MARCH

TACOMA POWER





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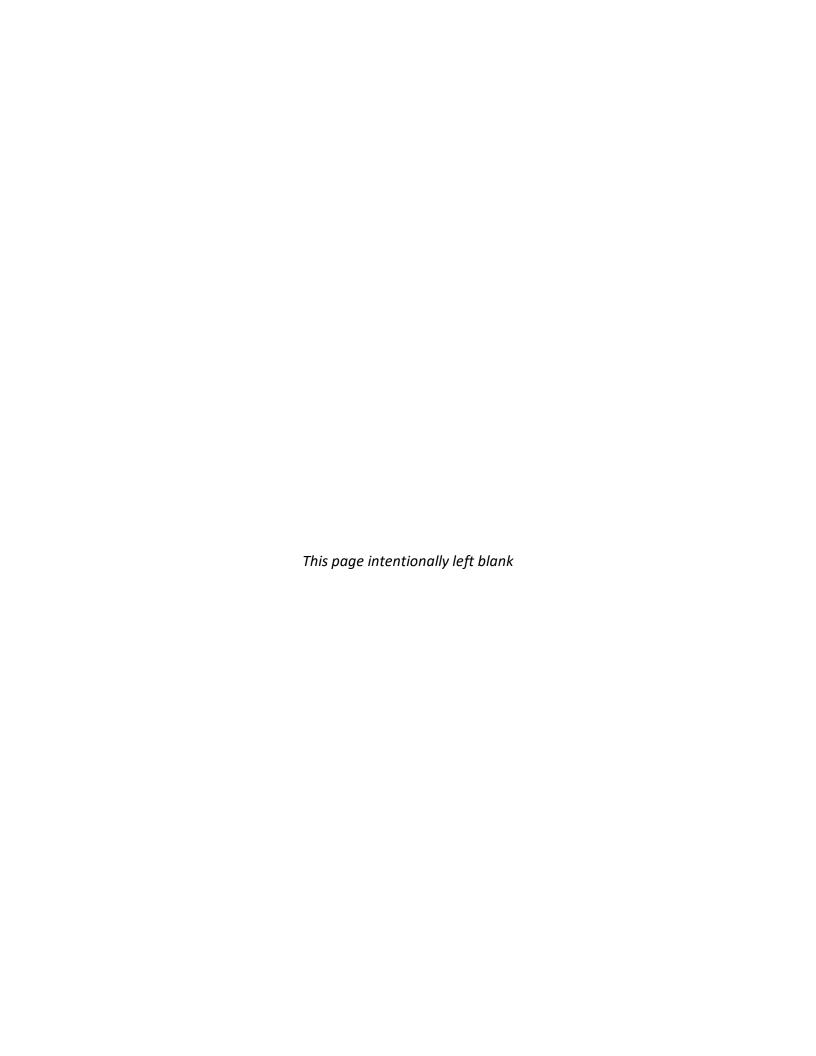
JACKIE FLOWERS
Director of Utilities

CHRIS ROBINSON
Power Superintendent/COO

ANDREW CHERULLO Finance Director

DEPARTMENT OF PUBLIC UTILITIES

CITY OF TACOMA



CITY OF TACOMA, WASHINGTON DEPARTMENT OF PUBLIC UTILITIES, LIGHT DIVISION

Doing Business As

TACOMA POWER

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Note: These financial statements are interim, unaudited reports prepared primarily for the use of management. Not all transactions reported in these statements have been recorded on the full accrual basis of accounting or in accordance with generally accepted accounting principles.

Reclassification: Changes have been made to prior period account classifications as needed to conform to the current period presentation format.

