

# BIENNIAL BUDGET

# BUDGET PERFORMANCE REPORT

3RD QTR.—2018

POWER

WATER

RAIL





**TACOMA PUBLIC UTILITIES  
2017/2018 BIENNIAL BUDGET PERFORMANCE REPORTS\*  
3rd QUARTER 2018**

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*\* Unaudited reports focusing on operating transactions in the operating fund, excluding some non budgetary entries made for accounting purposes.*





**TACOMA POWER**  
**2017/2018 BIENNIUM BUDGET PERFORMANCE REPORT**  
**SEPTEMBER 30, 2018**

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
<b>REVENUE LESS EXPENDITURES</b>	<b>\$ (11,818,711)</b>	<b>\$ (42,525,240)</b>	<b>\$ (30,706,529)</b>	<b>\$ 3,354,879</b>	<b>\$ (10,166,101)</b>	<b>\$ (13,520,980)</b>		
<b><u>SALES OF ELECTRICAL ENERGY</u></b>								
RETAIL SALES								
RESIDENTIAL	\$ 31,370,637	\$ 34,186,304	\$ 2,815,667	\$ 292,488,080	\$ 301,572,264	\$ 9,084,184	3.1%	\$ 334,787,388
PRIVATE OFF-STREET LIGHTING	358,544	360,316	1,772	2,373,340	2,366,894	(6,446)	(0.3%)	2,722,021
SMALL GENERAL SERVICE	6,983,870	6,866,613	(117,257)	50,752,416	51,498,963	746,547	1.5%	58,017,173
GENERAL POWER	27,009,957	26,197,668	(812,289)	181,959,601	179,957,623	(2,001,978)	(1.1%)	209,418,448
HIGH VOLTAGE GENERAL POWER	5,008,442	5,074,626	66,184	34,041,352	35,111,018	1,069,666	3.1%	38,989,284
CONTRACT INDUSTRIAL POWER - FIRM	5,974,248	6,227,407	253,159	39,661,561	39,694,902	33,341	0.1%	45,617,397
STREET LIGHTING & TRAFFIC SIGNALS	359,659	1,491,015	1,131,356	2,191,252	2,371,610	180,358	8.2%	2,565,272
ACCRUED UNBILLED REVENUE	-	-	-	-	2,114,131	2,114,131	-	-
TOTAL RETAIL SALES	77,065,357	80,403,948	3,338,591	603,467,602	614,687,404	11,219,802	1.9%	692,116,983
BULK POWER SALES	7,518,771	14,523,875	7,005,104	75,578,885	102,669,122	27,090,237	35.8%	83,390,186
TOTAL SALES OF ELECTRICAL ENERGY	84,584,128	94,927,823	10,343,695	679,046,487	717,356,526	38,310,039	5.6%	775,507,169
<b><u>TELECOMMUNICATIONS REVENUES</u></b>	8,443,908	6,307,840	(2,136,068)	52,288,776	45,649,079	(6,639,697)	(12.7%)	61,299,566
<b><u>OTHER OPERATING REVENUE</u></b>								
RENTAL OF ELECTRIC PROPERTY	356,566	158,170	(198,396)	2,467,994	2,883,706	415,712	16.8%	2,824,560
SERVICE FEES	615,690	552,820	(62,869)	4,207,638	4,098,775	(108,863)	(2.6%)	4,823,327
WHEELING REVENUE	2,482,110	2,444,612	(37,498)	17,374,770	17,521,152	146,382	0.8%	19,856,880
CAMPGROUND FEES	358,975	457,291	98,317	2,450,990	2,707,196	256,206	10.5%	2,809,965
MISCELLANEOUS REVENUES	653,726	642,210	(11,515)	4,526,290	4,781,111	254,821	5.6%	5,180,015
TOTAL OTHER OPERATING REVENUES	4,467,066	4,255,103	(211,962)	31,027,682	31,991,939	964,258	3.1%	35,494,747
<b>TOTAL OPERATING REVENUES</b>	<b>97,495,102</b>	<b>105,490,766</b>	<b>7,995,665</b>	<b>762,362,945</b>	<b>794,997,544</b>	<b>32,634,600</b>	<b>4.3%</b>	<b>872,301,482</b>
<b><u>NON-OPERATING REVENUES</u></b>								
INTEREST	452,377	931,191	478,814	3,297,859	5,095,569	1,797,711	54.5%	3,750,235
FEDERAL INTEREST SUBSIDY FOR BABS & CREBS	917,500	988,660	71,160	6,422,500	6,523,176	100,676	1.6%	7,340,000
OTHER	230,664	685,671	455,007	1,601,574	2,886,433	1,284,858	80.2%	1,832,238
TOTAL NON-OPERATING REVENUES	1,600,540	2,605,521	1,004,981	11,321,933	14,505,178	3,183,245	28.1%	12,922,473
<b>TOTAL REVENUES</b>	<b>99,095,642</b>	<b>108,096,287</b>	<b>9,000,645</b>	<b>773,684,877</b>	<b>809,502,722</b>	<b>35,817,845</b>	<b>4.6%</b>	<b>885,223,955</b>
<b><u>OTHER AVAILABLE FUNDS</u></b>								
APPROPRIATION FROM FUND BALANCE	3,031,469	-	(3,031,469)	35,126,690	-	(35,126,690)	(100.0%)	38,158,158
<b>TOTAL REVENUES AND AVAILABLE FUNDS</b>	<b>\$ 102,127,110</b>	<b>\$ 108,096,287</b>	<b>\$ 5,969,177</b>	<b>\$ 808,811,567</b>	<b>\$ 809,502,722</b>	<b>\$ 691,155</b>	<b>0.1%</b>	<b>\$ 923,382,113</b>



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	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
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<b><u>OPERATING EXPENDITURES</u></b>								
<b><u>ADMINISTRATION</u></b>								
SUPERINTENDENT'S OFFICE	\$ 2,084,161	\$ 2,128,993	\$ (44,832)	\$ 17,019,008	\$ 21,233,018	\$ (4,214,010)	(24.8%)	\$ 19,554,362
ASSESSMENTS	7,028,120	6,625,824	402,295	49,140,854	47,028,199	2,112,655	4.3%	56,162,396
GROSS EARNINGS TAX	6,662,788	7,782,151	(1,119,363)	53,071,973	57,352,408	(4,280,435)	(8.1%)	60,614,034
<b>ADMINISTRATION TOTAL</b>	<b>15,775,069</b>	<b>16,536,969</b>	<b>(761,900)</b>	<b>119,231,835</b>	<b>125,613,625</b>	<b>(6,381,790)</b>	<b>(5.4%)</b>	<b>136,330,792</b>
<b><u>RATES, FINANCIAL PLANNING &amp; ANALYSIS</u></b>								
RPA MANAGEMENT	122,127	167,296	(45,170)	823,601	943,907	(120,306)	(14.6%)	945,727
FINANCIAL & BUSINESS PLANNING	522,436	668,952	(146,516)	3,566,928	3,486,350	80,577	2.3%	4,089,364
ENERGY RISK MANAGEMENT	226,504	186,927	39,577	1,546,480	1,212,111	334,369	21.6%	1,772,984
RATES & FORECASTING	171,659	98,003	73,656	1,178,245	869,558	308,687	26.2%	1,349,904
<b>RATES, FINANCIAL PLANNING &amp; ANALYSIS TOTAL</b>	<b>1,042,726</b>	<b>1,121,178</b>	<b>(78,452)</b>	<b>7,115,253</b>	<b>6,511,927</b>	<b>603,326</b>	<b>8.5%</b>	<b>8,157,979</b>
<b><u>POWER MANAGEMENT</u></b>								
POWER MANAGEMENT ADMINISTRATION	251,509	282,619	(31,110)	1,728,726	1,684,345	44,381	2.6%	1,980,235
POWER CONTRACTS, COMPLIANCE & TRANSMISSION	140,863	139,668	1,196	965,781	1,179,197	(213,416)	(22.1%)	1,106,645
REAL-TIME ENERGY TRADING	388,516	366,019	22,497	2,664,890	2,498,834	166,056	6.2%	3,053,406
NEAR TERM ENERGY TRADING & OPERATIONS	37,956,036	40,440,792	(2,484,756)	272,629,790	268,866,360	3,763,430	1.4%	313,206,935
EMS/IT MANAGEMENT	160,728	159,025	1,703	1,087,964	1,167,224	(79,260)	(7.3%)	1,248,692
SUPPLY PLANNING & ANALYSIS	289,257	303,249	(13,992)	1,919,431	2,002,217	(82,785)	(4.3%)	2,208,688
CONSERVATION PLANNING & ANALYSIS	176,425	108,498	67,927	1,224,849	782,274	442,576	36.1%	1,401,274
ENERGY CONSERVATION ADMINISTRATION	114,129	154,978	(40,849)	778,053	802,920	(24,867)	(3.2%)	892,181
COMMERCIAL ENERGY CONSERVATION	470,220	406,780	63,440	3,235,943	2,653,611	582,332	18.0%	3,706,163
RESIDENTIAL ENERGY SERVICES	434,983	291,321	143,663	2,994,216	2,121,503	872,712	29.1%	3,429,199
CONSERVATION INFORMATION CENTER	380,404	359,184	21,221	2,611,675	2,313,831	297,844	11.4%	2,992,080
COMMUNITY PROGRAMS	33,183	123,392	(90,210)	233,278	768,120	(534,843)	-	266,460
<b>POWER MANAGEMENT TOTAL</b>	<b>40,796,253</b>	<b>43,135,524</b>	<b>(2,339,271)</b>	<b>292,074,596</b>	<b>286,840,436</b>	<b>5,234,160</b>	<b>1.8%</b>	<b>335,491,958</b>
<b><u>POWER SHARED SERVICES</u></b>								
SHARED SERVICES ADMINISTRATION	-	94,853	(94,853)	-	135,782	(135,782)	-	-
<b>POWER SHARED SERVICES TOTAL</b>	<b>-</b>	<b>94,853</b>	<b>(94,853)</b>	<b>-</b>	<b>135,782</b>	<b>(135,782)</b>	<b>-</b>	<b>-</b>



