANCIAL PLANNING & ANALYSIS TOTAL	1,336,697	979,138	357,559	1,336,697	979,138	357,559	26.7%	10,053,019
<u>POWER SHARED SERVICES</u>								
PSS ADMINISTRATION	236,264	261,609	(25,344)	236,264	261,609	(25,344)	(10.7%)	1,945,664
PSS STRATEGY	376,549	208,906	167,643	376,549	208,906	167,643	44.5%	3,038,053
PSS TRAINING & DEVELOPMENT	222,583	257,806	(35,223)	222,583	257,806	(35,223)	(15.8%)	1,646,587
PSS RELIABILITY & COMPLIANCE	333,808	296,945	36,863	333,808	296,945	36,863	11.0%	2,696,398
PSS FACILITIES	454,751	474,307	(19,556)	454,751	474,307	(19,556)	(4.3%)	3,311,060
PSS SECURITY OPERATIONS	299,375	28,785	270,590	299,375	28,785	270,590	90.4%	2,421,131
PSS MECHANICAL MAINTENANCE	282,631	225,892	56,739	282,631	225,892	56,739	20.1%	2,188,187
PSS BUILDING MAINTENANCE	575,316	573,758	1,558	575,316	573,758	1,558	0.3%	4,580,869
PSS GROUNDS MAINTENANCE	531,479	531,197	282	531,479	531,197	282	0.1%	4,301,346
POWER SHARED SERVICES TOTAL	3,312,756	2,859,204	453,553	3,312,756	2,859,204	453,553	13.7%	26,129,294



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	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	
TRANSMISSION & DISTRIBUTION (T & D)								
TD ADMINISTRATION	\$ 274,349	\$ 699,879	\$ (425,530)	\$ 274,349	\$ 699,879	\$ (425,530)	(155.1%)	\$ 2,143,475
TD SAFETY	95,286	82,989	12,296	95,286	82,989	12,296	12.9%	709,735
TD LINE CLEARANCE TREE TRIMMING	951,576	733,397	218,178	951,576	733,397	218,178	22.9%	7,624,939
TD C & M LINE OPERATIONS	1,681,420	2,315,567	(634,147)	1,681,420	2,315,567	(634,147)	(37.7%)	13,936,683
TD TROUBLE CREWS	401,370	399,893	1,477	401,370	399,893	1,477	0.4%	3,241,993
TD SYSTEM MAINTENANCE & SUBSTATIONS	2,346,054	1,904,823	441,231	2,346,054	1,904,823	441,231	18.8%	18,245,549
TD LINE MAINTENANCE PLANNING	95,831	103,651	(7,820)	95,831	103,651	(7,820)	(8.2%)	737,571
TD ASSET MANAGEMENT	128,164	101,352	26,812	128,164	101,352	26,812	20.9%	1,045,103
* TD HFC NETWORK CONSTRUCTION (49%)	106,754	107,180	(426)	106,754	107,180	(426)	(0.4%)	867,554
* TD HFC NETWORK ENGINEERING (49%)	48,813	36,757	12,056	48,813	36,757	12,056	24.7%	347,637
TD UTILITY STAFF SUPPORT	527,208	508,105	19,103	527,208	508,105	19,103	3.6%	4,149,496
TD ELECTRICAL INSPECTION	407,002	386,029	20,973	407,002	386,029	20,973	5.2%	3,284,831
TD METER, RELAY & LINE SERVICES	864,753	826,927	37,826	864,753	826,927	37,826	4.4%	7,440,274
TD NEW SERVICES ENGINEERING	207,006	214,259	(7,253)	207,006	214,259	(7,253)	(3.5%)	1,652,958
TD ENGINEERING PRODUCTS & SERVICES	536,389	513,670	22,719	536,389	513,670	22,719	4.2%	4,362,720
TD PROTECTION & CONTROL ENGINEERING	260,498	240,895	19,603	260,498	240,895	19,603	7.5%	2,061,313
TD PROJECTS & SERVICES	153,536	148,838	4,697	153,536	148,838	4,697	3.1%	1,247,297
TD SUBSTATION ENGINEERING	192,679	184,968	7,711	192,679	184,968	7,711	4.0%	1,539,523
TD CENTRAL BUSINESS DISTRICT ENGR	29,252	64,582	(35,330)	29,252	64,582	(35,330)	(120.8%)	244,125
TD LINE ENGINEERING	211,032	169,113	41,919	211,032	169,113	41,919	19.9%	1,727,526
TD SYSTEM OPERATIONS	1,274,942	1,161,638	113,304	1,274,942	1,161,638	113,304	8.9%	10,244,355
TD SYSTEM PLANNING & ANALYSIS	461,559	229,330	232,229	461,559	229,330	232,229	50.3%	3,386,501
TD TOOL & EQUIPMENT ROOMS	29,390	20,936	8,454	29,390	20,936	8,454	28.8%	233,431
TD BUSINESS & FINANCIAL MGMT	224,939	182,548	42,391	224,939	182,548	42,391	18.8%	1,756,359
TD WAREHOUSE	291,406	271,615	19,790	291,406	271,615	19,790	6.8%	2,336,021
DISTRIBUTED WAREHOUSE COSTS	(291,406)	(271,615)	(19,790)	(291,406)	(271,615)	(19,790)	(6.8%)	(2,336,021)
TRANSMISSION & DISTRIBUTION TOTAL	11,509,800	11,337,325	172,475	11,509,800	11,337,325	172,475	1.5%	92,230,946



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	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	
GENERATION								
GENERATION ADMINISTRATION	\$ 881,113	\$ 657,668	\$ 223,445	\$ 881,113	\$ 657,668	\$ 223,445	25.4%	\$ 7,062,904
GENERATION EXTRAORDINARY MAINTENANCE	499,422	(92,702)	592,124	499,422	(92,702)	592,124	118.6%	7,235,000
PRODUCTION ENGINEERING	613,243	618,506	(5,263)	613,243	618,506	(5,263)	(0.9%)	4,983,701
PLANT ENGINEERING & CONSTRUCTION SERVICES	697,523	766,406	(68,883)	697,523	766,406	(68,883)	(9.9%)	5,693,638
CONTRACT SERVICES	146,302	117,478	28,823	146,302	117,478	28,823	19.7%	1,191,662
CRAFT SHOPS	220,512	149,062	71,450	220,512	149,062	71,450	32.4%	1,790,066
NATURAL RESOURCES	4,385,973	4,366,231	19,741	4,385,973	4,366,231	19,741	0.5%	35,250,935
NISQUALLY PROJECT	597,987	486,471	111,516	597,987	486,471	111,516	18.6%	4,822,567
ALDER PARK	167,569	117,525	50,044	167,569	117,525	50,044	29.9%	1,327,624
CUSHMAN PROJECT	844,276	760,349	83,928	844,276	760,349	83,928	9.9%	6,742,966
COWLITZ PROJECT	1,218,171	1,001,482	216,690	1,218,171	1,001,482	216,690	17.8%	9,792,059
TAIDNAPAM PARK	155,747	107,016	48,731	155,747	107,016	48,731	31.3%	1,243,866
MOSSYROCK PARK	144,946	96,724	48,222	144,946	96,724	48,222	33.3%	1,154,740
MAYFIELD LAKE PARK	83,521	47,389	36,133	83,521	47,389	36,133	43.3%	650,892
WYNOOCHEE PROJECT	212,939	182,989	29,950	212,939	182,989	29,950	14.1%	1,715,622
GENERATION TOTAL	10,869,245	9,382,595	1,486,650	10,869,245	9,382,595	1,486,650	13.7%	90,658,243
POWER MANAGEMENT								
POWER MANAGEMENT ADMINISTRATION	433,954	332,896	101,058	433,954	332,896	101,058	23.3%	3,477,889
POWER CONTRACTS, COMPLIANCE & TRANSMISSION	100,965	124,145	(23,181)	100,965	124,145	(23,181)	(23.0%)	819,200
REAL-TIME ENERGY TRADING	537,177	391,145	146,032	537,177	391,145	146,032	27.2%	4,207,845
NEAR TERM ENERGY TRADING & OPERATIONS	43,057,258	50,818,971	(7,761,712)	43,057,258	50,818,971	(7,761,712)	(18.0%)	334,106,584
PM OT SYSTEMS	236,000	196,691	39,309	236,000	196,691	39,309	16.7%	2,289,793
RESOURCE OPERATIONS	261,671	927	260,744	261,671	927	260,744	99.6%	2,070,901
SUPPLY PLANNING & ANALYSIS	301,468	323,467	(21,999)	301,468	323,467	(21,999)	(7.3%)	2,457,105
CONSERVATION PLANNING & ANALYSIS	185,018	177,638	7,380	185,018	177,638	7,380	4.0%	1,493,059
ENERGY CONSERVATION ADMINISTRATION	161,262	220,623	(59,361)	161,262	220,623	(59,361)	(36.8%)	1,304,022
COMMERCIAL ENERGY CONSERVATION	545,597	431,662	113,935	545,597	431,662	113,935	20.9%	4,437,015
RESIDENTIAL ENERGY SERVICES	348,975	323,074	25,900	348,975	323,074	25,900	7.4%	2,795,811
CONSERVATION INFORMATION CENTER	311,526	234,746	76,780	311,526	234,746	76,780	24.6%	2,525,449
COMMUNITY PROGRAMS	223,988	195,137	28,851	223,988	195,137	28,851	12.9%	1,805,056
POWER MANAGEMENT TOTAL	46,704,859	53,771,121	(7,066,262)	46,704,859	53,771,121	(7,066,262)	(15.1%)	363,789,727



