### 2019 QUICK FACTS

#### **OUR MISSION**

Tacoma Public Utilities provides services that are vital to our quality of life.

Power • Water • Rail • Click!



#### NOTEWORTHY

Our employees volunteered 509 hours at the Emergency Food Network - more than any other volunteer group - earning its top honor, the Silver Spoon Award.

#### **REVENUE & BUDGET**



2017 operating revenue

**\$590.4 MILLION** 

2017-2018 budget

\$1.2 BILLION

# 3

#### **LEADERSHIP**



We are governed by a five-member utility board, the members of which appoint the Director of Utilities. Board members serve five-year terms.

#### **BOARD**

Woodrow Jones • Chair Karen Larkin • Vice-Chair Bryan Flint • Secretary Mark Patterson Christine Cooley

#### **MANAGEMENT**

Jackie Flowers • Director of Utilities / CEO

Chris Robinson • Tacoma Power Superintendent

Scott Dewhirst • Tacoma Water Superintendent

Dale King • Tacoma Rail Superintendent

Steve Hatcher • Customer Services Manager

Jim Sant • Deputy Director for Administration

#### **SERVING OUR COMMUNITY**

TPU HELPED 1,093



HOUSEHOLDS PAY THEIR UTILITY BILLS WITH

**\$194,339** IN ASSISTANCE

In addition,TPU gave qualifying seniors and adults receiving disability benefits more than

\$2.97 million

in discounted utility bills.



EMPLOYEES VOLUNTEERED

1.828 HOURS

With local nonprofit organizations and...



\$381.195

In cash, products, and volunteer time



Our 2018 strategic themes were community understanding and support, workforce development, operational innovation and operational optimization to achieve our mission to provide clean, reliable water. We identified safety as a core value and put focus on improving our safety culture. Workforce Connect and the Advanced Meters project, two large multi-year efforts to improve how we work and serve our customers, were underway in 2018.



#### **MAINS & SERVICE AREA**

117 square miles of service area

#### 1.399 MILES OF WATER MAINS

1,257 DISTRIBUTION & 142 TRANSMISSION



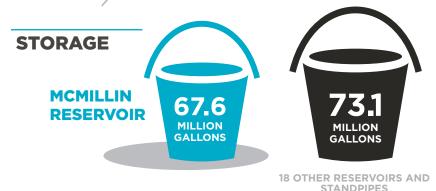
**SUPPLY** in million gallons per day

95%

**GREEN RIVER UP TO 150 MGD** 

5%

LOCAL WELLS 48 mgd



#### CUSTOMERS

#### RESIDENTIAL



TACOMA CITY LIMITS

62%

INSIDE

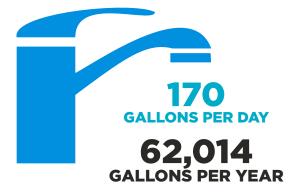
OUTSIDE



COMMERCIAL/INDUSTRIAL

People served directly by Tacoma Water	337,900
* Through wholesale connections	295,600
* In partner service areas	237,300

#### **AVERAGE HOUSEHOLD USE**



	Daily	.Annually
2017	169	61,685
2016	189	69,056
2015	195	71,239
2014	186	67,923
2013	182	66,705

**6,253,044,380**TOTAL GALLONS USED IN 2018

#### **ENVIRONMENT**

#### WHAT WE DID TO PROTECT LAND AND WATER

- Re-routed and restored 478-feet of the Deep Creek stream channel in King County to protect a major water transmission pipeline. Restoration included developing a new stream channel, removing human debris and non-native vegetation, re-establishing a natural floodplain, placing log jams and large wood for habitat development, and installing native vegetation. The project will improve spawning habitat for kokanee salmon and native trout.
- Completed an approximately 70-mile habitat monitoring project survey in the Upper Green River Watershed that totaled 180 acres of aquatic habitat.
- Finished the Deep Creek Pipeline Protection Project that both protected Pipeline 1 from further erosion and enhanced in-stream habitat conditions.
- Captured 34 chinook salmon, 60 coho salmon, and nine steelhead trout at the Green River Trap and Sort Facility.



#### **RATES**

We are proud to say that our rates are among the lowest in the region.