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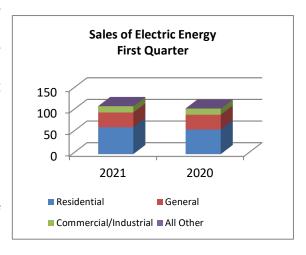
Management's Discussion and Analysis

Summary

Tacoma Power's operating income at the end of the 1st quarter of 2021 was \$36.5 million compared to \$38.2 million a year earlier. Operating revenues decreased \$3.0 million or 2.1% compared to prior year. Operating expenses decreased \$1.3 million or 1.3%. Nonoperating expenses increased in total \$2.8 million or 57.1% resulting in net income of \$20.5 million in 2021 compared to \$24.4 million in 2020.



In the first quarter of 2021, total electric energy sales increased \$6.8 million compared with the same period a year earlier. The following table summarizes the impacts of rate and volume changes on sales of electric energy by customer class as of March 2021. There was an approximate overall rate increase of 2% effective July 1, 2020.



	Changes Related To:					
Customer Class		Rate		Volume	ΥT	D Increase
Residential	\$	406,342	\$	4,755,541	\$	5,161,883
Commercial		180,636		(22,884)		157,752
General		1,096,207		(1,017,779)		78,428
Contract Industrial		143,895		(119,478)		24,417
Public Street and Highway Lighting		70,349		(19,362)		50,987
Sales to Other Utilities		6,432		18,527		24,959
Bulk Power Sales		6,214,077		(4,938,224)		1,275,853
Total	\$	8,117,938	\$	(1,343,659)	\$	6,774,279

Other Operating Revenues decreased \$3.5 million in the first three months of 2021 compared to the same period of 2020. This was primarily due to Energy Conservation Agreement (ECA) credits. ECA credits are available in 2 year allotments beginning October 1 of odd years. In even years, more credits are received than in odd years.

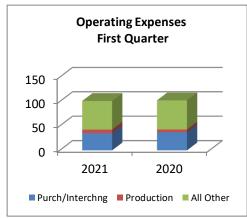
Click! Network Operating revenue decreased \$6.2 million. On April 1, 2020, Rainier Connect North, LLC ("Rainier Connect") entered into an Indefeasible Right of Use Agreement and took operational control of the commercial network.

Expenses

First quarter 2021 operating expenses were \$101.1 million, down \$1.3 million or 1.3% from 2020.

Hydraulic Power Production increased \$2.1 million. The increase is primarily due to the timing of invoices for services recognized in prior year and estimates for the Kosmos oil seep cleanup effort recognized in 2019.

Distribution expenses increased \$2.5 million. The primary driver of the increase was due to a miscalculation in converting the unit price of an inventory item in 2020. The correction was made in April 2020.



Click! Network Commercial Operations decreased \$4.0 million due to entering into an Indefeasible Right of Use Agreement on April 1, 2020 with Rainier Connect.

Customer accounts expense increased \$2.0 million primarily due to an increase in bad debt expense in relation to aging accounts receivable.

Administrative and general expenses decreased \$1.4 million. This was mainly due to decreases in warehouse assessments due to a miscalculation in converting the unit price of an inventory item in 2020. The miscalculation was corrected in April 2020.

Non-Operating Revenues/Expenses

Interest income decreased \$2.7 million primarily due to the reversal of the 2020 GASB 31 Gain/Loss entry.

Request for Information

Power financial statements are designed to provide a general overview of the Division's finances, as well as to demonstrate the Division's accountability to its customers, investors, creditors, and other interested parties. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to City of Tacoma, Finance Department, 747 Market Street, Room 132, Tacoma, WA 98402-2773.