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	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	
<u>CLICK! COMMERCIAL NETWORK</u>								
ADMINISTRATION (94%)	\$ 396,368	\$ 410,560	\$ (14,192)	\$ 396,368	\$ 410,560	\$ (14,192)	(3.6%)	\$ 3,227,596
GROSS EARNINGS TAX	526,956	506,915	20,041	526,956	506,915	20,041	3.8%	4,238,148
MARKETING & BUSINESS OPERATIONS ADMIN	60,828	60,420	408	60,828	60,420	408	0.7%	493,156
MARKETING ADMIN	223,520	166,061	57,458	223,520	166,061	57,458	25.7%	1,812,310
MARKETING SERVICES	3,729,480	3,576,723	152,757	3,729,480	3,576,723	152,757	4.1%	27,851,982
ISP ADVANTAGE	418,754	92,187	326,567	418,754	92,187	326,567	78.0%	2,081,032
CUSTOMER SALES AND SERVICE	184,257	203,355	(19,098)	184,257	203,355	(19,098)	(10.4%)	1,309,315
BUSINESS SYSTEMS	148,522	129,722	18,801	148,522	129,722	18,801	12.7%	1,150,264
TECHNICAL OPERATIONS ADMIN (80%)	74,907	73,766	1,141	74,907	73,766	1,141	1.5%	611,193
SERVICE INSTALLATION (98%)	463,637	341,360	122,277	463,637	341,360	122,277	26.4%	3,748,001
CONVERTER INVENTORY CONTROL	89,052	45,534	43,518	89,052	45,534	43,518	48.9%	715,646
NETWORK OPERATIONS (51%)	189,696	138,220	51,476	189,696	138,220	51,476	27.1%	1,528,946
BROADBAND SERVICES (99%)	217,313	191,604	25,708	217,313	191,604	25,708	11.8%	1,751,637
NETWORK ENGINEERING (95%)	58,060	78,557	(20,497)	58,060	78,557	(20,497)	(35.3%)	454,792
NETWORK SERVICE ASSURANCE (51%)	98,533	106,667	(8,134)	98,533	106,667	(8,134)	(8.3%)	783,228
CLICK! COMMERCIAL NETWORK TOTAL	6,879,882	6,121,650	758,231	6,879,882	6,121,650	758,231	11.0%	51,757,247
TD HFC NETWORK CONSTRUCTION (51%)	111,111	111,555	(444)	111,111	111,555	(444)	(0.4%)	902,964
TD HFC NETWORK ENGINEERING (51%)	50,805	38,257	12,548	50,805	38,257	12,548	24.7%	361,827
CLICK! COMMERCIAL PLUS T&D HFC COSTS TOTAL	7,041,798	6,271,463	770,335	7,041,798	6,271,463	770,335	10.9%	53,022,037
<u>CLICK! POWER APPLICATIONS</u>								
ADMINISTRATION (6%)	25,300	26,206	(906)	25,300	26,206	(906)	(3.6%)	206,017
TECHNICAL OPERATIONS ADMIN (20%)	18,727	18,441	285	18,727	18,441	285	1.5%	152,798
SERVICE INSTALLATION (2%)	9,462	6,967	2,495	9,462	6,967	2,495	26.4%	76,490
NETWORK OPERATIONS (49%)	182,257	132,799	49,457	182,257	132,799	49,457	27.1%	1,468,988
BROADBAND SERVICES (1%)	2,195	1,935	260	2,195	1,935	260	11.8%	17,693
NETWORK ENGINEERING (5%)	3,056	4,135	(1,079)	3,056	4,135	(1,079)	(35.3%)	23,936
NETWORK SERVICE ASSURANCE (49%)	94,669	102,484	(7,815)	94,669	102,484	(7,815)	(8.3%)	752,513
CLICK! POWER APPLICATIONS TOTAL	335,665	292,967	42,698	335,665	292,967	42,698	12.7%	2,698,435



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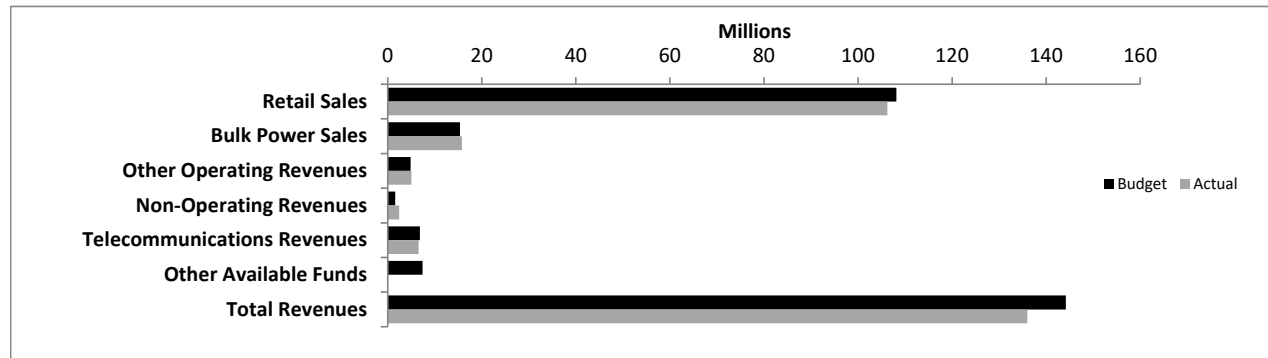
	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	
UTILITY TECHNOLOGY SERVICES (UTS)								
UTS ADMINISTRATION	\$ 660,027	\$ 470,757	\$ 189,270	\$ 660,027	\$ 470,757	\$ 189,270	28.7%	\$ 5,290,726
UTS DESKTOP SUPPORT	209,903	203,005	6,898	209,903	203,005	6,898	3.3%	1,638,424
UTS OPERATIONAL APPLICATION USER SUPPORT	443,964	248,701	195,263	443,964	248,701	195,263	44.0%	3,688,755
UTS OPERATIONAL INFORMATION SYSTEMS	480,043	531,869	(51,825)	480,043	531,869	(51,825)	(10.8%)	3,838,087
UTS CYBERSECURITY SYSTEMS	486,075	266,963	219,112	486,075	266,963	219,112	45.1%	3,690,819
UTS ENERGY MANAGEMENT SYSTEMS	152,710	186,301	(33,591)	152,710	186,301	(33,591)	(22.0%)	1,198,845
UTS NETWORKING, TELECOM & TRANSPORT SVCS	642,516	447,774	194,742	642,516	447,774	194,742	30.3%	5,557,149
UTS NETWORK & COMM SYSTEM ENGINEERING	517,717	596,541	(78,823)	517,717	596,541	(78,823)	(15.2%)	4,176,563
UTS PROJECT MANAGEMENT OFFICE	329,191	166,141	163,050	329,191	166,141	163,050	49.5%	2,490,721
UTS SERVICE MANAGEMENT OFFICE	366,659	287,879	78,780	366,659	287,879	78,780	21.5%	3,020,229
UTS AMI PROGRAM OFFICE	205,707	95,948	109,759	205,707	95,948	109,759	53.4%	1,670,564
UTILITY TECHNOLOGY SERVICES TOTAL	4,494,512	3,501,877	992,634	4,494,512	3,501,877	992,634	22.1%	36,260,883
OPERATION & MAINTENANCE TOTAL	\$ 104,321,083	\$ 110,280,566	\$ (5,959,484)	\$ 104,321,083	\$ 110,280,566	\$ (5,959,484)	(5.7%)	\$ 810,036,165
DEBT SERVICE	7,463,331	7,616,136	(152,805)	7,463,331	7,616,136	(152,805)	(2.0%)	59,122,802
(2) CAPITAL OUTLAY - OPERATING FUND	11,209,000	7,924,821	3,284,179	11,209,000	7,924,821	3,284,179	29.3%	89,672,000
TOTAL CURRENT FUND EXPENDITURES	\$ 122,993,414	\$ 125,821,523	\$ (2,828,109)	\$ 122,993,414	\$ 125,821,523	\$ (2,828,109)	(2.3%)	\$ 958,830,967

* 51% of these T & D cost centers are included in Click!'s Commercial Network section.

(1) Represents a budget reduction for the vacancies that occur during the course of the biennium.