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<b>TRANSMISSION &amp; DISTRIBUTION (T &amp; D)</b>								
TD ADMINISTRATION	\$ 132,101	\$ 108,300	\$ 23,801	\$ 893,481	\$ 974,594	\$ (81,113)	(9.1%)	\$ 1,025,582
TD SAFETY	88,607	63,759	24,848	615,229	498,831	116,399	18.9%	703,837
TD STANDARDS & MATERIALS	108,993	74,854	34,139	751,129	651,746	99,383	13.2%	860,122
TD LINE CLEARANCE TREE TRIMMING	882,054	841,641	40,413	6,133,308	5,475,545	657,763	10.7%	7,015,363
TD C & M LINE OPERATIONS	2,801,752	1,723,043	1,078,709	19,095,057	12,268,384	6,826,673	35.8%	21,896,809
TD TROUBLE CREWS	409,032	377,303	31,729	2,823,864	2,663,413	160,451	5.7%	3,232,896
TD SYSTEM MAINTENANCE & SUBSTATIONS	2,396,913	1,480,526	916,387	16,240,691	12,779,095	3,461,595	21.3%	18,637,605
TD LINE MAINTENANCE PLANNING	151,314	92,702	58,612	1,061,231	714,453	346,778	32.7%	1,212,545
TD ASSET MANAGEMENT	78,028	71,365	6,663	512,474	476,491	35,982	7.0%	590,502
* TD HFC NETWORK CONSTRUCTION (49%)	114,001	89,379	24,622	782,320	662,050	120,271	15.4%	896,322
* TD HFC NETWORK ENGINEERING (49%)	48,750	78,087	(29,337)	348,808	336,021	12,786	3.7%	397,558
TD UTILITY STAFF SUPPORT	409,144	420,759	(11,615)	2,823,220	3,059,020	(235,800)	(8.4%)	3,232,363
TD ELECTRICAL INSPECTION	449,958	446,399	3,560	3,106,935	2,657,630	449,306	14.5%	3,556,894
TD METER, RELAY & LINE SERVICES	766,155	717,509	48,647	5,284,573	4,429,789	854,785	16.2%	6,050,729
TD NEW SERVICES ENGINEERING	313,783	257,423	56,360	2,201,786	1,733,390	468,396	21.3%	2,515,569
TD ENGINEERING PRODUCTS & SERVICES	476,198	484,238	(8,040)	3,278,570	3,224,364	54,207	1.7%	3,754,769
TD PROTECTION & CONTROL ENGINEERING	250,010	179,110	70,899	1,605,085	1,130,597	474,488	29.6%	1,855,095
TD PROJECTS & SERVICES	233,563	127,884	105,679	1,546,244	1,071,754	474,490	30.7%	1,779,808
TD SUBSTATION ENGINEERING	131,557	162,228	(30,671)	882,053	792,522	89,530	10.2%	1,013,610
TD CENTRAL BUSINESS DISTRICT ENGR	87,361	34,745	52,615	600,332	264,012	336,320	56.0%	687,693
TD LINE ENGINEERING	72,275	98,711	(26,436)	462,122	625,475	(163,353)	(35.3%)	534,397
TD SYSTEM OPERATIONS	1,292,408	1,055,996	236,413	8,869,774	7,912,632	957,142	10.8%	10,162,182
TD SYSTEM PLANNING & ANALYSIS	280,161	194,677	85,485	1,910,828	1,279,646	631,181	33.0%	2,190,989
TD TRAINING & DEVELOPMENT	244,590	322,929	(78,339)	1,699,292	1,538,717	160,575	9.4%	1,943,882
TD TOOL & EQUIPMENT ROOMS	28,879	27,918	961	200,292	195,359	4,933	2.5%	229,171
TD BUSINESS & FINANCIAL MGMT	274,326	246,717	27,609	1,885,918	1,782,512	103,406	5.5%	2,160,244
TD WAREHOUSE	323,534	281,066	42,469	2,225,239	2,207,993	17,246	0.8%	2,548,773
DISTRIBUTED WAREHOUSE COSTS	(323,534)	(281,066)	(42,469)	(2,225,239)	(2,207,993)	(17,245)	(0.8%)	(2,548,773)
<b>TRANSMISSION &amp; DISTRIBUTION TOTAL</b>	<b>12,521,914</b>	<b>9,778,202</b>	<b>2,743,712</b>	<b>85,614,617</b>	<b>69,198,042</b>	<b>16,416,575</b>	<b>19.2%</b>	<b>98,136,532</b>



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<b>GENERATION</b>								
GENERATION ADMINISTRATION	\$ 1,107,235	\$ 700,745	\$ 406,490	\$ 7,705,573	\$ 6,272,781	\$ 1,432,793	18.6%	\$ 8,812,808
GENERATION EXTRAORDINARY MAINTENANCE	410,312	803,071	(392,759)	2,872,188	2,501,306	370,882	12.9%	3,282,500
PRODUCTION ENGINEERING	639,467	518,442	121,025	4,300,808	3,321,676	979,132	22.8%	4,940,275
PLANT ENGINEERING & CONSTRUCTION SERVICES	714,340	783,218	(68,879)	4,858,674	5,628,351	(769,678)	(15.8%)	5,573,013
CONTRACT SERVICES	91,048	120,692	(29,644)	623,990	742,583	(118,593)	(19.0%)	715,038
CRAFT SHOPS	290,068	168,894	121,174	2,004,384	1,125,337	879,047	43.9%	2,294,452
FACILITIES	447,377	576,098	(128,720)	3,093,033	3,062,607	30,425	1.0%	3,540,410
MECHANICAL MAINTENANCE	226,978	300,278	(73,300)	1,568,640	1,585,943	(17,303)	(1.1%)	1,795,618
BUILDING MAINTENANCE	602,031	490,392	111,640	4,167,082	4,025,473	141,609	3.4%	4,769,113
GROUNDS MAINTENANCE	489,081	382,179	106,903	3,358,779	2,621,048	737,730	22.0%	3,847,860
NATURAL RESOURCES/ENVIRONMENTAL COMPL	3,869,471	3,707,654	161,816	26,898,290	25,375,306	1,522,983	5.7%	30,767,760
NISQUALLY PROJECT	616,502	590,025	26,477	4,179,127	3,843,607	335,521	8.0%	4,795,629
ALDER PARK	169,322	184,510	(15,188)	1,119,183	927,364	191,819	17.1%	1,288,504
CUSHMAN PROJECT	805,727	651,037	154,690	5,459,656	4,987,085	472,571	8.7%	6,265,383
COWLITZ PROJECT	1,364,674	1,372,891	(8,217)	9,268,594	8,109,844	1,158,751	12.5%	10,633,268
TAIDNAPAM PARK	104,146	190,740	(86,595)	865,333	897,948	(32,615)	(3.8%)	969,478
MOSSYROCK PARK	146,966	196,081	(49,116)	1,020,220	919,137	101,083	9.9%	1,167,186
MAYFIELD LAKE PARK	75,884	122,241	(46,357)	525,433	595,514	(70,081)	(13.3%)	601,316
WYNOOCHEE PROJECT	236,478	224,320	12,158	1,633,501	1,384,000	249,501	15.3%	1,869,979
<b>GENERATION TOTAL</b>	<b>12,407,107</b>	<b>12,083,509</b>	<b>323,598</b>	<b>85,522,487</b>	<b>77,926,911</b>	<b>7,595,577</b>	<b>8.9%</b>	<b>97,929,593</b>
<b>UTILITY TECHNOLOGY SERVICES (UTS)</b>								
UTS ADMINISTRATION	329,959	309,068	20,891	2,163,826	2,396,022	(232,196)	(10.7%)	2,493,785
RELIABILITY & COMPLIANCE	587,939	332,052	255,886	4,038,121	3,465,583	572,538	14.2%	4,626,060
UTS DESKTOP SUPPORT	203,045	186,145	16,900	1,357,336	1,079,733	277,603	20.5%	1,560,381
UTS OPERATIONAL APPLICATION USER SUPPORT	411,749	236,094	175,655	2,798,762	2,433,774	364,988	13.0%	3,210,510
UTS OPERATIONAL INFORMATION SYSTEMS	317,235	215,415	101,820	2,120,001	1,827,812	292,189	13.8%	2,437,236
UTS CYBERSECURITY SYSTEMS	218,270	234,698	(16,428)	1,470,390	1,380,647	89,743	6.1%	1,688,659
UTS ENERGY MANAGEMENT SYSTEMS	270,770	248,354	22,415	1,915,643	2,004,470	(88,827)	(4.6%)	2,186,413
UTS NETWORKING, TELECOM & TRANSPORT SVCS	584,961	486,866	98,095	3,986,488	3,295,282	691,205	17.3%	4,571,448
UTS NETWORK & COMM SYSTEM ENGINEERING	333,968	102,761	231,207	2,275,613	2,099,571	176,043	7.7%	2,609,581
UTS BUSINESS PROCESSES & SOLUTIONS	209,097	297,147	(88,049)	1,412,392	1,926,263	(513,871)	(36.4%)	1,621,490
UTS SERVICE DESK	53,850	39,482	14,368	354,321	328,997	25,323	7.1%	408,170
<b>UTILITY TECHNOLOGY SERVICES TOTAL</b>	<b>3,520,841</b>	<b>2,688,082</b>	<b>832,759</b>	<b>23,892,893</b>	<b>22,238,155</b>	<b>1,654,738</b>	<b>6.9%</b>	<b>27,413,734</b>





