## 2024 QUICK FACTS

#### **OUR MISSION**

Tacoma Public Utilities delivers clean, reliable services essential to quality of life.

Power • Water • Rail



#### NOTEWORTHY

With a renewed sense of purpose, we embraced 13 guiding principles adopted by our Public Utility Board to support our new strategic direction.

In line with Guiding Principle 13: Customer Service, we reorganized Customer Services, Public Affairs, and Communications into a unified Customer Experience and External Affairs division. This restructure enabled a more cohesive customer experience strategy and ensured our utility reflects compassion, equity, and empowerment for the communities we serve.

#### **REVENUE & BUDGET**



2023 operating revenue

**\$679.3 MILLION** 

2023-2024 budget

\$1.5 BILLION

#### **LEADERSHIP**



We are governed by a five-member utility board.
The members appoint the Director of Utilities. Board
members serve five-year terms.

#### PUBLIC UTILITY BOARD

Carlos Watson

William Bridges

John O'Loughlin

Elly Claus-McGahan

Anita Gallagher

#### MANAGEMENT

Jackie Flowers • Utilities Director

Chris Robinson • Tacoma Power Superintendent

Scott Dewhirst • Tacoma Water Superintendent

Dale King • Tacoma Rail Superintendent

LaTasha Wortham • Utilities Deputy Director, CXEA

(Customer Experience and External Affairs)

Alex Yoon • Utilities Deputy Director/Chief Admin. Officer, Mgmt. Svcs.

(Management Services)

Jim Sant • Utilities Deputy Director, Public Affairs and Communications

#### SERVING OUR COMMUNITY

WE HELPED

16,756



HOUSEHOLDS PAY THEIR UTILITY BILLS WITH \$8,707,323
IN ASSISTANCE

In addition, we gave qualifying seniors and adults receiving disability benefits more than

\$3,792,326 in discounted utility bills.

# COMMUNITY CONNECTION

EMPLOYEES VOLUNTEERED 988 HOURS

with local nonprofit organizations and...



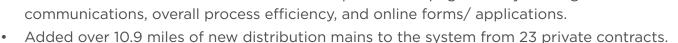
\$271.120

in cash, products, and volunteer time



Tacoma Water provides clean, reliable water to its customers as reflected in these key milestones:

- New service transactions declined to pre-COVID-19 levels, enabling development teams to reduce the level of service response times.
- Progressed on improvements that enhance our processes and customer experience due to relief from record-breaking new water services. Based on developer survey results, we updated our Tacoma Water Construction and Development web pages on MyTPU.org as well as other communications, overall process efficiency, and online forms/applications.





#### **MAINS & SERVICE AREA**



### 1,437 MILES OF WATER MAINS

1,301 DISTRIBUTION & 136 TRANSMISSION



**SUPPLY** in million gallons per day (mgd)

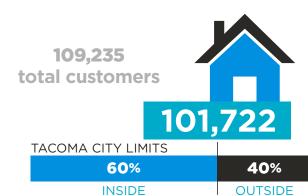
**GREEN RIVER UP TO 150 MGD** 

5%

LOCAL WELLS 40 MGD



#### **CUSTOMERS RESIDENTIAL**

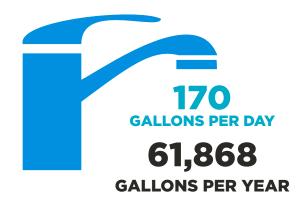


44	
7,513	

COMMERCIAL/INDUSTRIAL

People served directly by our utility	356,036
* Through wholesale connections	
* In partner service areas	260,712

#### **AVERAGE HOUSEHOLD USE**



	,
2022	163 59,398
2021	176 64,418
2020	16961,610
2019	161 58,755
2018	17062,014

Daily ..... Annually

6,746,013,780

**TOTAL GALLONS USED IN 2023** 

#### **ENVIRONMENT**

### WHAT WE DID TO PROTECT LAND AND WATER

- Salvaged over 2,000 native plants from sites within the watershed for use in current and future restoration projects.
- Increased our native plant nursery to increase capacity for number, species, and propagation methods.
- Removed a half acre of invasive weeds from a fish habitat restoration site with help from Northwest Youth Conservation crews.