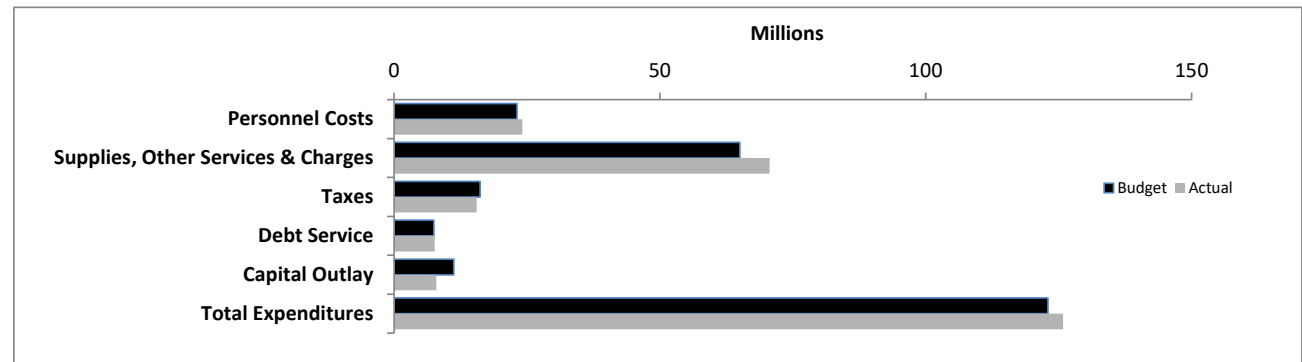
(2) Reflects a timing difference between capital outlay expenditures and reimbursements.

Tacoma Power Revenues



	1/19- 3/19 Budget	1/19- 3/19 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Retail Sales	\$108,164,129	\$106,223,002	98%	\$746,470,692	14%
Bulk Power Sales	15,348,696	15,772,670	103%	95,840,208	16%
Other Operating Revenues	4,832,510	5,025,043	104%	39,743,995	13%
Non-Operating Revenues	1,593,717	2,419,926	152%	12,864,759	19%
Telecommunications Revenues	6,844,720	6,533,102	95%	54,732,255	12%
Other Available Funds	7,377,498	-	0%	9,179,057	0%
Total Revenues	\$144,161,270	\$135,973,743	94%	\$958,830,967	14%

Tacoma Power Expenditures



	1/19- 3/19 Budget	1/19- 3/19 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	\$23,134,032	\$24,124,222	104%	\$185,415,658	13%
Supplies, Other Services & Charges	65,008,003	70,628,461	109%	510,242,691	14%
Taxes	16,179,048	15,527,884	96%	114,377,816	14%
Debt Service	7,463,331	7,616,136	102%	59,122,802	13%
Capital Outlay	11,209,000	7,924,821	71%	89,672,000	9%
Total Expenditures	\$122,993,414	\$125,821,523	102%	\$958,830,967	13%

12.5% of Biennial Budget Completed



TACOMA WATER
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	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
REVENUE LESS EXPENDITURES	\$ (8,054,791)	\$ (1,610,122)	\$ 6,444,669	\$ (8,054,791)	\$ (1,610,122)	\$ 6,444,669		
<u>OPERATING REVENUES - WATER SALES</u>								
RESIDENTIAL	\$ 11,832,676	\$ 12,268,421	\$ 435,745	\$ 11,832,676	\$ 12,268,421	\$ 435,745	3.7%	\$ 116,422,335
COMMERCIAL	2,385,047	2,496,064	111,017	2,385,047	2,496,064	111,017	4.7%	22,192,237
LARGE VOLUME	441,409	500,532	59,123	441,409	500,532	59,123	13.4%	4,286,723
PULP MILL	1,584,148	1,529,321	(54,827)	1,584,148	1,529,321	(54,827)	(3.5%)	13,808,205
PRIVATE FIRE	623,179	777,256	154,077	623,179	777,256	154,077	24.7%	6,055,959
PARKS & IRRIGATION	224,545	202,774	(21,771)	224,545	202,774	(21,771)	(9.7%)	6,550,742
WHOLESALE	457,206	534,622	77,416	457,206	534,622	77,416	16.9%	5,418,301
TOTAL WATER SALES	17,548,210	18,308,990	760,780	17,548,210	18,308,990	760,780	4.3%	174,734,502
<u>OTHER OPERATING REVENUES</u>								
CASCADE WATER ALLIANCE	637,551	637,551	0	637,551	637,551	0	0.0%	5,036,541
OTHER OPERATING REVENUE	533,337	534,370	1,033	533,337	534,370	1,033	0.2%	2,365,551
OTHER SURCHARGE	73,750	83,988	10,238	73,750	83,988	10,238	13.9%	590,000
TOTAL OTHER OPERATING REVENUES	1,244,638	1,255,909	11,271	1,244,638	1,255,909	11,271	0.9%	7,992,092
TOTAL OPERATING REVENUES	18,792,848	19,564,899	772,051	18,792,848	19,564,899	772,051	4.1%	182,726,594
<u>NON-OPERATING REVENUES</u>								
INTEREST	68,750	432,918	364,168	68,750	432,918	364,168	529.7%	600,000
BABS INTEREST FEDERAL SUDSIDY	692,578	697,038	4,460	692,578	697,038	4,460	0.6%	5,540,624
OTHER NON-OPERATING REVENUE	11,250	88,004	76,754	11,250	88,004	76,754	682.3%	465,384
TOTAL NON-OPERATING REVENUES	772,578	1,217,960	445,382	772,578	1,217,960	445,382	57.6%	6,606,008
TOTAL REVENUES	19,565,426	20,782,859	1,217,433	19,565,426	20,782,859	1,217,433	6.2%	189,332,602
<u>OTHER AVAILABLE FUNDS</u>								
CAPITAL RESERVE FUND - TRANSFER	300,000	1,036,398	736,398	300,000	1,036,398	736,398	245.5%	22,002,895
APPROPRIATION FROM FUND BALANCE	-	-	-	-	-	-		16,956,044
TOTAL REVENUES & AVAILABLE FUNDS	\$ 19,865,426	\$ 21,819,256	\$ 1,953,831	\$ 19,865,426	\$ 21,819,256	\$ 1,953,831	9.8%	\$ 228,291,541



TACOMA WATER
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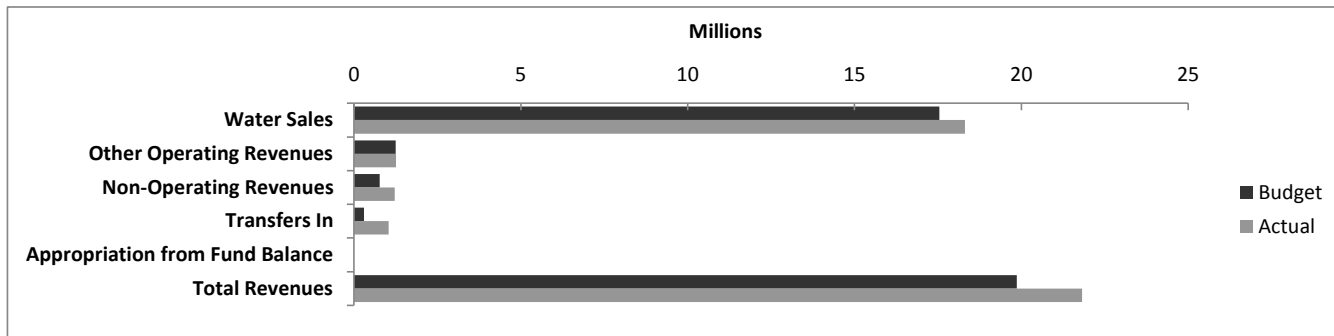
	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	
<u>OPERATING EXPENDITURES</u>								
<u>ADMINISTRATION</u>								
PERSONNEL COSTS	\$ 103,129	\$ 105,821	\$ (2,692)	\$ 103,129	\$ 105,821	\$ (2,692)	(2.6%)	\$ 840,389
SUPPLIES, OTHER SERVICES & CHARGES	120,277	608,940	(488,663)	120,277	608,940	(488,663)	(406.3%)	933,247
RWSS CRO EXPENSES	1,504,374	1,324,510	179,864	1,504,374	1,324,510	179,864	12.0%	12,044,243
ASSESSMENTS	2,940,600	2,751,798	188,802	2,940,600	2,751,798	188,802	6.4%	23,763,101
GROSS EARNINGS TAX	1,505,830	1,796,809	(290,979)	1,505,830	1,796,809	(290,979)	(19.3%)	14,641,259
OTHER TAXES	1,064,118	1,014,667	49,451	1,064,118	1,014,667	49,451	4.6%	10,225,543
ADMINISTRATION TOTAL	7,238,328	7,602,545	(364,217)	7,238,328	7,602,545	(364,217)	(5.0%)	62,447,782
<u>DISTRIBUTION ENGINEERING</u>								
PERSONNEL COSTS	639,793	537,697	102,096	639,793	537,697	102,096	16.0%	5,202,303
SUPPLIES, OTHER SERVICES & CHARGES	146,461	86,317	60,145	146,461	86,317	60,145	41.1%	1,273,641
DISTRIBUTION ENGINEERING TOTAL	786,254	624,013	162,241	786,254	624,013	162,241	20.6%	6,475,944
<u>DISTRIBUTION OPERATIONS</u>								
PERSONNEL COSTS	2,626,086	2,069,460	556,626	2,626,086	2,069,460	556,626	21.2%	21,373,195
SUPPLIES, OTHER SERVICES & CHARGES	619,897	616,533	3,364	619,897	616,533	3,364	0.5%	4,902,522
WATER WAREHOUSE	135,308	71,494	63,814	135,308	71,494	63,814	47.2%	1,060,248
DISTRIBUTED WAREHOUSE COSTS	(135,308)	(71,494)	(63,814)	(135,308)	(71,494)	(63,814)	(47.2%)	(1,060,248)
DISTRIBUTION OPERATIONS TOTAL	3,245,982	2,685,993	559,989	3,245,982	2,685,993	559,989	17.3%	26,275,717
<u>WATER QUALITY</u>								
PERSONNEL COSTS	1,250,797	997,725	253,072	1,250,797	997,725	253,072	20.2%	10,175,552
SUPPLIES, OTHER SERVICES & CHARGES	665,011	444,923	220,088	665,011	444,923	220,088	33.1%	5,354,881
WATER QUALITY TOTAL	1,915,808	1,442,648	473,161	1,915,808	1,442,648	473,161	24.7%	15,530,433
<u>WATER SUPPLY</u>								
PERSONNEL COSTS	1,661,079	1,456,453	204,626	1,661,079	1,456,453	204,626	12.3%	13,628,965
SUPPLIES, OTHER SERVICES & CHARGES	755,233	561,258	193,974	755,233	561,258	193,974	25.7%	5,716,861
WATER SUPPLY TOTAL	2,416,312	2,017,712	398,600	2,416,312	2,017,712	398,600	16.5%	19,345,826