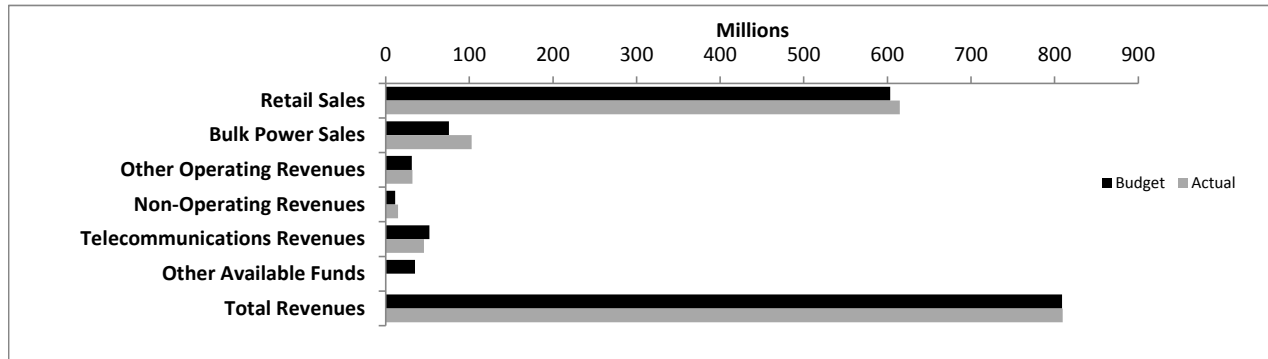
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<b>CLICK! COMMERCIAL NETWORK</b>								
ADMINISTRATION (94%)	\$ 456,041	\$ 429,407	\$ 26,634	\$ 3,268,029	\$ 3,045,445	\$ 222,584	6.8%	\$ 3,723,472
GROSS EARNINGS TAX	575,647	488,518	87,129	3,814,935	3,542,642	272,293	7.1%	4,406,363
MARKETING & BUSINESS OPERATIONS ADMIN	27,298	(1,940)	29,238	174,103	(149,834)	323,936	-	201,401
MARKETING ADMIN	380,167	223,328	156,839	2,624,707	1,708,634	916,073	34.9%	3,004,874
MARKETING SERVICES	4,665,226	3,530,886	1,134,340	30,302,561	25,669,930	4,632,631	15.3%	34,987,246
ISP ADVANTAGE	265,879	84,365	181,515	1,525,171	647,567	877,604	57.5%	1,791,050
CUSTOMER SALES AND SERVICE	352,751	327,506	25,246	2,419,508	2,078,899	340,609	14.1%	2,772,259
BUSINESS SYSTEMS	230,688	137,250	93,438	1,605,742	1,293,685	312,057	19.4%	1,836,430
TECHNICAL OPERATIONS ADMIN (80%)	80,169	64,333	15,835	553,404	483,079	70,325	12.7%	633,573
SERVICE INSTALLATION (98%)	709,189	408,106	301,084	4,897,400	3,583,161	1,314,239	26.8%	5,606,590
DISPATCH CENTER (93%)	93,300	69,205	24,095	639,277	539,989	99,288	15.5%	732,577
CONVERTER INVENTORY CONTROL	118,133	77,967	40,166	821,527	716,336	105,192	12.8%	939,660
NETWORK OPERATIONS (51%)	208,420	156,198	52,222	1,441,653	1,201,351	240,302	16.7%	1,650,073
BROADBAND SERVICES (99%)	319,457	260,498	58,959	2,205,911	1,620,817	585,094	26.5%	2,525,368
NETWORK ENGINEERING (95%)	109,744	(2,729)	112,473	744,611	886,215	(141,604)	(19.0%)	854,355
NETWORK SERVICE ASSURANCE (51%)	120,613	91,898	28,715	829,445	706,930	122,516	14.8%	950,058
<b>CLICK! COMMERCIAL NETWORK TOTAL</b>	<b>8,712,724</b>	<b>6,344,796</b>	<b>2,367,928</b>	<b>57,867,984</b>	<b>47,574,846</b>	<b>10,293,138</b>	<b>17.8%</b>	<b>66,615,349</b>
TD HFC NETWORK CONSTRUCTION (51%)	118,654	93,027	25,627	814,252	689,072	125,180	15.4%	932,906
TD HFC NETWORK ENGINEERING (51%)	50,740	81,274	(30,535)	363,045	349,736	13,308	3.7%	413,784
<b>CLICK! COMMERCIAL PLUS T&amp;D HFC COSTS TOTAL</b>	<b>8,882,118</b>	<b>6,519,097</b>	<b>2,363,020</b>	<b>59,045,281</b>	<b>48,613,654</b>	<b>10,431,626</b>	<b>17.7%</b>	<b>67,962,039</b>
<b>CLICK! POWER APPLICATIONS</b>								
ADMINISTRATION (6%)	29,109	27,409	1,700	208,598	194,390	14,208	6.8%	237,668
TECHNICAL OPERATIONS ADMIN (20%)	20,042	16,083	3,959	138,351	120,770	17,581	12.7%	158,393
SERVICE INSTALLATION (2%)	14,473	8,329	6,145	99,947	73,126	26,821	26.8%	114,420
DISPATCH CENTER (7%)	7,023	5,209	1,814	48,118	40,644	7,473	15.5%	55,140
NETWORK OPERATIONS (49%)	200,247	150,073	50,174	1,385,118	1,154,239	230,879	16.7%	1,585,364
BROADBAND SERVICES (1%)	3,227	2,631	596	22,282	16,372	5,910	26.5%	25,509
NETWORK ENGINEERING (5%)	5,776	(144)	5,920	39,190	46,643	(7,453)	(19.0%)	44,966
NETWORK SERVICE ASSURANCE (49%)	115,883	88,294	27,589	796,918	679,207	117,711	14.8%	912,801
<b>CLICK! POWER APPLICATIONS TOTAL</b>	<b>395,780</b>	<b>297,884</b>	<b>97,895</b>	<b>2,738,521</b>	<b>2,325,391</b>	<b>413,130</b>	<b>15.1%</b>	<b>3,134,262</b>
<b>OPERATION &amp; MAINTENANCE TOTAL</b>	<b>\$ 95,341,807</b>	<b>\$ 92,255,300</b>	<b>\$ 3,086,507</b>	<b>\$ 675,235,483</b>	<b>\$ 639,403,924</b>	<b>\$ 35,831,559</b>	<b>5.3%</b>	<b>\$ 774,556,890</b>
DEBT SERVICE	8,375,264	6,825,318	1,549,946	58,619,955	52,674,625	5,945,330	10.1%	66,995,223
CASH DEFEASANCE OF BONDS	0	27,155,000	(27,155,000)	0	27,155,000	(27,155,000)	-	0
** CAPITAL OUTLAY - OPERATING FUND	10,228,750	24,385,909	(14,157,159)	71,601,250	100,435,275	(28,834,025)	(40.3%)	81,830,000
<b>TOTAL CURRENT FUND EXPENDITURES</b>	<b>\$ 113,945,821</b>	<b>\$ 150,621,527</b>	<b>\$ (36,675,706)</b>	<b>\$ 805,456,688</b>	<b>\$ 819,668,823</b>	<b>\$ (14,212,135)</b>	<b>(1.8%)</b>	<b>\$ 923,382,113</b>

\* 51% of these T & D cost centers are included in Click!'s Commercial Network section.

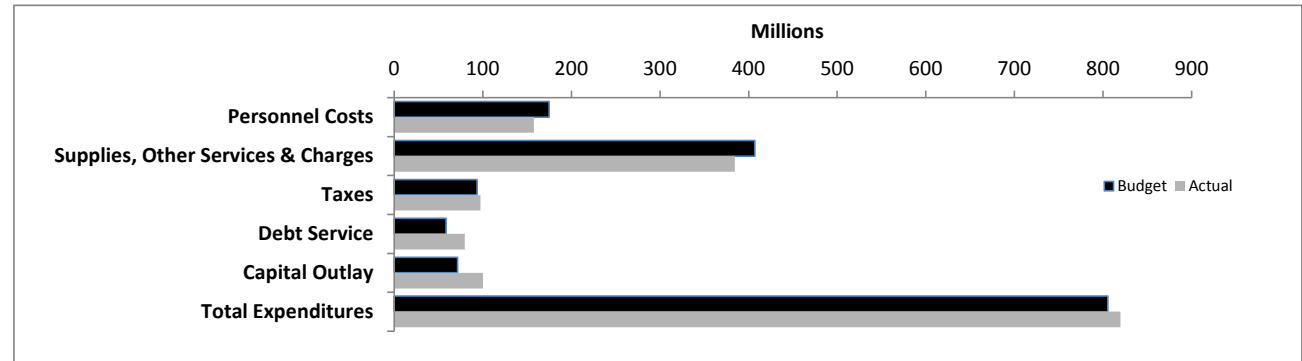
\*\* As of September 30, 2018, \$61,728,165 of the total Capital Outlay is for projects that were originally planned to be funded by debt.

# Tacoma Power Revenues



	1/17- 9/18 Budget	1/17- 9/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Retail Sales	\$603,467,602	\$614,687,404	102%	\$692,116,983	89%
Bulk Power Sales	75,578,885	102,669,122	136%	83,390,186	123%
Other Operating Revenues	31,027,682	31,991,939	103%	35,494,747	90%
Non-Operating Revenues	11,321,933	14,505,178	128%	12,922,473	112%
Telecommunications Revenues	52,288,776	45,649,079	87%	61,299,566	74%
Other Available Funds	35,126,690	-	0%	38,158,158	0%
<b>Total Revenues</b>	<b>\$808,811,567</b>	<b>\$809,502,722</b>	<b>100%</b>	<b>\$923,382,113</b>	<b>88%</b>

# Tacoma Power Expenditures



	1/17- 9/18 Budget	1/17- 9/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	\$174,715,473	\$157,526,424	90%	\$200,456,764	79%
Supplies, Other Services & Charges	406,882,508	384,420,499	94%	466,917,187	82%
Taxes	93,637,502	97,457,001	104%	107,182,939	91%
Debt Service	58,619,955	79,829,625	136%	66,995,223	119%
Capital Outlay	71,601,250	100,435,275	140%	81,830,000	123%
<b>Total Expenditures</b>	<b>\$805,456,688</b>	<b>\$819,668,823</b>	<b>102%</b>	<b>\$923,382,113</b>	<b>89%</b>