Statements of Net Position (Unaudited) March 31, 2021 and March 31, 2020

ASSETS AND DEFERRED OUTFLOWS	2021	2020
UTILITY PLANT		
Electric Plant in Service	\$2,209,758,551	\$2,171,905,948
Less Depreciation and Amortization	(1,166,990,473)	(1,149,914,933)
Total	1,042,768,078	1,021,991,015
Construction Work in Progress	53,817,543	46,645,256
Net Utility Plant	1,096,585,621	1,068,636,271
NON-UTILITY PROPERTY	182,051	182,051
RESTRICTED ASSETS		
Cash and Equity in Pooled Investments:		
2019 Construction Fund	2,550,288	6,690,855
Provision for Debt Service	6,199,152	6,672,524
Special Bond Reserves	4,997,639	4,997,639
Wynoochee Reserve - State of Washington	2,740,733	2,704,451
Fish and Wildlife Reserves	25,515,536	24,321,820
Total Restricted Assets	42,003,348	45,387,289
CURRENT ASSETS		
Cash and Equity in Pooled Investments:		
Current Fund	206,435,463	140,720,539
Customers' and Contractors' Deposits	1,422,948	2,748,602
Conservation Loan Fund	4,515,687	4,519,381
Rate Stabilization Fund	38,000,000	38,000,000
Receivables:		
Customers	37,165,520	23,796,725
Accrued Unbilled Revenue	32,019,820	32,547,727
Others	11,124,411	10,093,823
Provision for Uncollectibles	(9,920,872)	(2,112,366)
Materials and Supplies	7,587,163	7,707,732
Prepayments and Other	13,294,790	11,029,795
Total Current Assets	341,644,930	269,051,958
OTHER ASSETS		
Regulatory Asset - Conservation	40,385,998	46,249,729
Net Pension Asset	7,189,022	-
Conservation Loan Fund Receivables	2,128,037	2,272,640
Total Other Assets	49,703,057	48,522,369
Total Assets	1,530,119,007	1,431,779,938
DEFERRED OUTFLOWS		
Deferred Outflow for Pensions	21,328,424	54,329,250
Deferred Outflow for OPEB	1,299,989	952,121
Total Deferred Outflows	22,628,413	55,281,371
TOTAL ASSETS AND DEFERRED OUTFLOWS	\$1,552,747,420	\$1,487,061,309

These statements should be read in conjunction with the Notes to the Financial Statements contained in the previous year-end Financial Report

NET POSITION, LIABILITIES AND DEFERRED INFLOWS	2021	2020	
NET POSITION			
Net Investment in Capital Assets	\$584,650,110	\$603,761,926	
Restricted for:	φου .,σου,=10	φοσογ. σ 2,5 2 σ	
Wynoochee Reserve - State of Washington	2,740,733	2,704,451	
Fish and Wildlife Reserves	25,515,536	24,321,820	
Debt Service	1,486,250	1,867,500	
Net Pension Asset	7,189,022	-	
Unrestricted	275,889,194	223,741,809	
TOTAL NET POSITION	897,470,845	856,397,506	
LONG-TERM DEBT			
2010B Electric System Refunding Bonds	147,070,000	147,070,000	
2010C Electric System Refunding Bonds	24,185,000	24,185,000	
2013A Electric System Rev & Refunding Bonds	88,655,000	88,655,000	
2013B Electric System Rev & Refunding Bonds	31,825,000	35,620,000	
2017 Electric System Revenue Bonds	68,425,000	70,575,000	
Total Bonded Indebtedness	360,160,000	366,105,000	
Less: Unamortized Bond Premiums	19,760,200	21,229,035	
Net Bonded Indebtedness	379,920,200	387,334,035	
Line of Credit		75,250,000	
Total Long-Term Debt	379,920,200	462,584,035	
CURRENT LIABILITIES			
Salaries and Wages Payable	5,577,929	5,021,499	
Taxes and Other Payables	14,704,369	15,233,142	
Purchases and Transmission of Power Accrued	13,028,637	14,506,063	
Interest Payable	4,712,902	4,805,024	
Unearned Revenue	20,340	20,340	
Customers' Deposits	5,945,222	2,814,723	
Current Portion of Bonded Indebtedness and Line of Credit	137,195,000	7,470,000	
Current Accrued Compensated Absences Total Current Liabilities	1,344,971 182,529,370	1,138,107 51,008,898	
LONG-TERM LIABILITIES			
Long-Term Accrued Compensated Absences	12,104,741	10,242,961	
Net OPEB Liability	10,972,398	10,562,836	
Net Pension Liability		45,902,976	
Other Long-Term Liabilities	2,908,915	4,744,244	
Total Long-Term Liabilities	25,986,054	71,453,017	
TOTAL LIABILITIES	588,435,624	585,045,950	
DEFERRED INFLOWS			
Deferred Inflow for Pensions	27,395,943	6,031,613	
Deferred Inflow for OPEB	1,445,008	1,586,240	
Rate Stabilization	38,000,000	38,000,000	
Total Deferred Inflows	66,840,951	45,617,853	
TOTAL NET POSITION, LIABILITIES AND DEFERRED INFLOWS	\$1,552,747,420	\$1,487,061,309	