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	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	
ASSET & INFORMATION MANAGEMENT								
PERSONNEL COSTS	\$ 745,862	\$ 618,009	\$ 127,853	\$ 745,862	\$ 618,009	\$ 127,853	17.1%	\$ 6,005,058
SUPPLIES, OTHER SERVICES & CHARGES	358,108	255,965	102,143	358,108	255,965	102,143	28.5%	2,259,502
ASSET & INFORMATION MANAGEMENT	1,103,970	873,974	229,995	1,103,970	873,974	229,995	20.8%	8,264,560
FINANCE & ANALYTICS								
PERSONNEL COSTS	428,848	365,892	62,956	428,848	365,892	62,956	14.7%	3,735,143
SUPPLIES, OTHER SERVICES & CHARGES	109,626	27,466	82,160	109,626	27,466	82,160	74.9%	898,961
FINANCE & ANALYTICS TOTAL	538,473	393,358	145,116	538,473	393,358	145,116	26.9%	4,634,104
(1) VACANCY FACTOR	(376,360)	-	(376,360)	(376,360)	-	(376,360)	(100.0%)	(3,010,880)
OPERATION & MAINTENANCE TOTAL	\$ 16,868,767	\$ 15,640,242	\$ 1,228,526	\$ 16,868,767	\$ 15,640,242	\$ 1,228,526	7.3%	\$ 139,963,486
DEBT SERVICE	6,662,503	6,661,746	757	6,662,503	6,661,746	757	0.0%	53,216,486
CAPITAL OUTLAY - OPERATING FUND	4,388,946	1,127,391	3,261,555	4,388,946	1,127,391	3,261,555	74.3%	35,111,569
TOTAL OPERATING FUND EXPENDITURES	\$ 27,920,217	\$ 23,429,379	\$ 4,490,838	\$ 27,920,217	\$ 23,429,379	\$ 4,490,838	16.1%	\$ 228,291,541

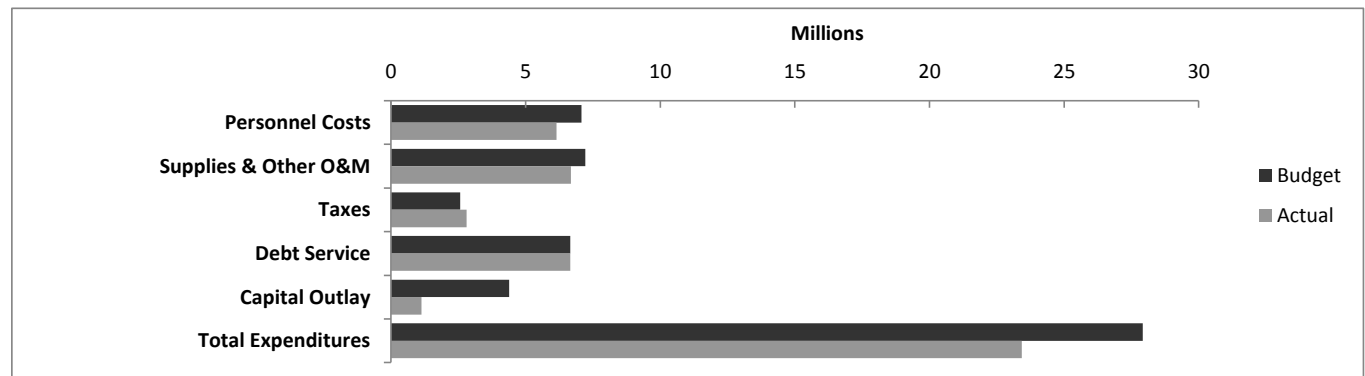
(1) Represents a budget reduction for the vacancies that occur during the course of the bienium.



Tacoma Water Revenues

	01/19 - 03/19 Budget	01/19 - 03/19 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Water Sales	\$17,548,210	\$18,308,990	104%	\$174,734,502	10%
Other Operating Revenues	1,244,638	1,255,909	101%	7,992,092	16%
Non-Operating Revenues	772,578	1,217,960	158%	6,606,008	18%
Transfers In	300,000	1,036,398	345%	22,002,895	5%
Appropriation from Fund Balance	0	0	0%	16,956,044	0%
Total Revenues	\$19,865,426	\$21,819,256	110%	\$228,291,541	10%

Tacoma Water Expenditures



	01/19 - 03/19 Budget	01/19 - 03/19 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	\$7,079,233	\$6,151,056	87%	\$57,949,725	11%
Supplies & Other O&M	7,219,586	6,677,710	92%	57,146,959	12%
Taxes	2,569,948	2,811,476	109%	24,866,802	11%
Debt Service	6,662,503	6,661,746	100%	53,216,486	13%
Capital Outlay	4,388,946	1,127,391	26%	35,111,569	3%
Total Expenditures	\$27,920,217	\$23,429,379	84%	\$228,291,541	10%

12.5% of Biennial Budget Completed



TACOMA RAIL
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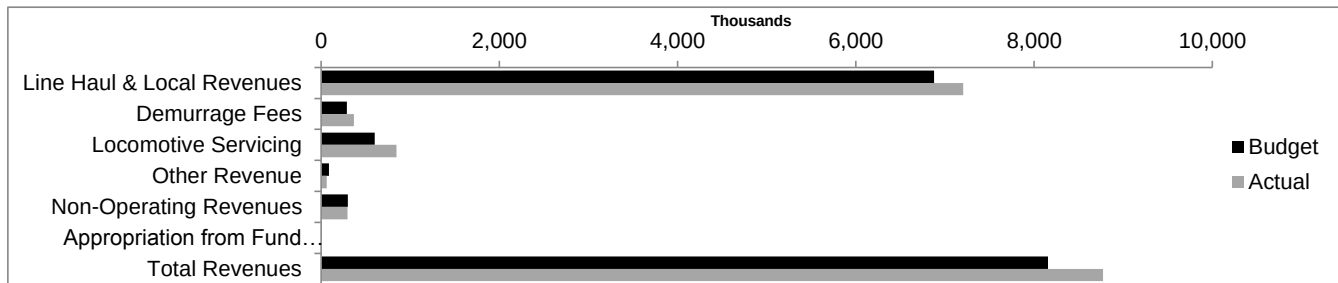
	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
REVENUES LESS EXPENDITURES	\$ (48,984)	\$ 1,097,036	\$ 1,146,020	\$ (48,984)	\$ 1,097,036	\$ 1,146,020		
OPERATING REVENUES								
SWITCHING REVENUES								
LINE HAULS AND LOCAL	\$ 6,877,152	\$ 7,204,217	\$ 327,065	\$ 6,877,152	\$ 7,204,217	\$ 327,065	4.8%	\$ 57,190,512
DEMURRAGE FEES	287,500	369,180	81,680	287,500	369,180	81,680	28.4%	2,300,000
TOTAL SWITCHING REVENUES	7,164,652	7,573,397	408,745	7,164,652	7,573,397	408,745	5.7%	59,490,512
LOCOMOTIVE SERVICING	600,000	844,168	244,168	600,000	844,168	244,168	40.7%	4,800,000
OTHER REVENUES	87,250	62,029	(25,221)	87,250	62,029	(25,221)	(28.9%)	698,000
TOTAL MISCELLANEOUS REVENUES	687,250	906,196	218,946	687,250	906,196	218,946	31.9%	5,498,000
TOTAL OPERATING REVENUES	7,851,902	8,479,593	627,691	7,851,902	8,479,593	627,691	8.0%	64,988,512
NON-OPERATING REVENUES								
RENT AND MISCELLANEOUS INCOME	270,000	234,677	(35,323)	270,000	234,677	(35,323)	(13.1%)	2,220,000
INTEREST	27,500	59,789	32,289	27,500	59,789	32,289	117.4%	225,000
TOTAL NON-OPERATING REVENUES	297,500	294,466	(3,034)	297,500	294,466	(3,034)	(1.0%)	2,445,000
OTHER AVAILABLE FUNDS								
APPROPRIATION FROM FUND BALANCE	6,213	-	(6,213)	6,213	-	(6,213)	(100.0%)	219,334
TOTAL REVENUES	\$ 8,155,615	\$ 8,774,060	\$ 618,445	\$ 8,155,615	\$ 8,774,060	\$ 618,445	7.6%	\$ 67,652,846