87.5% of Biennial Budget Completed



**TACOMA WATER**  
**2017/2018 BIENNIUM BUDGET PERFORMANCE REPORT**  
**SEPTEMBER 30, 2018**

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
<b>REVENUE LESS EXPENDITURES</b>	<b>\$ 4,922,732</b>	<b>\$ 7,647,315</b>	<b>\$ 2,724,583</b>	<b>\$ (324,221)</b>	<b>\$ 8,298,346</b>	<b>\$ 8,622,567</b>		
<b><u>OPERATING REVENUES - WATER SALES</u></b>								
(1) RESIDENTIAL	\$ 15,583,120	\$ 16,876,739	\$ 1,293,619	\$ 86,212,764	\$ 92,992,162	\$ 6,779,398	7.9%	\$ 98,999,300
COMMERCIAL	3,640,307	3,483,236	(157,071)	18,973,033	19,328,114	355,081	1.9%	21,518,675
LARGE VOLUME	627,743	723,286	95,543	3,056,545	3,382,143	325,598	10.7%	3,551,653
PULP MILL	1,712,373	1,832,117	119,744	11,550,828	11,381,772	(169,056)	(1.5%)	13,263,201
PRIVATE FIRE	690,081	702,495	12,414	4,719,408	5,417,862	698,454	14.8%	5,409,489
PARKS & IRRIGATION	2,113,912	2,251,802	137,890	5,676,277	6,239,714	563,437	9.9%	6,345,014
WHOLESALE	857,922	1,269,745	411,823	3,829,881	5,572,700	1,742,819	45.5%	4,225,910
ACCRUED UNBILLED REVENUE	-	-	-	-	660,078	660,078	100.0%	-
TOTAL WATER SALES	25,225,458	27,139,420	1,913,962	134,018,736	144,974,545	10,955,809	8.2%	153,313,242
<b><u>OTHER OPERATING REVENUES</u></b>								
CASCADE WATER ALLIANCE	652,652	652,653	1	4,625,616	4,625,621	5	0.0%	5,278,268
PUBLIC FIRE PROTECTION	809,825	952,612	142,787	5,583,241	5,821,201	237,960	4.3%	6,442,965
OTHER OPERATING REVENUE	190,000	279,888	89,888	2,114,583	2,525,381	410,798	19.4%	2,304,583
OTHER SURCHARGE	15,000	85,192	70,192	105,000	386,460	281,460	268.1%	120,000
TOTAL OTHER OPERATING REVENUES	1,667,477	1,970,346	302,869	12,428,440	13,358,663	930,223	7.5%	14,145,816
<b>TOTAL OPERATING REVENUES</b>	<b>26,892,935</b>	<b>29,109,765</b>	<b>2,216,831</b>	<b>146,447,176</b>	<b>158,333,208</b>	<b>11,886,032</b>	<b>8.1%</b>	<b>167,459,058</b>
<b><u>NON-OPERATING REVENUES</u></b>								
INTEREST	81,250	373,495	292,245	518,750	1,900,920	1,382,170	266.4%	600,000
BABS INTEREST FEDERAL SUDSIDY	692,578	743,109	50,531	4,848,046	4,920,128	72,082	1.5%	5,540,624
OTHER NON-OPERATING REVENUE	11,250	216,287	205,037	78,750	670,205	591,455	751.1%	90,000
TOTAL NON-OPERATING REVENUES	785,078	1,332,891	547,813	5,445,546	7,491,254	2,045,708	37.6%	6,230,624
<b>TOTAL REVENUES</b>	<b>27,678,013</b>	<b>30,442,657</b>	<b>2,764,644</b>	<b>151,892,722</b>	<b>165,824,462</b>	<b>13,931,740</b>	<b>9.2%</b>	<b>173,689,682</b>
<b><u>OTHER AVAILABLE FUNDS</u></b>								
(2) CAPITAL RESERVE FUND - TRANSFER	1,001,372	-	(1,001,372)	7,009,601	-	(7,009,601)	(100.0%)	8,010,973
APPROPRIATION FROM FUND BALANCE	1,232,889	-	(1,232,889)	8,630,226	-	(8,630,226)	(100.0%)	9,863,115
<b>TOTAL REVENUES &amp; AVAILABLE FUNDS</b>	<b>\$ 29,912,274</b>	<b>\$ 30,442,657</b>	<b>\$ 530,383</b>	<b>\$167,532,549</b>	<b>\$165,824,462</b>	<b>\$ (1,708,087)</b>	<b>(1.0%)</b>	<b>\$ 191,563,770</b>

(1) The budget for residential revenues has been shaped to reflect seasonal variations.

(2) Capital Outlay is being funded from Operating Reserves



**TACOMA WATER**  
**2017/2018 BIENNIUM BUDGET PERFORMANCE REPORT**  
**SEPTEMBER 30, 2018**

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
<b><u>OPERATING EXPENDITURES</u></b>								
<b><u>ADMINISTRATION</u></b>								
PERSONNEL COSTS	\$ 115,946	\$ 98,138	\$ 17,808	\$ 815,436	\$ 773,837	\$ 41,599	5.1%	\$ 931,382
SUPPLIES, OTHER SERVICES & CHARGES	115,430	(214,343)	329,773	962,408	890,745	71,664	7.4%	1,446,805
RWSS CRO EXPENSES	1,293,474	1,192,087	101,387	9,048,400	8,745,206	303,194	3.4%	10,341,874
ASSESSMENTS	2,667,892	2,589,669	78,223	18,646,405	18,125,652	520,753	2.8%	20,942,765
GROSS EARNINGS TAX	2,417,922	2,376,965	40,957	11,813,142	12,923,405	(1,110,263)	(9.4%)	13,434,380
OTHER TAXES	1,601,430	1,530,963	70,467	8,169,868	8,677,104	(507,235)	(6.2%)	9,308,406
<b>ADMINISTRATION TOTAL</b>	<b>8,212,094</b>	<b>7,573,478</b>	<b>638,615</b>	<b>49,455,659</b>	<b>50,135,948</b>	<b>(680,289)</b>	<b>(1.4%)</b>	<b>56,405,612</b>
<b><u>DISTRIBUTION ENGINEERING</u></b>								
PERSONNEL COSTS	776,301	508,917	267,384	5,217,241	3,888,706	1,328,535	25.5%	5,993,541
SUPPLIES, OTHER SERVICES & CHARGES	133,241	101,753	31,488	1,037,689	524,625	513,064	49.4%	1,170,930
<b>DISTRIBUTION ENGINEERING TOTAL</b>	<b>909,542</b>	<b>610,670</b>	<b>298,872</b>	<b>6,254,929</b>	<b>4,413,330</b>	<b>1,841,599</b>	<b>29.4%</b>	<b>7,164,471</b>
<b><u>DISTRIBUTION OPERATIONS</u></b>								
PERSONNEL COSTS	2,335,395	1,872,526	462,869	16,197,092	13,892,133	2,304,958	14.2%	18,532,487
SUPPLIES, OTHER SERVICES & CHARGES	479,972	450,096	29,875	3,478,699	3,941,923	(463,224)	(13.3%)	3,958,671
WATER WAREHOUSE	111,272	114,260	(2,988)	765,506	751,718	13,787	1.8%	876,778
DISTRIBUTED WAREHOUSE COSTS	(111,272)	(114,260)	2,988	(765,506)	(751,718)	(13,788)	(1.8%)	(876,778)
<b>DISTRIBUTION OPERATIONS TOTAL</b>	<b>2,815,367</b>	<b>2,322,623</b>	<b>492,744</b>	<b>19,675,791</b>	<b>17,834,057</b>	<b>1,841,734</b>	<b>9.4%</b>	<b>22,491,158</b>
<b><u>WATER QUALITY</u></b>								
PERSONNEL COSTS	1,174,994	1,188,538	(13,544)	8,146,044	7,094,635	1,051,408	12.9%	9,321,038
SUPPLIES, OTHER SERVICES & CHARGES	665,264	569,723	95,541	4,668,356	3,896,806	771,550	16.5%	5,333,620
<b>WATER QUALITY TOTAL</b>	<b>1,840,259</b>	<b>1,758,261</b>	<b>81,997</b>	<b>12,814,400</b>	<b>10,991,442</b>	<b>1,822,958</b>	<b>14.2%</b>	<b>14,654,658</b>
<b><u>WATER SUPPLY</u></b>								
PERSONNEL COSTS	1,792,857	1,427,418	365,438	12,378,245	10,310,178	2,068,067	16.7%	14,171,102
SUPPLIES, OTHER SERVICES & CHARGES	820,074	678,282	141,792	6,363,520	4,493,918	1,869,602	29.4%	7,183,594
<b>WATER SUPPLY TOTAL</b>	<b>2,612,931</b>	<b>2,105,700</b>	<b>507,231</b>	<b>18,741,766</b>	<b>14,804,096</b>	<b>3,937,670</b>	<b>21.0%</b>	<b>21,354,696</b>

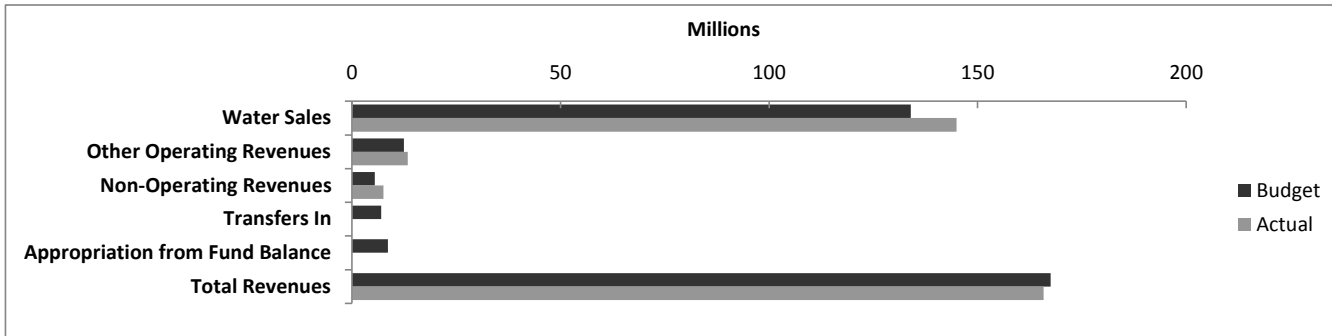


**TACOMA WATER**  
**2017/2018 BIENNIUM BUDGET PERFORMANCE REPORT**  
**SEPTEMBER 30, 2018**

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
<b>ASSET &amp; INFORMATION MANAGEMENT</b>								
PERSONNEL COSTS	\$ 752,442	\$ 519,296	\$ 233,146	\$ 5,050,357	\$ 4,044,550	\$ 1,005,807	19.9%	\$ 5,802,799
SUPPLIES, OTHER SERVICES & CHARGES	158,182	479,782	(321,599)	2,197,777	1,404,468	793,309	36.1%	2,355,959
<b>ASSET &amp; INFORMATION MANAGEMENT</b>	<b>910,624</b>	<b>999,078</b>	<b>(88,454)</b>	<b>7,248,134</b>	<b>5,449,018</b>	<b>1,799,116</b>	<b>24.8%</b>	<b>8,158,758</b>
<b>FINANCE &amp; ANALYTICS</b>								
PERSONNEL COSTS	272,859	330,412	(57,553)	1,762,185	1,783,879	(21,694)	(1.2%)	2,035,045
SUPPLIES, OTHER SERVICES & CHARGES	67,569	27,654	39,916	473,183	216,319	256,864	54.3%	540,752
<b>FINANCE &amp; ANALYTICS TOTAL</b>	<b>340,428</b>	<b>358,066</b>	<b>(17,637)</b>	<b>2,235,368</b>	<b>2,000,198</b>	<b>235,170</b>	<b>10.5%</b>	<b>2,575,797</b>
(3) VACANCY FACTOR	(283,166)	-	(283,166)	(1,982,165)	-	(1,982,165)	(100.0%)	(2,265,331)
<b>OPERATION &amp; MAINTENANCE TOTAL</b>	<b>\$ 17,358,078</b>	<b>\$ 15,727,876</b>	<b>\$ 1,630,202</b>	<b>\$114,443,883</b>	<b>\$105,628,089</b>	<b>\$ 8,815,794</b>	<b>7.7%</b>	<b>\$ 130,539,819</b>
DEBT SERVICE	6,630,092	6,493,463	136,629	46,403,286	46,429,054	(25,768)	(0.1%)	53,012,978
CAPITAL OUTLAY - OPERATING FUND	1,001,372	574,002	427,369	7,009,601	5,468,973	1,540,628	22.0%	8,010,973
<b>TOTAL OPERATING FUND EXPENDITURES</b>	<b>\$ 24,989,542</b>	<b>\$ 22,795,341</b>	<b>\$ 2,194,200</b>	<b>\$167,856,770</b>	<b>\$157,526,116</b>	<b>\$ 10,330,654</b>	<b>6.2%</b>	<b>\$ 191,563,770</b>