1 CCF

748 GALLONS

#### City of Puyallup \$24 month

**\$24 month** \$290 year

City of Bellevue \$48 month \$581 year

City of Seattle \$54 month \$564 year Tacoma \$38 month \$461 year

AVERAGE COST PER HOUSEHOLD + INSIDE CITY

#### **FINANCIAL**

As a result of careful financial, ratemaking and risk management processes, our bond ratings are stable, which helps Tacoma Water borrow money at low interest rates. That helps keep rates low.

Value of our fixed assets \$871.0 MILLION Total operating revenue \$101.9 MILLION

#### **BOND RATINGS**

Moody's Aa2 Standard & Poor's AA



TAXES WE PAY
Tacoma Gross Earnings
\$7.7 MILLION

Federal (Social Security) \$1.6 MILLION

\$1.6 MILLION State

\$5.4 MILLION

Other cities' and counties' fees

s660,095

Taxes as a percent of total revenue 15.8%

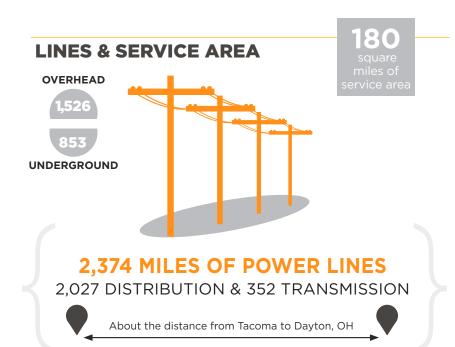
#### **NOTEWORTHY**

- The Green River Filtration
   Facility was awarded
   a Bronze Certificate of
   Achievement under the
   Department of Health
   Treatment Optimization
   Program for three years of
   outstanding performance.
- Voluntary testing for manmade perfluorinated chemicals known as PFAS was conducted at individual groundwater wells and the Green River.



Tacoma Power delivered on it's strategic initiatives to care for the environment, improve safety at work, leverage data and pursue organizational improvements that sustain affordability for our customers.





**GENERATION** in megawatt-hours produced per year



CUSHMAN 2 \_\_\_ 231,474 \_\_\_\_232,472 ALDER CUSHMAN 1\_\_\_ 145,924 WYNOOCHEE\_\_34,104 HOOD STREET 3,282

OTHER HYDROELECTRIC POWER 89% 11% 46% from our facilities

#### **SUBSTATIONS**

- main/transmission substations
- switching stations
- distribution substations
- dedicated distribution substations
- BPA customer substations
- generation switchyards





COMMERCIAL/INDUSTRIAL

54% 46% **INSIDE** OUTSIDE

411,000 total people served, approximately

#### **AVERAGE HOUSEHOLD USE**



DailyAnnually		
2017	33.512,242	2
2016	3111,494	1
2015	31 11,315	5
2014	3312,029	)
2013	34 12,490	)

#### **CONSERVATION**

The utility relies on conservation, as opposed to other, more expensive power sources.

**SAVED** 73.6 MILLION kWh

> 16.9 residential 56.7 commercial

**INVESTED** \$15 MILLION

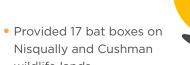
> \$9.8 million PAID BY TACOMA POWER \$5.2 million

PAID BY CUSTOMERS

#### **ENVIRONMENT**

#### WHAT WF DID TO PROTECT LAND AND

- Thinned 588 acres of dense forest on Cowlitz wildlife lands
- Provided and maintained 60 wood duck nest boxes on Nisqually and Cushman wildlife lands



- wildlife lands • Maintained and monitored 75 acres of elk
- forage fields on the Cushman wildlife lands Maintained and monitored 100 acres of elk

forage fields on the Nisqually wildlife lands

#### RATES

We are proud to say that our rates are among the lowest in the region.



**KILOWATT-HOUR** 

**Snohomish PUD** \$100 month

\$1197 year

**Seattle City Light** \$105 month

\$1,261 year

**Puget Sound Energy** 

**\$107 month** \$1,286 year

Tacoma \$93 \$1,112 year

AVERAGE **COST PER HOUSEHOLD** 

#### **FINANCIAL**

As a result of careful financial, ratemaking and risk management processes, our bond ratings are stable, which helps Tacoma Power borrow money at low interest rates. That helps keep rates low.