TACOMA RAIL
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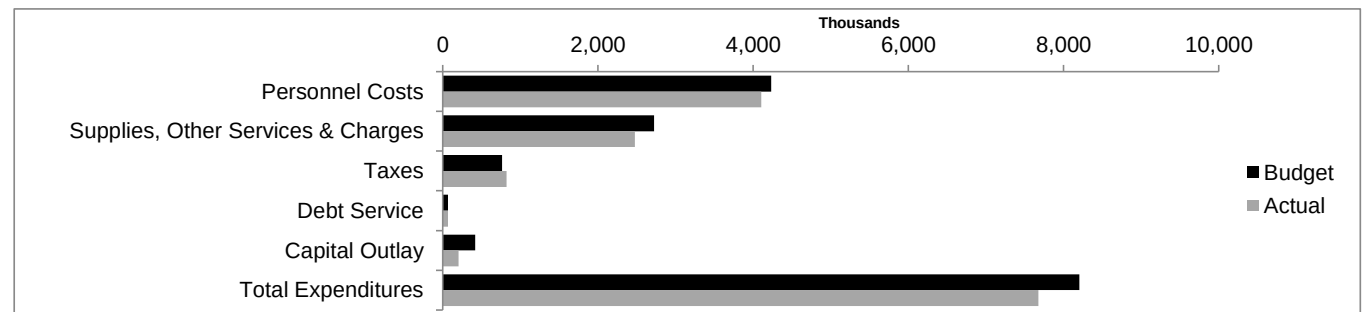
	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	
OPERATING EXPENDITURES								
ADMINISTRATION								
PERSONNEL COSTS	\$ 695,758	\$ 654,670	\$ 41,088	\$ 695,758	\$ 654,670	\$ 41,088	5.9%	\$ 5,421,406
SUPPLIES, OTHER SERVICES & CHARGES	406,034	341,114	64,921	406,034	341,114	64,921	16.0%	3,359,475
ASSESSMENTS	498,459	449,443	49,016	498,459	449,443	49,016	9.8%	4,048,806
VOLUME INCENTIVE	-	166,666	(166,666)	-	166,666	(166,666)	(100.0%)	-
GROSS EARNINGS TAX	646,371	701,259	(54,888)	646,371	701,259	(54,888)	(8.5%)	5,410,000
OTHER TAXES	117,163	120,049	(2,887)	117,163	120,049	(2,887)	(2.5%)	972,314
ADMINISTRATION TOTAL	2,363,785	2,433,200	(69,415)	2,363,785	2,433,200	(69,415)	(2.9%)	19,212,001
OPERATIONS								
PERSONNEL COSTS	2,664,725	2,577,638	87,086	2,664,725	2,577,638	87,086	3.3%	21,508,246
SUPPLIES, OTHER SERVICES & CHARGES	371,658	304,866	66,792	371,658	304,866	66,792	18.0%	2,994,017
OPERATIONS TOTAL	3,036,383	2,882,505	153,878	3,036,383	2,882,505	153,878	5.1%	24,502,263
MECHANICAL								
PERSONNEL COSTS	590,489	587,955	2,533	590,489	587,955	2,533	0.4%	4,791,133
SUPPLIES, OTHER SERVICES & CHARGES	450,731	318,253	132,478	450,731	318,253	132,478	29.4%	2,783,190
FUEL	646,250	674,241	(27,991)	646,250	674,241	(27,991)	(4.3%)	5,170,000
MECHANICAL TOTAL	1,687,469	1,580,450	107,019	1,687,469	1,580,450	107,019	6.3%	12,744,323
CONSTRUCTION								
PERSONNEL COSTS	280,785	286,359	(5,574)	280,785	286,359	(5,574)	(2.0%)	2,263,520
SUPPLIES, OTHER SERVICES & CHARGES	351,970	222,491	129,479	351,970	222,491	129,479	36.8%	2,824,168
CONSTRUCTION TOTAL	632,755	508,850	123,905	632,755	508,850	123,905	19.6%	5,087,688
OPERATION & MAINTENANCE TOTAL	\$ 7,720,392	\$ 7,405,005	\$ 315,388	\$ 7,720,392	\$ 7,405,005	\$ 315,388	4.1%	\$ 61,546,276
LONG-TERM DEBT	67,686	67,685	1	67,686	67,685	1	0.0%	1,640,486
CAPITAL OUTLAY - OPERATING FUND	416,521	204,334	212,187	416,521	204,334	212,187	50.9%	4,466,084
TOTAL OPERATING FUND EXPENDITURES	\$ 8,204,599	\$ 7,677,024	\$ 527,576	\$ 8,204,599	\$ 7,677,024	\$ 527,576	6.4%	\$ 67,652,846

Tacoma Rail Revenues



	01/19 - 03/19 Budget	01/19 - 03/19 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Line Haul & Local Revenues	\$6,877,152	\$7,204,217	105%	\$57,190,512	13%
Demurrage Fees	287,500	369,180	128%	2,300,000	16%
Locomotive Servicing	600,000	844,168	141%	4,800,000	18%
Other Revenue	87,250	62,029	71%	698,000	9%
Non-Operating Revenues	297,500	294,466	99%	2,445,000	12%
Appropriation from Fund Balance	6,213	-	0%	219,334	0%
Total Revenues	\$8,155,615	\$8,774,060	108%	\$67,652,846	13%

Tacoma Rail Expenditures



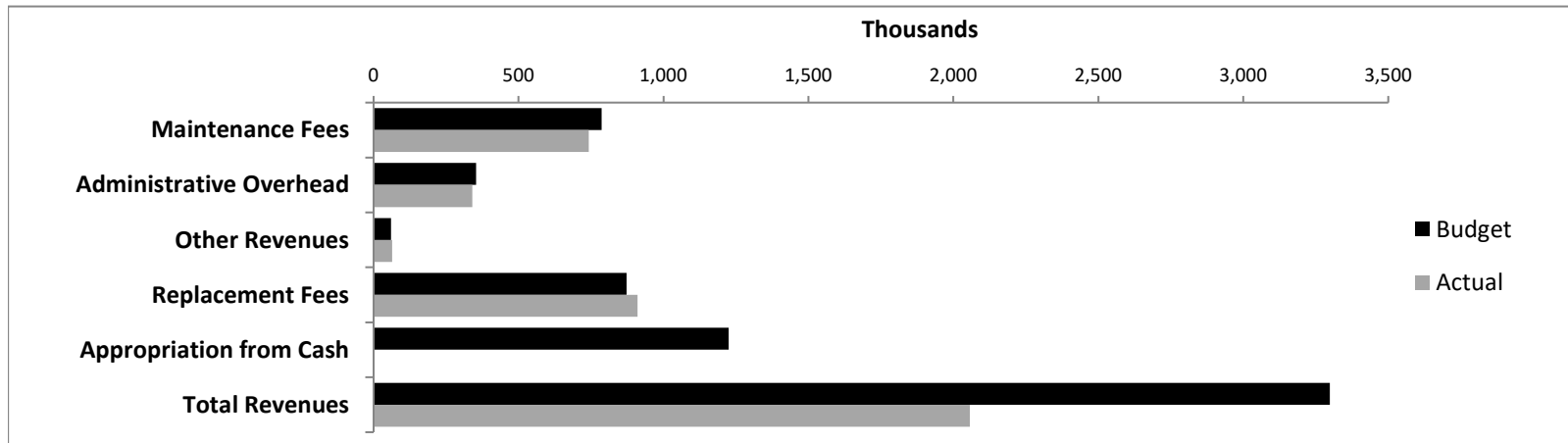
	01/19 - 03/19 Budget	01/19 - 03/19 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	\$4,231,756	\$4,106,622	97%	\$33,984,306	12%
Supplies, Other Services & Charges	2,725,103	2,477,075	91%	21,179,656	12%
Taxes	763,534	821,308	108%	6,382,314	13%
Debt Service	67,686	67,685	-	1,640,486	4%
Capital Outlay	416,521	204,334	49%	4,466,084	5%
Total Expenditures	\$8,204,599	\$7,677,024	94%	\$67,652,846	11%