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Tacoma Power

Statements of Revenues, Expenses and Changes in Net Position (Unaudited) March 31, 2021 and March 31, 2020

			YEAR TO	O DATE		
			March 31,	March 31,	2021/2020	PERCENT
	March 2021	March 2020	2021	2020	VARIANCE	CHANGE
OPERATING REVENUES						
Sales of Electric Energy	\$43,296,582	\$36,427,011	\$132,069,061	\$125,294,782	\$6,774,279	5.4%
Other Operating Revenues	1,452,538	2,930,087	5,550,481	9,083,305	(3,532,824)	-38.9%
Click! Network Operating Revenues	-	2,205,018	860	6,194,992	(6,194,132)	-100.0%
Total Operating Revenue	44,749,120	41,562,116	137,620,402	140,573,079	(2,952,677)	-2.1%
OPERATING EXPENSES					_	
Production Expense						
Hydraulic Power Production	2,234,752	4,660,441	5,959,516	3,866,881	2,092,635	54.1%
Other Production Expense	546,426	601,428	1,593,225	1,885,361	(292,136)	-15.5%
Total Expense Power Produced	2,781,178	5,261,869	7,552,741	5,752,242	1,800,499	31.3%
Purchased Power	11,729,432	13,961,299	34,971,544	36,992,305	(2,020,761)	-5.5%
Total Production Expense	14,510,610	19,223,168	42,524,285	42,744,547	(220,262)	-0.5%
Transmission Expense	3,482,457	3,294,938	9,612,761	9,602,850	9,911	0.1%
Distribution Expense	3,106,580	1,412,392	9,968,501	7,505,830	2,462,671	32.8%
Click! Network Commercial Operations Expense	73,932	1,995,874	220,237	4,191,317	(3,971,080)	-94.7%
Customer Accounts Expense (CIS)	2,084,384	1,629,466	5,679,066	3,659,065	2,020,001	55.2%
Conservation and Other Customer Assistance	1,495,671	1,573,096	4,151,226	4,603,145	(451,919)	-9.8%
Taxes	2,856,154	2,452,875	5,693,287	6,122,504	(429,217)	-7.0%
Depreciation	4,204,618	4,002,999	12,598,429	12,007,486	590,943	4.9%
Administrative and General	3,611,748	4,752,836	10,640,086	11,978,619	(1,338,533)	-11.2%
Total Operating Expenses	35,426,154	40,337,644	101,087,878	102,415,363	(1,327,485)	-1.3%
OPERATING INCOME (LOSS)	9,322,966	1,224,472	36,532,524	38,157,716	(1,625,192)	-4.3%
NON-OPERATING REVENUES (EXPENSES)						
Interest Income	232,701	311,487	(3,157,717)	(412,083)	(2,745,634)	-666.3%
Contribution to Family Need	(83,333)	(41,667)	(250,000)	(125,000)	(125,000)	-100.0%
Other Net Non-Op Revenues and Deductions	35,726	25,041	227,787	387,876	(160,089)	-41.3%
Interest on Long-Term Debt	(1,616,732)	(1,699,652)	(4,914,071)	(5,145,858)	231,787	4.5%
Amort of Debt Related Costs	119,071	123,513	357,214	370,540	(13,326)	-3.6%
Total Non-Operating Revenues (Expenses)	(1,312,567)	(1,281,278)	(7,736,787)	(4,924,525)	(2,812,262)	-57.1%
Net Income (Loss) Before Capital Contributions					() -	
and Transfers	8,010,399	(56,806)	28,795,737	33,233,191	(4,437,454)	-13.4%
	8,010,399	(30,800)	28,793,737	33,233,191	(4,437,434)	-13.476
Capital Contributions						
Cash	414,990	262,441	1,712,783	857,900	854,883	99.6%
Donated Fixed Assets	-	51,767	-	51,767	(51,767)	-100.0% 0.0%
BABs and CREBs Interest Subsidies	329,553	329,553	988,660	988,660	-	0.0%
Transfers	(2.750.056)	(2.202.044)	(10 502 226)	(10.761.240)	170.004	1 70/
City Gross Earnings Tax	(3,759,856)	(3,392,944)	(10,582,336)	(10,761,340)	179,004	1.7%
Transfers from (to) Other Funds	(443,946)		(443,946)	 .	(443,946)	n/a
CHANGE IN NET POSITION	4,551,140	(2,805,989)	20,470,898	24,370,178	(3,899,280)	-16.0%
TOTAL NET POSITION - January 1			876,999,947	832,027,328	44,972,620	5.4%
TOTAL NET POSITION - March 31			\$897,470,845	\$856,397,506	\$41,073,340	