Value of our fixed assets \$1.068 BILLION

Total operating revenue \$455.3 MILLION

#### **BOND RATINGS**

Fitch AA-

Moody's Aa3

Standard & Poor's AA



#### **TAXES WE PAY**

Tacoma Gross Earnings \$34.4 MILLION

Federal (Social Security) \$7.3 MILLION

State \$18.7 MILLION

Other cities' and counties' fees \$7.0 MILLION

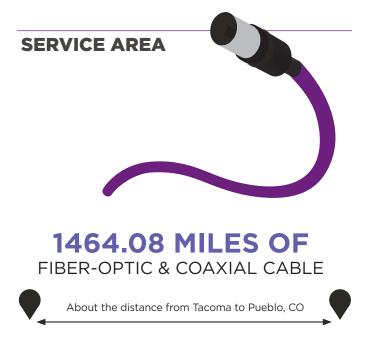
Taxes as a percent of operating revenue 14.8%

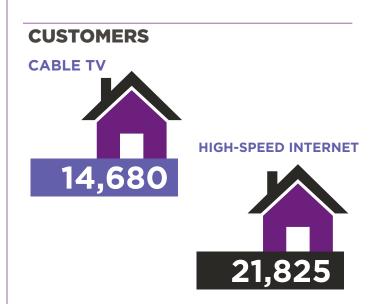
#### **NOTEWORTHY**

- Governor Jay Inslee joined Nancy LeMay of LeMay America's Car Museum in cutting the ribbon for the museum's new electric vehicle Fast Charging station, the first of six charging sites slated to open along Washington State's Interstate 5 corridor, and one of fifteen sites selected as part of Washington's 2017-2019 Electric Vehicle Infrastructure Pilot Program.
- As part of the Environmental Action Plan (EAP) efforts, Tacoma Power committed to a 15% reduction in fossil fuel use on traditional vehicles as well as having 3% of the fleet vehicles purchased be electric vehicles (EVs).
- Collaborated with our City partners to launch the Shade Tree Discount program in support of the City's efforts to increase tree canopy cover by 30% by 2030.



Click! Network, part of Tacoma Power, is one of the largest municipally owned telecommunications systems in the country. Launched in 1998, Click! brought Tacoma and the surrounding area competition in the cable television market.





#### **CABLE CHANNELS**





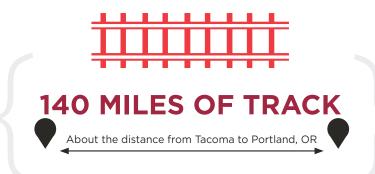




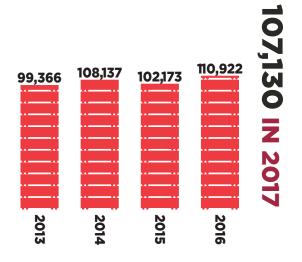
Tacoma Rail's line-haul traffic was up by nearly 24,000 units in 2018 over 2017 with an increase in both intermodal platforms and unit train railcars. The Northwest Seaport Alliance experienced volatility in international intermodal trade leading to large monthly volume swings throughout 2018. Tacoma Rail's agreement with the Union Pacific to assemble 10,000-foot intermodal trains continued to be a significant success by handling over 29,000 domestic intermodal platforms.



#### **SERVICE AREA**



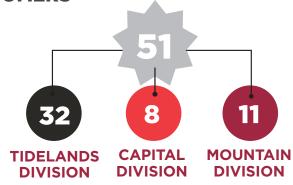
#### **CARS SWITCHED**



**2018:** 108,719

# SHORT-LINE RAILROADS IN THE COUNTRY INTERMS OF VOLUME AND FREIGHT

#### **CUSTOMERS**



#### **FINANCIAL**

Value of our fixed assets \$21.6 MILLION Total operating revenue \$33.2 MILLION



#### **TAXES WE PAY**

Tacoma Gross Earnings \$2.8 MILLION

Federal (Railroad retirement & Unemployment)
\$2.2 MILLION

State \$990,317

Taxes as a percent of total revenue 17.96%

#### **NOTEWORTHY**

- Mainline locomotive servicing revenues continued to increase in 2017 due to both the Union Pacific and BNSF's utilization of the service.
- Intermodal line-haul railcars increased 8.7% over the prior year.



## **Our Service Area**