12.5% of Biennial Budget Completed

TPU FLEET SERVICES FUND
2019/2020 BIENNIUM BUDGET PERFORMANCE REPORT
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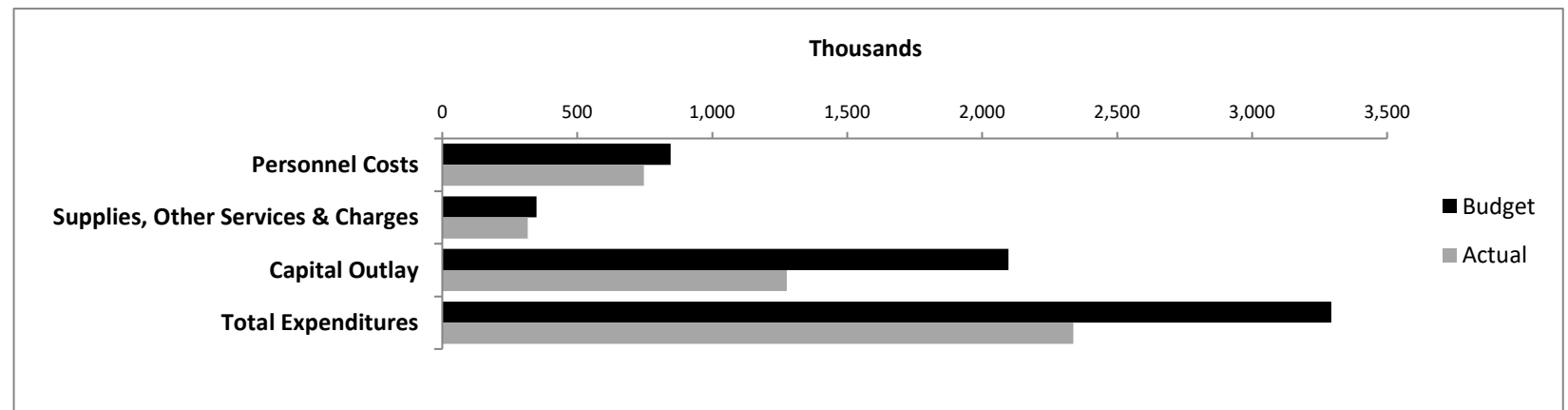
	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE/ (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE/ (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
REVENUES LESS EXPENDITURES	\$ 6,064	\$ (281,068)	\$ (287,131)	\$ 6,064	\$ (281,068)	\$ (287,131)		
OPERATING REVENUES								
MAINTENANCE REVENUE	\$ 787,094	\$ 741,644	\$ (45,450)	\$ 787,094	\$ 741,644	\$ (45,450)	(5.8%)	\$ 6,296,751
ADMINISTRATIVE OVERHEAD	353,376	340,363	(13,013)	353,376	340,363	(13,013)	(3.7%)	2,827,007
FUEL AND FUEL LOADING	21,875	14,056	(7,819)	21,875	14,056	(7,819)	(35.7%)	175,000
POOL CAR RENTAL	31,250	27,202	(4,048)	31,250	27,202	(4,048)	(13.0%)	250,000
TOTAL OPERATING REVENUES	1,193,595	1,123,264	(70,330)	1,193,595	1,123,264	(70,330)	(5.9%)	9,548,758
OTHER REVENUES								
INTEREST INCOME	7,500	23,350	15,850	7,500	23,350	15,850	211.3%	50,000
OTHER REVENUE	-	-	-	-	-	-	-	-
TOTAL REVENUES	1,201,095	1,146,615	(54,480)	1,201,095	1,146,615	(54,480)	(4.5%)	9,598,758
OTHER AVAILABLE FUNDS								
CAPITAL REPLACEMENT FEES	872,479	910,551	38,073	872,479	910,551	38,073	4.4%	6,979,830
APPROPRIATION FROM CASH	1,225,084	-	(1,225,084)	1,225,084	-	(1,225,084)	(100.0%)	9,800,670
TOTAL REVENUES AND AVAILABLE FUNDS	\$ 3,298,657	\$ 2,057,166	\$ (1,241,491)	\$ 3,298,657	\$ 2,057,166	\$ (1,241,491)	(37.6%)	\$ 26,379,258
OPERATING EXPENDITURES								
REPAIRS AND SERVICING								
PERSONNEL COSTS	\$ 600,437	\$ 521,917	\$ 78,520	\$ 600,437	\$ 521,917	\$ 78,520	13.1%	\$ 4,875,041
GENERAL SUPPLIES & EXPENSE	90,253	90,779	(527)	90,253	90,779	(527)	(0.6%)	728,408
REPAIRS AND SERVICING TOTAL	690,690	612,696	77,993	690,690	612,696	77,993	11.3%	5,603,449
STORES OPERATION								
PERSONNEL COSTS	75,895	70,510	5,385	75,895	70,510	5,385	7.1%	614,308
GENERAL SUPPLIES & EXPENSE	10,061	(8,398)	18,458	10,061	(8,398)	18,458	183.5%	81,194
STORES OPERATION TOTAL	85,956	62,112	23,844	85,956	62,112	23,844	27.7%	695,502
ADMINISTRATION								
PERSONNEL COSTS	169,835	153,795	16,041	169,835	153,795	16,041	9.4%	1,278,145
GENERAL SUPPLIES & EXPENSE	206,253	187,562	18,692	206,253	187,562	18,692	9.1%	1,683,286
MOTOR POOL								
GENERAL SUPPLIES & EXPENSE	42,297	46,140	(3,843)	42,297	46,140	(3,843)	(9.1%)	338,376
ADMINISTRATION TOTAL	418,386	387,496	30,890	418,386	387,496	30,890	7.4%	3,299,807
OPERATION & MAINTENANCE TOTAL	\$ 1,195,031	\$ 1,062,305	\$ 132,726	\$ 1,195,031	\$ 1,062,305	\$ 132,726	11.1%	\$ 9,598,758
CAPITAL OUTLAY	2,097,563	1,275,929	821,634	2,097,563	1,275,929	821,634	39.2%	16,780,500
TOTAL CURRENT FUND EXPENDITURES	\$ 3,292,594	\$ 2,338,234	\$ 954,360	\$ 3,292,594	\$ 2,338,234	\$ 954,360	29.0%	\$ 26,379,258

TPU Fleet Services Fund Revenues



	01/19 - 03/19 Budget	01/19 - 03/19 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Maintenance Fees	\$787,094	\$741,644	94%	\$6,296,751	12%
Administrative Overhead	353,376	340,363	96%	2,827,007	12%
Other Revenues	60,625	64,608	107%	475,000	14%
Replacement Fees	872,479	910,551	104%	6,979,830	13%
Appropriation from Cash	1,225,084	-	0%	9,800,670	0%
Total Revenues	\$3,298,657	\$2,057,166	62%	\$26,379,258	8%