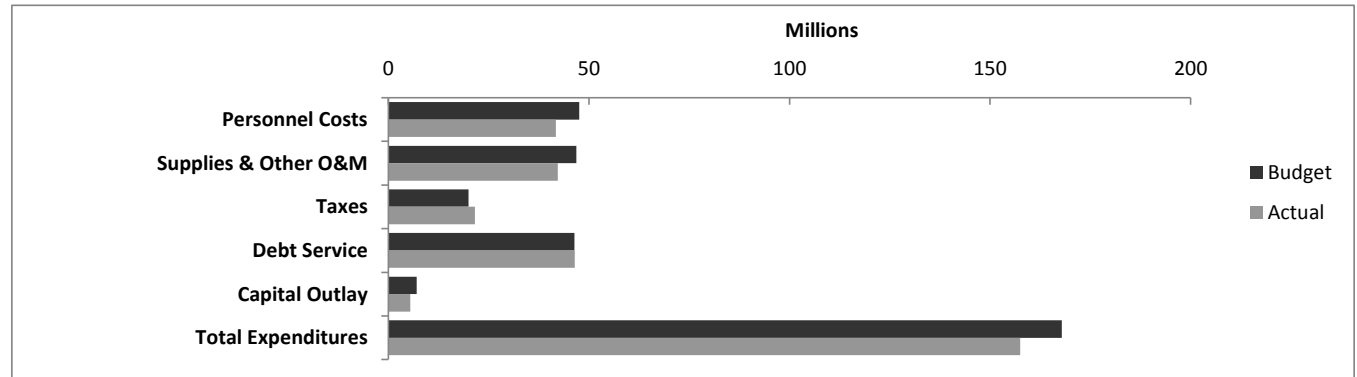
(3) Represents a budget reduction for the vacancies that occur during the course of the bienium.

# Tacoma Water Revenues



	01/17 - 09/18 Budget	01/17 - 09/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Water Sales	\$134,018,736	\$144,974,545	108%	\$153,313,242	95%
Other Operating Revenues	12,428,440	13,358,663	107%	14,145,816	94%
Non-Operating Revenues	5,445,546	7,491,254	138%	6,230,624	120%
Transfers In	7,009,601	0	0%	8,010,973	0%
Appropriation from Fund Balance	8,630,226	0	0%	9,863,115	0%
<b>Total Revenues</b>	<b>\$167,532,549</b>	<b>\$165,824,462</b>	<b>99%</b>	<b>\$191,563,770</b>	<b>87%</b>

# Tacoma Water Expenditures



	01/17 - 09/18 Budget	01/17 - 09/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	\$47,584,436	\$41,787,919	88%	\$54,522,063	77%
Supplies & Other O&M	46,876,437	42,239,662	90%	53,274,970	79%
Taxes	19,983,010	21,600,508	108%	22,742,786	95%
Debt Service	46,403,286	46,429,054	100%	53,012,978	88%
Capital Outlay	7,009,601	5,468,973	78%	8,010,973	68%
<b>Total Expenditures</b>	<b>\$167,856,770</b>	<b>\$157,526,116</b>	<b>94%</b>	<b>\$191,563,770</b>	<b>82%</b>

87.5% of Biennial Budget Completed



**TACOMA RAIL**  
**2017/2018 BIENNIUM BUDGET PERFORMANCE REPORT**  
**SEPTEMBER 30, 2018**

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
<b>REVENUES LESS EXPENDITURES</b>	<b>\$ 161,278</b>	<b>\$ 1,170,258</b>	<b>\$ 1,008,979</b>	<b>\$ 128,680</b>	<b>\$ 5,604,288</b>	<b>\$ 5,475,608</b>		
<b>OPERATING REVENUES</b>								
SWITCHING REVENUES								
LINE HAULS AND LOCAL DEMURRAGE FEES	\$ 7,546,672	\$ 7,123,042	\$ (423,629)	\$ 50,628,530	\$ 47,459,342	\$ (3,169,188)	(6.3%)	\$ 57,727,884
	287,500	334,800	47,300	2,012,500	2,245,169	232,669	11.6%	2,300,000
<b>TOTAL SWITCHING REVENUES</b>	<b>7,834,172</b>	<b>7,457,842</b>	<b>(376,329)</b>	<b>52,641,030</b>	<b>49,704,510</b>	<b>(2,936,519)</b>	<b>(5.6%)</b>	<b>60,027,884</b>
LOCOMOTIVE SERVICING	466,164	1,020,452	554,288	3,263,148	5,246,692	1,983,544	60.8%	3,729,312
OTHER REVENUES	65,250	99,181	33,931	456,750	450,422	(6,328)	(1.4%)	522,000
<b>TOTAL MISCELLANEOUS REVENUES</b>	<b>531,414</b>	<b>1,119,633</b>	<b>588,219</b>	<b>3,719,898</b>	<b>5,697,114</b>	<b>1,977,216</b>	<b>53.2%</b>	<b>4,251,312</b>
<b>TOTAL OPERATING REVENUES</b>	<b>8,365,586</b>	<b>8,577,475</b>	<b>211,889</b>	<b>56,360,928</b>	<b>55,401,624</b>	<b>(959,304)</b>	<b>(1.7%)</b>	<b>64,279,196</b>
<b>NON-OPERATING REVENUES</b>								
RENT AND MISCELLANEOUS INCOME	270,000	248,488	(21,512)	1,890,000	1,860,791	(29,209)	(1.5%)	2,160,000
INTEREST	25,500	44,522	19,022	178,500	204,423	25,923	14.5%	204,000
<b>TOTAL NON-OPERATING REVENUES</b>	<b>295,500</b>	<b>293,010</b>	<b>(2,490)</b>	<b>2,068,500</b>	<b>2,065,215</b>	<b>(3,285)</b>	<b>(0.2%)</b>	<b>2,364,000</b>
<b>TOTAL REVENUES</b>	<b>\$ 8,661,086</b>	<b>\$ 8,870,485</b>	<b>\$ 209,399</b>	<b>\$ 58,429,428</b>	<b>\$ 57,466,839</b>	<b>\$ (962,589)</b>	<b>(1.6%)</b>	<b>\$ 66,643,196</b>



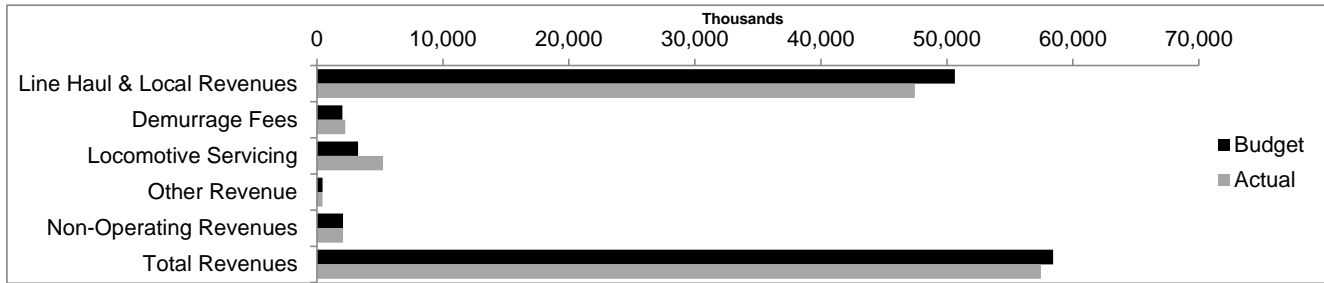
**TACOMA RAIL**  
**2017/2018 BIENNIUM BUDGET PERFORMANCE REPORT**  
**SEPTEMBER 30, 2018**

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
<b>OPERATING EXPENDITURES</b>								
<b>ADMINISTRATION</b>								
PERSONNEL COSTS	\$ 622,913	\$ 599,075	\$ 23,838	\$ 4,328,256	\$ 4,280,126	\$ 48,130	1.1%	\$ 4,951,170
SUPPLIES, OTHER SERVICES & CHARGES	242,977	384,567	(141,590)	1,794,981	2,765,254	(970,272)	(54.1%)	2,037,958
ASSESSMENTS	417,679	391,702	25,977	2,961,354	2,827,207	134,147	4.5%	3,378,206
VOLUME INCENTIVE	625,000	83,334	541,666	4,375,000	1,333,335	3,041,665	69.5%	5,000,000
GROSS EARNINGS TAX	697,422	709,639	(12,217)	4,676,615	4,597,407	79,208	1.7%	5,331,455
STATE TAX	126,146	119,286	6,860	845,744	778,156	67,588	8.0%	964,188
<b>ADMINISTRATION TOTAL</b>	<b>2,732,137</b>	<b>2,287,602</b>	<b>444,535</b>	<b>18,981,951</b>	<b>16,581,486</b>	<b>2,400,465</b>	<b>12.6%</b>	<b>21,662,977</b>
<b>OPERATIONS</b>								
PERSONNEL COSTS	2,574,834	2,457,435	117,400	17,707,994	17,157,407	550,587	3.1%	20,282,828
SUPPLIES, OTHER SERVICES & CHARGES	353,311	394,064	(40,753)	2,455,519	2,723,570	(268,051)	(10.9%)	2,808,830
<b>OPERATIONS TOTAL</b>	<b>2,928,145</b>	<b>2,851,498</b>	<b>76,647</b>	<b>20,163,513</b>	<b>19,880,977</b>	<b>282,536</b>	<b>1.4%</b>	<b>23,091,658</b>
<b>MECHANICAL</b>								
PERSONNEL COSTS	528,198	510,406	17,791	3,632,043	3,423,100	208,943	5.8%	4,160,240
SUPPLIES, OTHER SERVICES & CHARGES	412,478	370,602	41,876	2,876,717	2,465,094	411,623	14.3%	3,289,195
FUEL	375,000	696,861	(321,861)	2,525,000	3,705,780	(1,180,780)	(46.8%)	2,900,000
<b>MECHANICAL TOTAL</b>	<b>1,315,676</b>	<b>1,577,869</b>	<b>(262,193)</b>	<b>9,033,759</b>	<b>9,593,974</b>	<b>(560,214)</b>	<b>(6.2%)</b>	<b>10,349,435</b>
<b>CONSTRUCTION</b>								
PERSONNEL COSTS	272,781	210,187	62,595	1,876,795	1,592,295	284,501	15.2%	2,149,577
SUPPLIES, OTHER SERVICES & CHARGES	405,150	289,116	116,033	2,885,971	2,372,671	513,300	17.8%	3,291,121
<b>CONSTRUCTION TOTAL</b>	<b>677,931</b>	<b>499,303</b>	<b>178,628</b>	<b>4,762,767</b>	<b>3,964,966</b>	<b>797,801</b>	<b>16.8%</b>	<b>5,440,698</b>
<b>OPERATION &amp; MAINTENANCE TOTAL</b>	<b>\$ 7,653,888</b>	<b>\$ 7,216,272</b>	<b>\$ 437,617</b>	<b>\$ 52,941,990</b>	<b>\$ 50,021,402</b>	<b>\$ 2,920,588</b>	<b>5.5%</b>	<b>\$ 60,544,768</b>
LONG-TERM DEBT	308,601	308,600	1	1,597,532	1,512,545	84,987	5.3%	1,799,885
(1) CAPITAL OUTLAY - OPERATING FUND	537,318	175,355	361,963	3,761,225	328,603	3,432,622	91.3%	4,298,543
<b>TOTAL OPERATING FUND EXPENDITURES</b>	<b>\$ 8,499,807</b>	<b>\$ 7,700,227</b>	<b>\$ 799,580</b>	<b>\$ 58,300,747</b>	<b>\$ 51,862,551</b>	<b>\$ 6,438,197</b>	<b>11.0%</b>	<b>\$ 66,643,196</b>