#### **RATES**

Our rates are among the lowest in the region.



748 GALLONS

City of Bellevue \$62 month

**City of Puyallup** \$33 month

\$340 year

\$745 year

**City of Seattle** \$61 month \$737 year



**AVERAGE COST** PER HOUSEHOLD + INSIDE CITY

#### **FINANCIAL**

As a result of careful financial rate-making and risk management, our bond ratings are stable, which helps us borrow money at low interest rates. That helps keep rates low.

Value of our fixed assets \$956.5 MILLION

Total operating revenue \$123.7 MILLION

#### **BOND RATINGS**

Moody's Aa1 Standard & Poor's AA+



#### **TAXES WE PAY**

Tacoma Gross Earnings \$9.8 MILLION

Federal (Social Security) \$2.3 MILLION

State

\$8.5 MILLION

Other cities' and counties' fees \$1.4 MILLION

Taxes as a percent of total revenue 18.89%

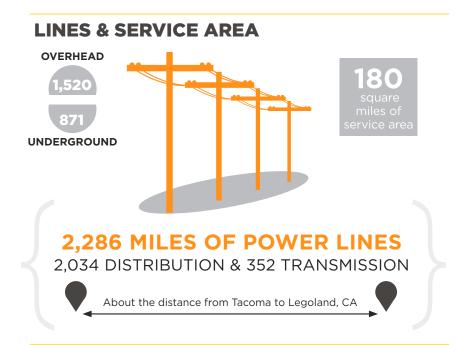
#### **NOTEWORTHY**

- Historical recovery from the closure of our largest industrial
- Completed installation of advanced meters.
- Upgraded to Moody's rating of Aa1 from Aa2.
- Continued working with the U.S. Army Corps of Engineers to complete design and construction of the downstream fish passage facility at the Howard A. Hanson Dam.



Our refreshed strategic plan guides us in achieving the TPU mission to deliver clean, reliable services essential to quality of life. Our 2023 strategic themes were financial stability, operational effectiveness, business system modernization, and electrification.





**GENERATION** in megawatt-hours produced per year

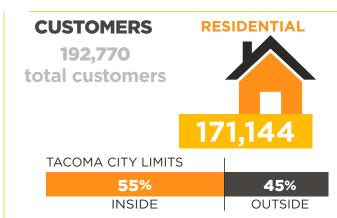


CUSHMAN 2	170,258
ALDER	169,761
CUSHMAN 1	115,845
WYNOOCHEE	26,389
HOOD STREET	176

HYDROELECTRIC ENERGY	OTHER	
82%	18%	
41% from our facilities		

#### **SUBSTATIONS**

- 4 main/transmission substations
- 5 switching stations
- 49 distribution substations
- 13 dedicated distribution substations
- 23 BPA customer substations
- 8 generation switchyards



COMMERCIAL/INDUSTRIAL



Total people served: approximately 434,630

#### **AVERAGE HOUSEHOLD USE**



	DailyAr	nually
2022	33.3	. 12,164
2021	32.3	11,800
2020	32.2	.11,761
2019	31.9	. 11,647
2018	32.2	. 11,770

#### CONSERVATION

The utility relies on conservation, as opposed to other, more expensive power sources.

17.9 MILLION kWh

\$3.9 MILLION

#### **ENVIRONMENT**

## WHAT WE DID TO PROTECT LAND AND WILDLIFE

 Reared and released 1,079,878 and 6,978,972 fish at Cushman and Cowlitz hatcheries, respectively, and transported 111,352 and 477,838 fish at Cushman and Cowlitz fish passage facilities, respectively, in support of salmon recovery efforts. • Conserved over 20,000 acres of land for wildlife habitat and monitored species of concern, such as wood ducks and several bat species.