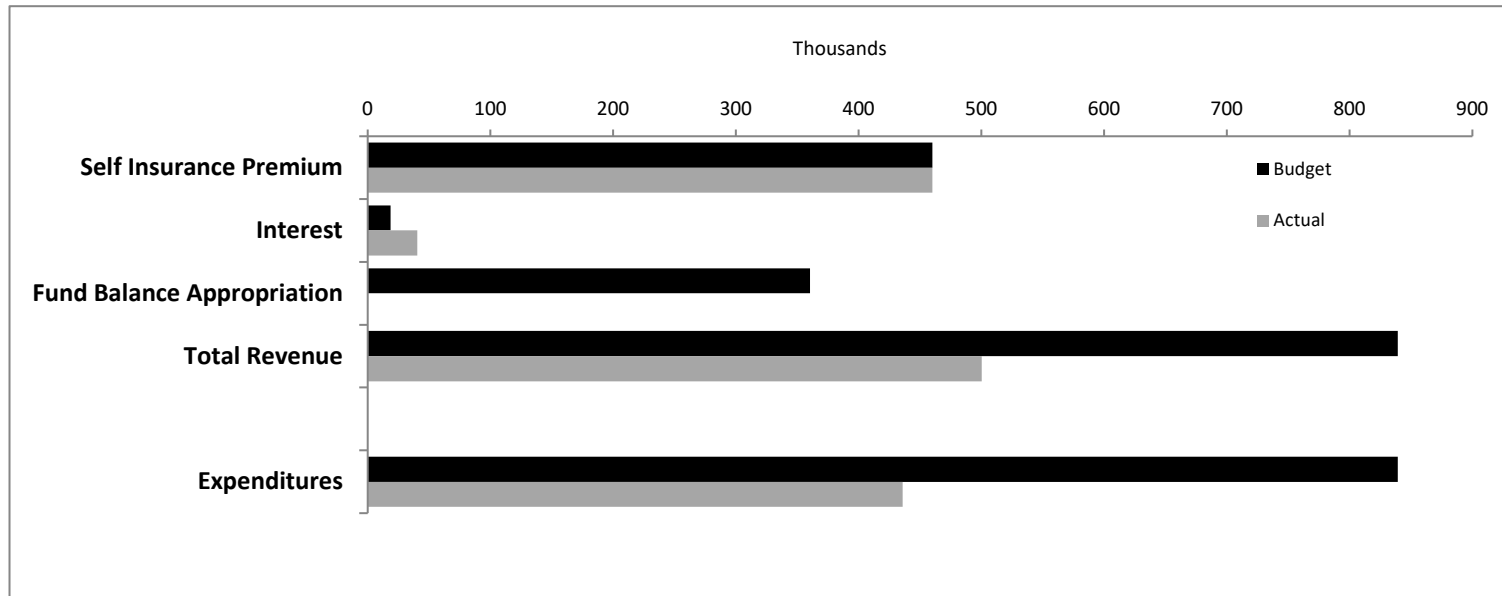
TPU Fleet Services Fund Expenditures



	01/19 - 03/19 Budget	01/19 - 03/19 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	\$846,168	\$746,222	88%	\$6,767,494	11%
Supplies, Other Services & Charges	348,864	316,083	91%	2,831,264	11%
Capital Outlay	2,097,563	1,275,929	61%	16,780,500	8%
Total Expenditures	\$3,292,594	\$2,338,234	71%	\$26,379,258	9%

12.5% of Biennial Budget Completed

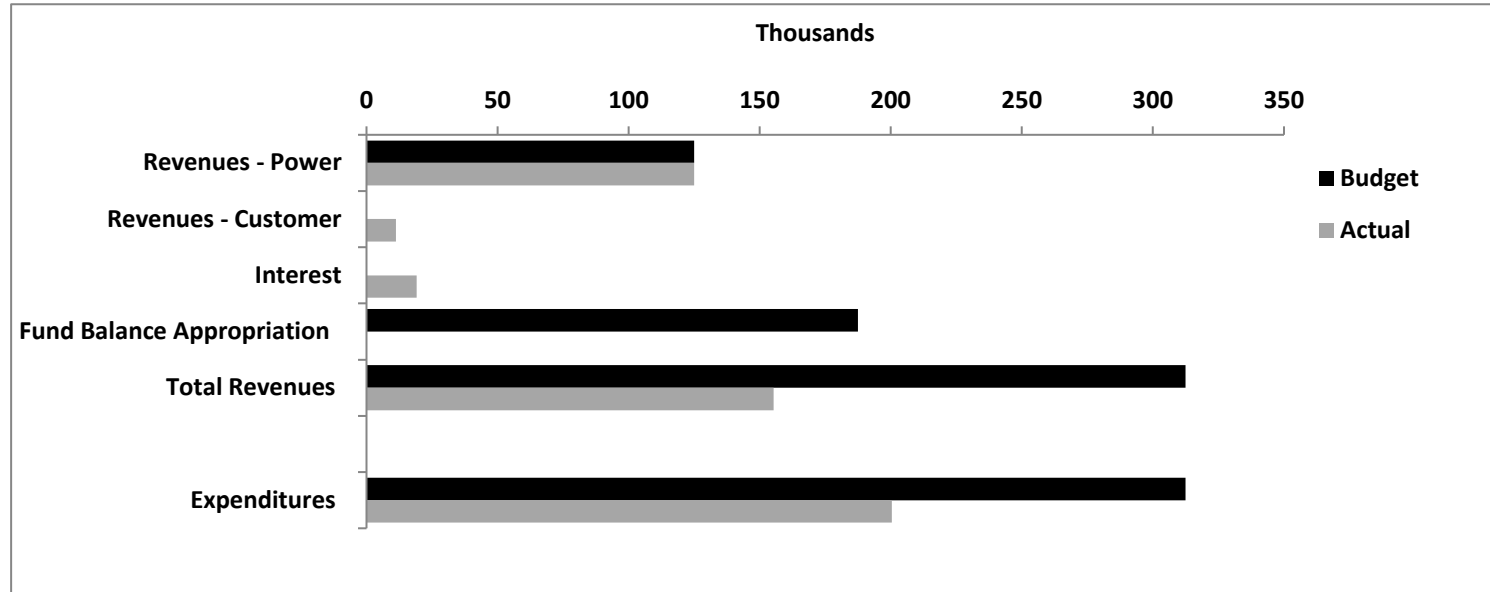
TPU SELF INSURANCE FUND
2019/2020 BIENNIUM BUDGET PERFORMANCE REPORT
MARCH 31, 2019



	1/19 - 3/19 Budget	1/19 - 3/19 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Self Insurance Premium	\$460,000	\$460,000	100%	\$3,680,000	13%
Interest	18,750	40,376	215%	150,000	27%
Fund Balance Appropriation	360,306	-	0%	2,882,450	0%
Total Revenue	\$839,056	\$500,376	60%	\$6,712,450	7%
Expenditures	\$839,056	\$435,890	52%	\$6,712,450	6%

12.5% of Biennial Budget Completed

TPU FAMILY NEED FUND
2019/2020 BIENNIUM BUDGET PERFORMANCE REPORT
MARCH 31, 2019



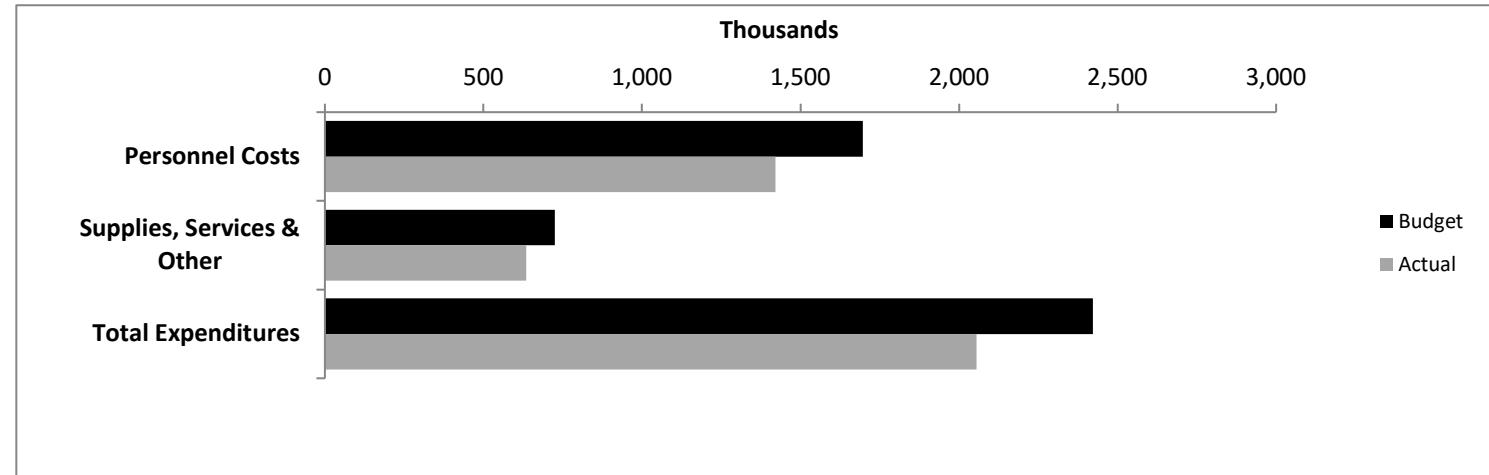
	1/19 - 3/19 Budget	1/19 - 3/19 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Revenues - Power	\$125,000	\$125,000	100%	\$1,000,000	13%
Revenues - Customer	-	11,206	N/A	N/A	N/A
Interest	-	19,114	N/A	N/A	N/A
Fund Balance Appropriation	187,500	-	N/A	1,500,000	N/A
Total Revenues	\$312,500	\$155,320	50%	\$2,500,000	6%
Expenditures	\$312,500	\$200,407	64%	\$2,500,000	8%

12.5% of Biennial Budget Completed

TPU ADMINISTRATIVE OFFICES
2019/2020 BIENNIUM BUDGET PERFORMANCE REPORT
MARCH 31, 2019

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
DIRECTOR'S OFFICE	\$ 333,214	\$ 314,298	\$ 18,916	\$ 333,214	\$ 314,298	\$ 18,916	5.7%	\$ 2,581,215
MANAGEMENT SERVICES	436,798	323,880	112,918	436,798	323,880	112,918	25.9%	3,530,629
PUBLIC RECORDS OFFICE	147,195	130,621	16,574	147,195	130,621	16,574	11.3%	1,220,768
PUBLIC AFFAIRS & COMMUNICATIONS	1,504,547	1,286,768	217,779	1,504,547	1,286,768	217,779	14.5%	12,201,584
TOTAL ADMIN OFFICES	\$ 2,421,754	\$ 2,055,567	\$ 366,187	\$ 2,421,754	\$ 2,055,567	\$ 366,187	15.1%	\$ 19,534,196