(1) Reflects a timing difference between capital outlay expenditures and reimbursements.

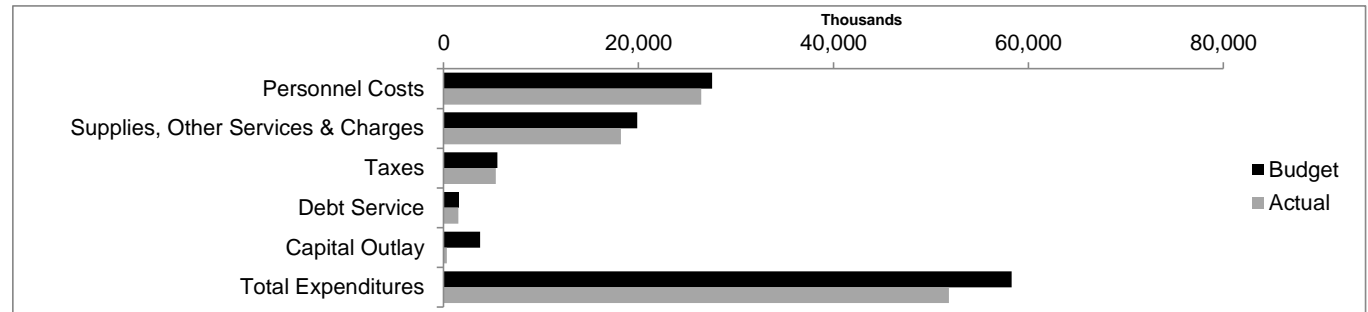


# Tacoma Rail Revenues



	01/17 - 09/18 Budget	01/17 - 09/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Line Haul & Local Revenues	\$50,628,530	\$47,459,342	94%	\$57,727,884	82%
Demurrage Fees	2,012,500	2,245,169	112%	2,300,000	98%
Locomotive Servicing	3,263,148	5,246,692	161%	3,729,312	141%
Other Revenue	456,750	450,422	99%	522,000	86%
Non-Operating Revenues	2,068,500	2,065,215	100%	2,364,000	87%
<b>Total Revenues</b>	<b>\$58,429,428</b>	<b>\$57,466,839</b>	<b>98%</b>	<b>\$66,643,196</b>	<b>86%</b>

# Tacoma Rail Expenditures



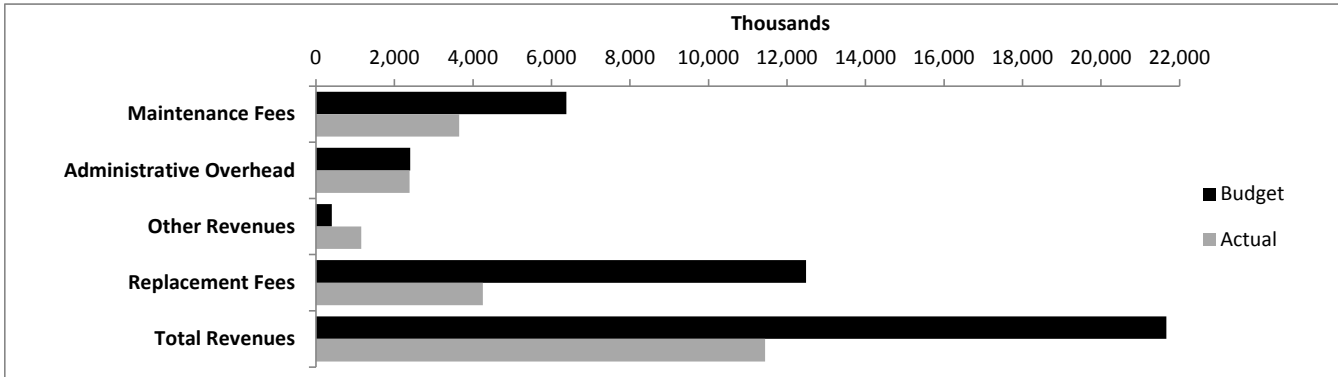
	01/17 - 09/18 Budget	01/17 - 09/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	\$27,545,088	\$26,452,928	96%	\$31,543,815	84%
Supplies, Other Services & Charges	19,874,543	18,192,911	92%	22,705,310	80%
Taxes	5,522,359	5,375,564	97%	6,295,643	85%
Debt Service	1,597,532	1,512,545	95%	1,799,885	84%
Capital Outlay	3,761,225	328,603	9%	4,298,543	8%
<b>Total Expenditures</b>	<b>\$58,300,747</b>	<b>\$51,862,551</b>	<b>89%</b>	<b>\$66,643,196</b>	<b>78%</b>

87.5% of Biennial Budget Completed

**TPU FLEET SERVICES FUND**  
**2017/2018 BIENNIUM BUDGET PERFORMANCE REPORT**  
**SEPTEMBER 30, 2018**

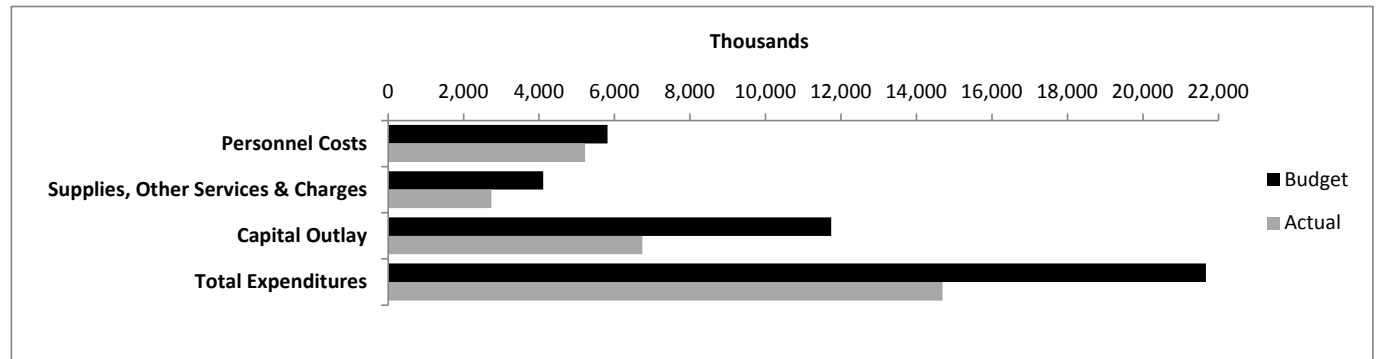
	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE/ (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE/ (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
<b>REVENUES LESS EXPENDITURES</b>	<b>\$ 1,157</b>	<b>\$ (1,466,942)</b>	<b>\$ (1,468,099)</b>	<b>\$ (1,326)</b>	<b>\$ (3,251,584)</b>	<b>\$ (3,250,258)</b>		
<b>OPERATING REVENUES</b>								
MAINTENANCE REVENUE	\$ 908,991	\$ 485,779	\$ (423,212)	\$ 6,379,795	\$ 3,648,197	\$ (2,731,598)	(42.8%)	\$ 7,288,786
ADMINISTRATIVE OVERHEAD	343,174	338,502	(4,672)	2,402,219	2,388,366	(13,853)	(0.6%)	2,745,393
FUEL AND FUEL LOADING	13,750	16,621	2,871	96,250	103,095	6,845	7.1%	110,000
POOL CAR RENTAL	28,125	34,533	6,408	196,875	217,217	20,342	10.3%	225,000
<b>TOTAL OPERATING REVENUES</b>	<b>1,294,040</b>	<b>875,435</b>	<b>(418,605)</b>	<b>9,075,139</b>	<b>6,356,875</b>	<b>(2,718,264)</b>	<b>(30.0%)</b>	<b>10,369,179</b>
<b>OTHER REVENUES</b>								
INTEREST INCOME	15,625	22,695	7,070	109,375	117,303	7,928	7.2%	125,000
OTHER REVENUE	-	153,201	153,201	-	715,293	715,293	-	-
<b>TOTAL REVENUES</b>	<b>1,309,665</b>	<b>1,051,330</b>	<b>(258,335)</b>	<b>9,184,514</b>	<b>7,189,471</b>	<b>(1,995,043)</b>	<b>(21.7%)</b>	<b>10,494,179</b>
<b>OTHER AVAILABLE FUNDS</b>								
CAPITAL REPLACEMENT FEES	1,783,237	629,832	(1,153,405)	12,482,660	4,253,635	(8,229,025)	(65.9%)	14,265,897
<b>TOTAL REVENUES AND AVAILABLE FUNDS</b>	<b>\$ 3,092,902</b>	<b>\$ 1,681,162</b>	<b>\$ (1,411,740)</b>	<b>\$ 21,667,174</b>	<b>\$ 11,443,106</b>	<b>\$ (10,224,067)</b>	<b>(47.2%)</b>	<b>\$ 24,760,076</b>
<b>OPERATING EXPENDITURES</b>								
<b>REPAIRS AND SERVICING</b>								
PERSONNEL COSTS	\$ 616,764	\$ 484,507	\$ 132,257	\$ 4,368,236	\$ 3,753,158	\$ 615,079	14.1%	\$ 4,985,001
GENERAL SUPPLIES & EXPENSE	99,874	73,667	26,207	695,162	642,029	53,133	7.6%	795,036
<b>REPAIRS AND SERVICING TOTAL</b>	<b>716,637</b>	<b>558,173</b>	<b>158,464</b>	<b>5,063,399</b>	<b>4,395,187</b>	<b>668,212</b>	<b>13.2%</b>	<b>5,780,037</b>
<b>STORES OPERATION</b>								
PERSONNEL COSTS	77,180	76,767	413	530,912	528,292	2,620	0.5%	608,092
GENERAL SUPPLIES & EXPENSE	10,735	(2,147)	12,882	74,707	32,691	42,016	56.2%	85,442
<b>STORES OPERATION TOTAL</b>	<b>87,915</b>	<b>74,620</b>	<b>13,295</b>	<b>605,619</b>	<b>560,983</b>	<b>44,636</b>	<b>7.4%</b>	<b>693,534</b>
<b>ADMINISTRATION</b>								
PERSONNEL COSTS	134,065	140,910	(6,845)	916,295	939,371	(23,076)	(2.5%)	1,050,360
GENERAL SUPPLIES & EXPENSE	431,382	504,616	(73,233)	3,030,972	1,881,754	1,149,218	37.9%	3,462,185
<b>MOTOR POOL</b>								
GENERAL SUPPLIES & EXPENSE	44,495	19,523	24,972	311,466	180,421	131,045	42.1%	355,961
<b>ADMINISTRATION TOTAL</b>	<b>609,942</b>	<b>665,049</b>	<b>(55,106)</b>	<b>4,258,732</b>	<b>3,001,546</b>	<b>1,257,186</b>	<b>29.5%</b>	<b>4,868,506</b>
<b>OPERATION &amp; MAINTENANCE TOTAL</b>	<b>\$ 1,414,495</b>	<b>\$ 1,297,842</b>	<b>\$ 116,653</b>	<b>\$ 9,927,750</b>	<b>\$ 7,957,716</b>	<b>\$ 1,970,034</b>	<b>19.8%</b>	<b>\$ 11,342,076</b>
CAPITAL OUTLAY	1,677,250	1,850,262	(173,012)	11,740,750	6,736,975	5,003,775	42.6%	13,418,000
<b>TOTAL CURRENT FUND EXPENDITURES</b>	<b>\$ 3,091,745</b>	<b>\$ 3,148,104</b>	<b>\$ (56,359)</b>	<b>\$ 21,668,500</b>	<b>\$ 14,694,691</b>	<b>\$ 6,973,809</b>	<b>32.2%</b>	<b>\$ 24,760,076</b>