These statements should be read in conjunction with the Notes to the Financial Statements contained in the previous year-end Financial Report

Summary of Revenues and Billings (Unaudited) March 31, 2021 and March 31, 2020

			YEAR TO	DATE		
	For the month of	For the month of	March 31,	March 31,	2021/2020	PERCENT
	March 2021	March 2020	2021	2020	VARIANCE	CHANGE
OPERATING REVENUE		-				
Sales of Electric Energy						
Residential	\$22,047,748	\$17,080,931	\$61,953,436	\$56,791,553	\$5,161,883	9.1%
Commercial	3,116,678	2,569,202	8,313,872	8,156,120	157,752	1.9%
General	12,003,392	10,796,689	34,244,937	34,166,509	78,428	0.2%
Contract Industrial	1,898,291	1,837,194	5,973,026	5,948,609	24,417	0.4%
Public Street and Highway Lighting	174,382	74,997	318,669	267,682	50,987	19.0%
Sales to Other Electric Utilities	59,017	47,214	171,141	146,182	24,959	17.1%
Total Sales to Customers	39,299,508	32,406,227	110,975,081	105,476,655	5,498,426	5.2%
Bulk Power Sales	3,997,074	4,020,784	21,093,980	19,818,127	1,275,853	6.4%
Total Sales of Electric Energy	43,296,582	36,427,011	132,069,061	125,294,782	6,774,279	5.4%
Other Operating Revenue						
Rentals and Leases from Elect. Property	547,673	58,568	1,897,360	991,824	905,536	91.3%
Wheeling	214,197	885,455	1,863,693	2,675,460	(811,767)	-30.3%
Service Fees and Other	690,668	1,986,064	1,789,428	5,416,021	(3,626,593)	-67.0%
Telecommunications Revenue		2,205,018	860	6,194,992	(6,194,132)	-100.0%
Total Other Operating Revenues	1,452,538	5,135,105	5,551,341	15,278,297	(9,726,956)	-63.7%
TOTAL OPERATING REVENUES	\$44,749,120	\$41,562,116	\$137,620,402	\$140,573,079	(\$2,952,677)	-2.1%
BILLINGS (Number of Months Billed)						
Residential	180,613	143,530	489,748	469,842	19,906	4.2%
Commercial	19,304	15,933	50,937	47,683	3,254	6.8%
General	2,848	2,303	7,495	6,957	538	7.7%
Contract Industrial	2	2	6	6	-	0.0%
Public Streets and Highway Lighting	1,150	940	2,964	2,776	188	6.8%
Sales to Other Electric Utilities	1	1	3	3	-	0.0%
TOTAL BILLINGS	203,918	162,709	551,153	527,267	23,886	4.5%