TPU Administrative Offices Expenditures



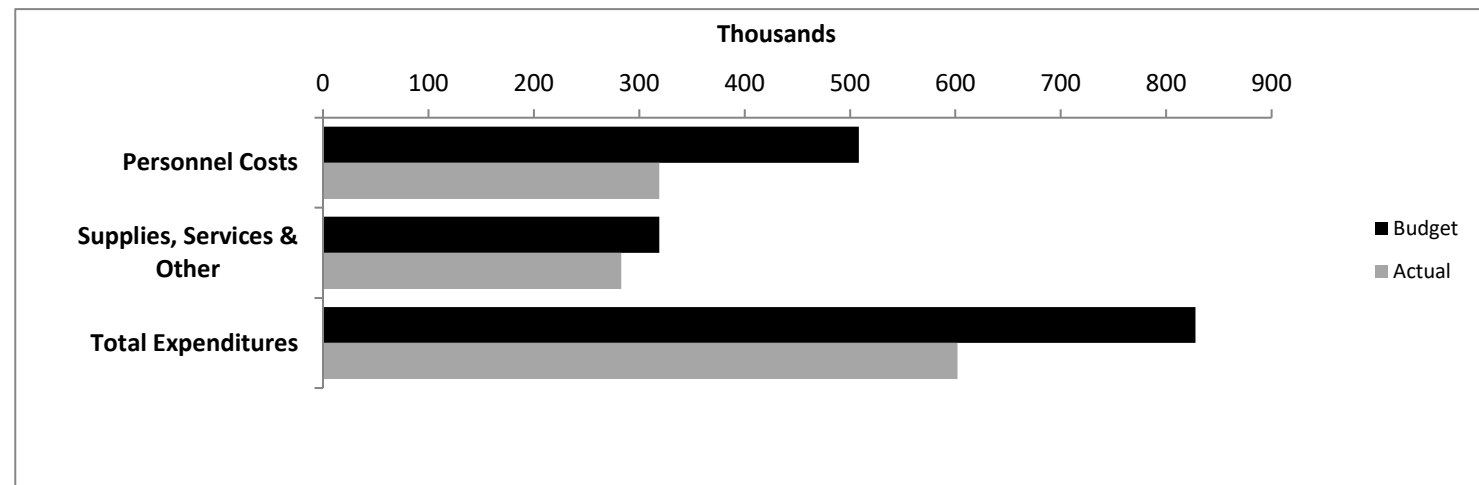
	1/19 - 3/19 Budget	1/19 - 3/19 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	\$1,697,065	\$1,420,447	84%	\$13,687,170	10%
Supplies, Services & Other	724,689	635,119	88%	5,847,026	11%
Total Expenditures	\$2,421,754	\$2,055,567	85%	\$19,534,196	11%

12.5% of Biennial Budget Completed

TPU SUPPORT SERVICES
2019/2020 BIENNIUM BUDGET PERFORMANCE REPORT
MARCH 31, 2019

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
TPU SAFETY	\$ 130,493	\$ 3,049	\$ 127,444	\$ 130,493	\$ 3,049	\$ 127,444	97.7%	\$ 1,051,173
TPU REAL PROPERTY SERVICES	269,512	239,475	30,037	269,512	239,475	30,037	11.1%	2,186,280
TPU UTS SOFTWARE SUPPORT	316,646	282,275	34,372	316,646	282,275	34,372	10.9%	2,501,942
TPU COPIER SERVICES	110,940	77,240	33,700	110,940	77,240	33,700	30.4%	887,517
TOTAL TPU SUPPORT SERVICES	\$ 827,590	\$ 602,038	\$ 225,552	\$ 827,590	\$ 602,038	\$ 225,552	27.3%	\$ 6,626,912

TPU Support Services Expenditures



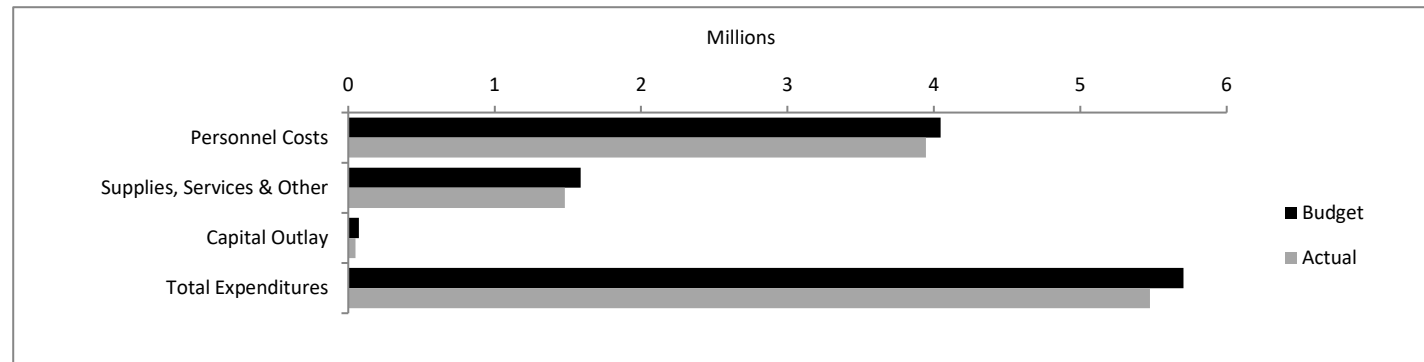
	1/19 - 3/19 Budget	1/19 - 3/19 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	\$508,449	\$319,230	63%	\$4,108,278	8%
Supplies, Services & Other	319,142	282,808	89%	2,518,634	11%
Total Expenditures	\$827,590	\$602,038	73%	\$6,626,912	9%

12.5% of Biennial Budget Completed

TPU CUSTOMER SERVICES
2019/2020 BIENNIUM BUDGET PERFORMANCE REPORT
MARCH 31, 2019

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
CUSTOMER SERVICES								
SUPPORT SERVICES	\$ 146,886	\$ 130,578	\$ 16,307	\$ 146,886	\$ 130,578	\$ 16,307	11.1%	\$ 1,192,665
SWITCHBOARD	19,336	17,799	1,537	19,336	17,799	1,537	7.9%	159,493
ADMINISTRATION	707,895	757,508	(49,613)	707,895	757,508	(49,613)	(7.0%)	5,692,970
PERFORMANCE SOLUTIONS	357,682	345,162	12,520	357,682	345,162	12,520	3.5%	2,866,501
CUSTOMER SERVICE TRAINING	139,838	129,219	10,618	139,838	129,219	10,618	7.6%	1,133,184
OPERATIONS ADMINISTRATION	165,315	162,199	3,116	165,315	162,199	3,116	1.9%	1,337,183
MAIL SERVICES	535,288	486,935	48,352	535,288	486,935	48,352	9.0%	4,286,043
FIELD INVESTIGATION	515,009	511,907	3,102	515,009	511,907	3,102	0.6%	4,135,498
METER READING	478,688	460,346	18,342	478,688	460,346	18,342	3.8%	3,883,741
PAYGO	71,736	71,255	481	71,736	71,255	481	0.7%	580,165
CUSTOMER SOLUTIONS	269,508	262,200	7,307	269,508	262,200	7,307	2.7%	2,194,876
PHONE SERVICES	903,992	989,590	(85,598)	903,992	989,590	(85,598)	(9.5%)	7,353,134
LOBBY SERVICES	282,521	217,788	64,733	282,521	217,788	64,733	22.9%	2,299,093
BACK OFFICE	549,753	451,393	98,360	549,753	451,393	98,360	17.9%	4,463,426
BUSINESS SOLUTIONS	151,053	110,315	40,737	151,053	110,315	40,737	27.0%	1,226,458
BUSINESS OFFICE ADMINISTRATION	337,813	319,787	18,026	337,813	319,787	18,026	5.3%	2,733,655
CAPITAL OUTLAY	73,053	50,601	22,452	73,053	50,601	22,452	30.7%	584,420
CUSTOMER SERVICES TOTAL	\$ 5,705,363	\$ 5,474,583	\$ 230,780	\$ 5,705,363	\$ 5,474,583	\$ 230,780	4.0%	\$ 46,122,505

TPU Customer Services Expenditures



	1/19 - 3/19 Budget	1/19 - 3/19 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Bien. Budget
Personnel Costs	\$4,044,989	\$3,945,961	98%	\$32,823,815	12%
Supplies, Services & Other	1,587,322	1,478,022	93%	12,714,270	12%
Capital Outlay	73,053	50,601	69%	584,420	9%
Total Expenditures	\$5,705,363	\$5,474,583	96%	\$46,122,505	12%

12.5% of Biennial Budget Completed