# TPU Fleet Services Fund Revenues



	01/17 - 09/18 Budget	01/17 - 09/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Maintenance Fees	\$6,379,795	\$3,648,197	57%	\$7,288,786	50%
Administrative Overhead	2,402,219	2,388,366	99%	2,745,393	87%
Other Revenues	402,500	1,152,909	286%	460,000	251%
Replacement Fees	12,482,660	4,253,635	34%	14,265,897	30%
Total Revenues	\$21,667,174	\$11,443,106	53%	\$24,760,076	46%

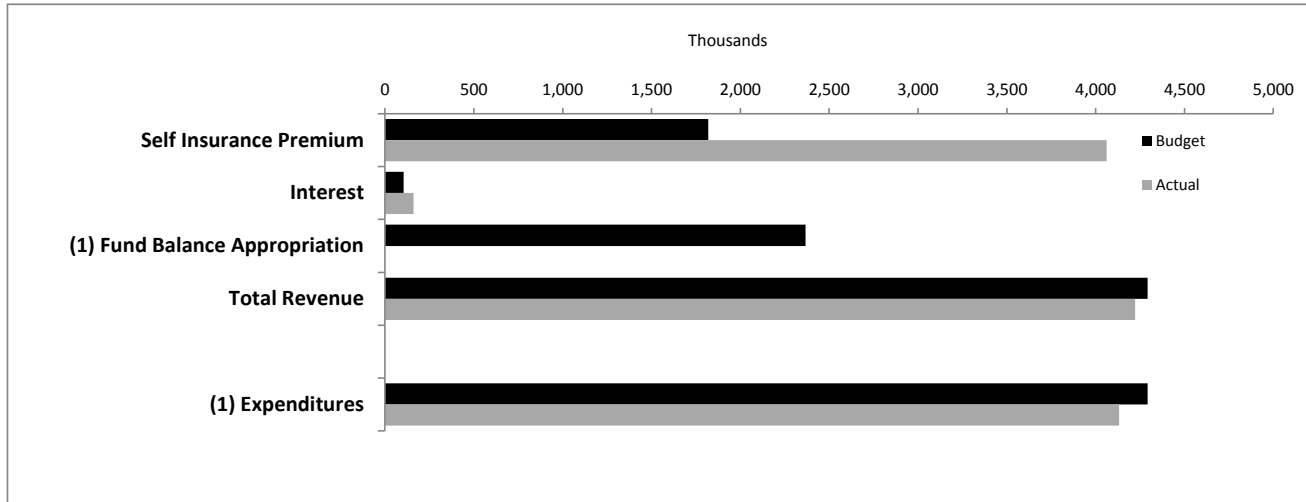
# TPU Fleet Services Fund Expenditures



	01/17 - 09/18 Budget	01/17 - 09/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	\$5,815,443	\$5,220,788	90%	\$6,643,452	79%
Supplies, Other Services & Charges	4,112,307	2,736,928	67%	4,698,624	58%
Capital Outlay	11,740,750	6,736,975	57%	13,418,000	50%
Total Expenditures	\$21,668,500	\$14,694,691	68%	\$24,760,076	59%

87.5% of Biennial Budget Completed

**TPU SELF INSURANCE FUND**  
**2017/2018 BIENNIUM BUDGET PERFORMANCE REPORT**  
**SEPTEMBER 30, 2018**

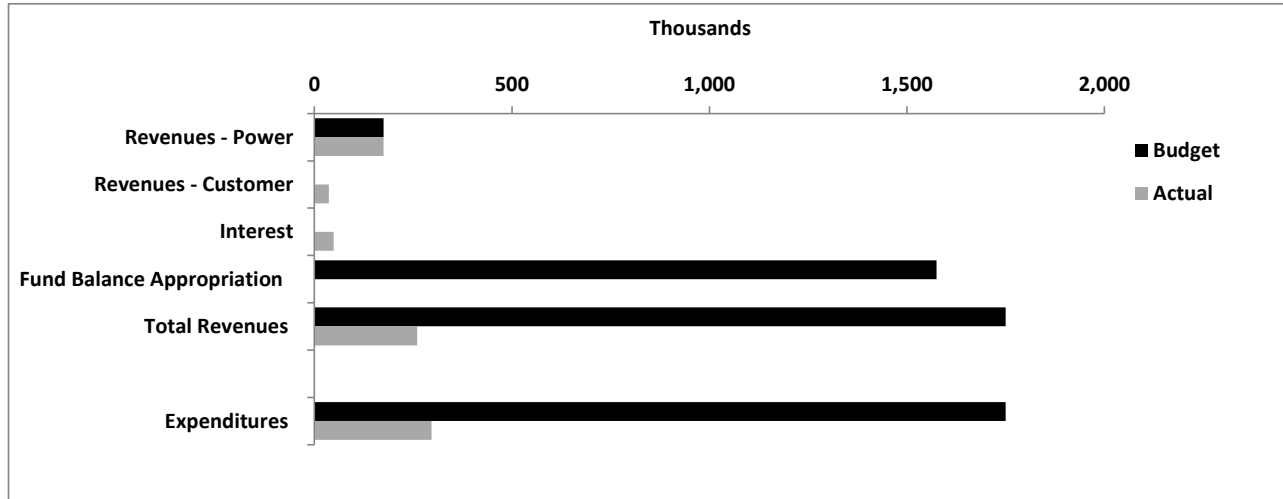


	1/17 - 9/18 Budget	1/17 - 9/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Self Insurance Premium	\$1,820,000	\$4,061,667	223%	\$2,080,000	195%
Interest	105,000	160,386	153%	120,000	134%
(1) Fund Balance Appropriation	2,366,972	-	0%	2,562,254	0%
Total Revenue	\$4,291,972	\$4,222,053	98%	\$4,762,254	89%
(1) Expenditures	\$4,291,830	\$4,132,460	96%	\$4,762,254	87%

(1) An additional \$1,000,000 was appropriated in December 2017 to cover larger than anticipated claims.

**87.5% of Biennial Budget Completed**

**TPU FAMILY NEED FUND**  
**2017/2018 BIENNIUM BUDGET PERFORMANCE REPORT**  
**SEPTEMBER 30, 2018**



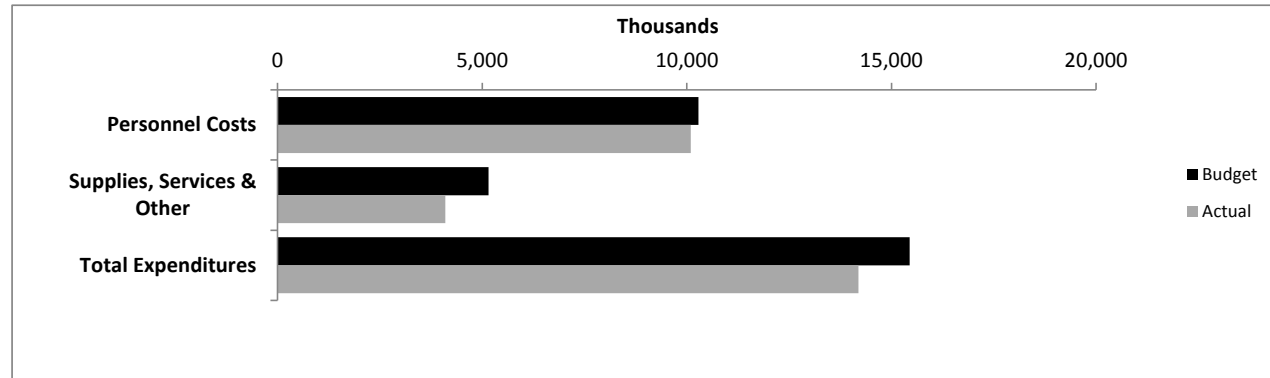
	1/17 - 9/18 Budget	1/17 - 9/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Revenues - Power	\$175,000	\$175,000	100%	\$200,000	88%
Revenues - Customer	-	36,220	N/A	N/A	N/A
Interest	-	48,948	N/A	N/A	N/A
Fund Balance Appropriation	1,575,000	-	N/A	1,800,000	N/A
<b>Total Revenues</b>	<b>\$1,750,000</b>	<b>\$260,168</b>	<b>15%</b>	<b>\$2,000,000</b>	<b>13%</b>
<b>Expenditures</b>	<b>\$1,750,000</b>	<b>\$296,740</b>	<b>17%</b>	<b>\$2,000,000</b>	<b>15%</b>