#### **RATES**

We are proud to say that our rates are among the lowest in the region.



**KILOWATT-HOUR** 

\*Monthly values may not sum to

annual values due to rounding.

\$103 month \$1,235 year

**Snohomish PUD** 

#### \$123 month \$1,475 year

#### **Puget Sound Energy**

**\$128 month** \$1,534 year

AVERAGE COST PER HOUSEHOLD

**Tacoma** 

\$100

\$1,206

year

#### **FINANCIAL**

As a result of careful financial rate making and risk management, our bond ratings are stable which helps us borrow money at low interest rates. That helps keep rates low.

Value of our fixed assets \$1.18 BILLION

Total operating revenue \$516.5MILLION

#### **BOND RATINGS**

Fitch AA-

Moody's Aa3

Standard & Poor's AA



#### **TAXES WE PAY**

Tacoma Gross Earnings \$39.8 MILLION

Federal (Social Security) \$9.1 MILLION

State \$19.6 MILLION

Other cities' and counties' fees \$8.0 MILLION

Taxes as a percent of operating revenue 14.8%

#### **NOTEWORTHY**

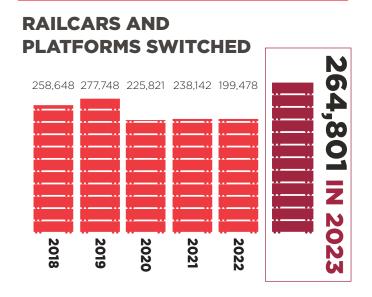
- Our Income Qualified Rental Program
  was awarded the Leadership in Energy
  Efficiency Award for Innovative
  Collaboration by the Northwest Energy
  Efficiency Alliance for its innovative
  approach to reducing the energy burden
  of income-qualified customers living
  in rental properties through a unique
  collaboration between the utility, Tacoma
  Housing Authority, our Trade Allies, and
  local property owners.
- One of our largest customers, WestRock Company, closed its Tacoma paper mill in September 2023. We do not anticipate the closure to have a significant financial impact, as decreases in expenses will offset the loss in revenue.
- We enhanced a resource capacity planning dashboard to collect resource information on Transmission and Distribution and Power Shared Services projects to create visibility of resource needs across the power utility.
- We completed a system gap analysis to address our business needs in transitioning to a cloud-based enterprise software system for managing business operations and customer relations.
- We received the American Public Power Association's Platinum Safety Award, marking two consecutive years of excellence in safety performance. This achievement underscores our ongoing commitment to ensuring that every employee returns home safely every day.



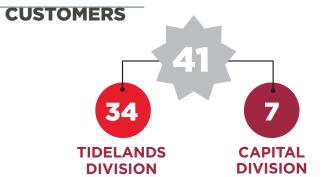
Since 1914, Tacoma Rail has worked to meet our primary goal of providing efficient, cost-effective rail service. The year 2023 was no exception. We provided service to areas as diverse as the Port of Tacoma and Tacoma industrial areas (Tidelands Division) and the Lakeview Subdivision (Capital Division).



# **SERVICE AREA 43 MILES OF TRACK** About the distance from Tacoma to Redmon, WA







Val \$38

Tot \$39



#### N



		EMPLOYEES
USTOMERS		
TIDELA DIVISIO	NDS	CAPITAL DIVISION
INANCIAL		
lue of our fixed as 8.8 MILLION tal operating reve 9.1 MILLION	nue	TAXES WE PAY Tacoma Gross Earnings \$3.2 MILLION Federal (Railroad retirement & Unemployment) \$2.4 MILLION
8		State \$1.4 MILLION Taxes as a percent of total revenue 17.7%
OTEWORTH		
We saw a 33% incresswitched in 2023 ov		cars and platforms
We increased impor		
Our mechanical tear ocomotives.	n servicec	d 4,461 foreign railroad
We provided 100% o mainline railroads.	on-time tra	ain delivery to the

## **Our Service Area**