**87.5% of Biennial Budget Completed**

**TPU ADMINISTRATIVE OFFICES**  
**2017/2018 BIENNIUM BUDGET PERFORMANCE REPORT**  
**SEPTEMBER 30, 2018**

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
DIRECTOR'S OFFICE	\$ 344,389	\$ 234,088	\$ 110,301	\$ 2,398,416	\$ 2,631,534	\$ (233,118)	(9.7%)	\$ 2,742,805
MANAGEMENT SERVICES	442,154	375,138	67,017	3,034,269	2,784,611	249,659	8.2%	3,476,552
PUBLIC AFFAIRS OFFICE	1,436,575	1,238,151	198,424	10,010,780	8,776,082	1,234,698	12.3%	11,446,879
<b>TOTAL ADMIN OFFICES</b>	<b>\$ 2,223,119</b>	<b>\$ 1,847,377</b>	<b>\$ 375,742</b>	<b>\$ 15,443,465</b>	<b>\$ 14,192,227</b>	<b>\$ 1,251,239</b>	<b>8.1%</b>	<b>\$ 17,666,236</b>

**TPU  
Administrative  
Offices  
Expenditures**



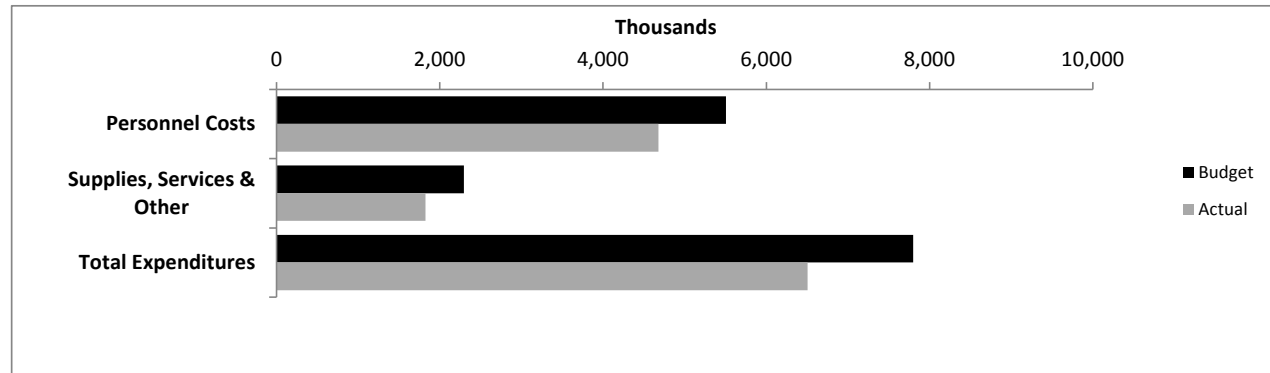
	1/17 - 9/18 Budget	1/17 - 9/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	10,285,512	10,094,417	98%	11,790,018	86%
Supplies, Services & Other	5,157,954	4,097,810	79%	5,876,218	70%
<b>Total Expenditures</b>	<b>\$15,443,465</b>	<b>\$14,192,227</b>	<b>92%</b>	<b>\$17,666,236</b>	<b>80%</b>

87.5% of Biennial Budget Completed

**TPU SUPPORT SERVICES**  
**2017/2018 BIENNIUM BUDGET PERFORMANCE REPORT**  
**SEPTEMBER 30, 2018**

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
TPU REAL PROPERTY SERVICES	\$ 262,707	\$ 242,015	\$ 20,693	\$ 1,813,293	\$ 1,676,692	\$ 136,601	7.5%	\$ 2,075,994
TPU IT DEDICATED RESOURCES	396,408	376,605	19,803	2,729,323	2,451,668	277,655	10.2%	3,125,597
TPU UTS SOFTWARE SUPPORT	358,080	316,429	41,652	2,475,889	1,854,082	621,807	25.1%	2,833,970
TPU COPIER SERVICES	111,721	80,050	31,671	782,049	522,489	259,560	33.2%	893,770
<b>TOTAL TPU SUPPORT SERVICES</b>	<b>\$ 1,128,917</b>	<b>\$ 1,015,098</b>	<b>\$ 113,819</b>	<b>\$ 7,800,553</b>	<b>\$ 6,504,930</b>	<b>\$ 1,295,624</b>	<b>16.6%</b>	<b>\$ 8,929,331</b>

## TPU Support Services Expenditures



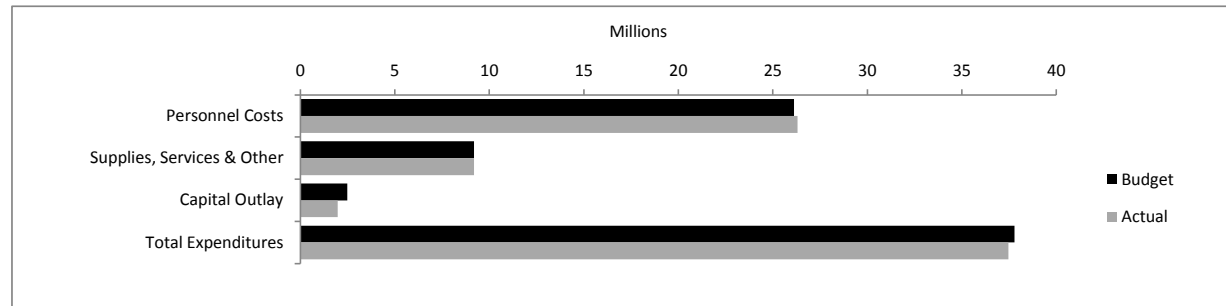
	1/17 - 9/18 Budget	1/17 - 9/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Biennial Budget
Personnel Costs	\$5,506,492	\$4,678,947	85%	\$6,306,576	74%
Supplies, Services & Other	2,294,062	1,825,982	80%	2,622,755	70%
Total Expenditures	\$7,800,553	\$6,504,930	83%	\$8,929,331	73%

87.5% of Biennial Budget Completed

**TPU CUSTOMER SERVICES**  
**2017/2018 BIENNIUM BUDGET PERFORMANCE REPORT**  
**SEPTEMBER 30, 2018**

	CURRENT QUARTER			BIENNIUM TO DATE				BIENNIUM
	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	BUDGET	ACTUAL	FAVORABLE / (UNFAVORABLE)	% Fav/(Unfav)	BUDGET
<b>CUSTOMER SERVICES</b>								
SUPPORT SERVICES	\$ 141,443	\$ 143,275	\$ (1,832)	\$ 975,182	\$ 1,106,745	\$ (131,563)	(13.5%)	\$ 1,116,626
SWITCHBOARD	23,655	16,844	6,811	164,109	122,673	41,436	25.2%	187,764
ADMINISTRATION	579,256	591,175	(11,919)	4,101,954	4,500,391	(398,437)	(9.7%)	4,680,372
PERFORMANCE SOLUTIONS	250,369	332,021	(81,652)	1,712,845	1,870,078	(157,234)	(9.2%)	1,963,214
CUSTOMER SERVICE TRAINING	120,392	97,376	23,016	832,212	759,628	72,584	8.7%	952,603
OPERATIONS ADMINISTRATION	189,599	240,368	(50,769)	1,216,723	1,231,245	(14,522)	(1.2%)	1,405,904
MAIL SERVICES	494,749	485,452	9,297	3,444,350	3,223,285	221,066	6.4%	3,939,100
FIELD INVESTIGATION	538,099	531,706	6,393	3,720,913	3,623,991	96,922	2.6%	4,259,012
METER READING	451,835	479,577	(27,742)	3,118,831	3,308,203	(189,372)	(6.1%)	3,570,666
PAYGO	69,405	72,097	(2,692)	480,050	468,043	12,007	2.5%	549,455
CUSTOMER SOLUTIONS	118,354	150,468	(32,114)	818,912	983,130	(164,218)	(20.1%)	937,266
PHONE SERVICES	881,416	795,330	86,086	6,045,379	6,078,509	(33,130)	(0.5%)	6,926,795
LOBBY SERVICES	251,896	196,427	55,469	1,736,908	1,664,254	72,654	4.2%	1,988,804
BACK OFFICE	473,560	382,170	91,390	3,267,781	3,127,587	140,195	4.3%	3,741,341
BUSINESS SOLUTIONS	149,365	132,662	16,703	1,032,570	917,927	114,642	11.1%	1,181,935
BUSINESS OFFICE ADMINISTRATION	383,878	334,710	49,168	2,642,033	2,510,858	131,175	5.0%	3,025,911
<b>CAPITAL OUTLAY</b>	354,375	364,724	(10,349)	2,480,625	1,974,270	506,355	20.4%	2,835,000
<b>CUSTOMER SERVICES TOTAL</b>	<b>\$ 5,471,647</b>	<b>\$ 5,346,384</b>	<b>\$ 125,263</b>	<b>\$ 37,791,377</b>	<b>\$ 37,470,816</b>	<b>\$ 320,560</b>	<b>0.8%</b>	<b>\$ 43,261,768</b>

## TPU Customer Services Expenditures



	1/17 - 9/18 Budget	1/17 - 9/18 Actual	Actual vs Budget To Date	Biennial Budget	Actual vs Bien. Budget
Personnel Costs	\$26,123,465	\$26,302,474	101%	\$29,936,256	88%
Supplies, Services & Other	9,187,287	9,194,072	100%	10,490,512	88%
Capital Outlay	2,480,625	1,974,270	80%	2,835,000	70%
<b>Total Expenditures</b>	<b>\$37,791,377</b>	<b>\$37,470,816</b>	<b>99%</b>	<b>\$43,261,768</b>	<b>87%</b>

87.5% of Biennial Budget Completed