Gross Generation Report (Unaudited) March 31, 2021 and March 31, 2020

	YEAR TO DATE					
	For the month of	For the month of	March 31,	March 31,	2021/2020	PERCENT
	March 2021	March 2020	2021	2020	VARIANCE	CHANGE
KWH GENERATED, PURCHASED						
AND INTERCHANGED - Gross						
Generated - LaGrande	21,847,000	23,145,000	110,078,000	114,607,000	(4,529,000)	-4.0%
Generated - Alder	12,613,000	13,719,000	70,056,000	67,358,000	2,698,000	4.0%
TOTAL NISQUALLY	34,460,000	36,864,000	180,134,000	181,965,000	(1,831,000)	-1.0%
					()	
Generated - Cushman No 1	3,026,000	2,487,000	35,538,000	33,542,000	1,996,000	6.0%
Generated - Cushman No 2	2,791,000	1,652,000	55,148,000	52,321,000	2,827,000	5.4%
TOTAL CUSHMAN	5,817,000	4,139,000	90,686,000	85,863,000	4,823,000	5.6%
				· · · · · · · · · · · · · · · · · · ·	· · ·	
Generated - Mossyrock	99,523,000	90,416,000	375,620,000	458,849,000	(83,229,000)	-18.1%
Generated - Septemberfield	71,817,000	63,196,000	269,789,000	287,906,000	(18,117,000)	-6.3%
TOTAL COWLITZ	171,340,000	153,612,000	645,409,000	746,755,000	(101,346,000)	-13.6%
				· · · · · · · · · · · · · · · · · · ·		
Generated - Wynoochee	2,493,000	1,480,000	12,169,000	13,504,000	(1,335,000)	-9.9%
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Generated - Hood Street	283,300	358,000	883,200	1,021,900	(138,700)	-13.6%
					(===):===	
Tacoma's Share of Priest Rapids	1,392,000	1,910,000	6,505,000	6,830,000	(325,000)	-4.8%
					(0_0,000)	
Tacoma's Share of GCPHA	8,112,000	6,079,000	8,112,000	6,079,000	2,033,000	33.4%
	0,112,000	0,0.5,000	3,112,000	0,0.5,000	2,000,000	331.70
TOTAL KWH GENERATED - TACOMA SYSTEM	223,897,300	204,442,000	943,898,200	1,042,017,900	(98,119,700)	-9.4%
101/12111111 021121111125 1/10011111012111	223,037,000	20 1, 1 12,000	3 .3,030,200	2,0 .2,027,300	(50)225), 50)	3,0
Purchased Power						
BPA Slice Contract	169,478,000	168,743,000	590,332,000	588,763,000	1,569,000	0.3%
BPA Block Contract	144,288,000	143,064,000	417,149,000	413,611,000	3,538,000	0.9%
Interchange Net	(75,881,500)	(54,049,833)	(549,373,250)	(637,876,917)	88,503,667	13.9%
TOTAL KWH GENERATED, PURCHASED						
AND INTERCHANGED	461,781,800	462,199,167	1,402,005,950	1,406,514,983	(4,509,033)	-0.3%
Losses	940,358	3,412,544	3,831,719	11,346,721	(7,515,002)	-66.2%
Baldi Replacement	25,877	99,127	509,353	1,036,373	(527,020)	-50.9%
Ketron	34,551	39,977	112,971	113,369	(398)	-0.4%
NT PC Mutuals Schedules	(3,308,000)	(3,299,000)	(9,984,000)	(9,878,000)	(106,000)	-1.1%
PC Mutual Inadvertent	4,261,307	92,047	9,073,912	(2,819,286)	11,893,198	421.9%
TACOMA SYSTEM FIRM LOAD	463,735,893	462,543,862	1,405,549,905	1,406,314,160	(764,255)	-0.1%
Maximum Kilowatts (System Firm Load)	730,090	837,090				
Average Kilowatts (System Firm Load)	623,301	621,699				
PIERCE COUNTY MUTUAL LOAD	151,578,000	150,696,000	466,592,000	459,512,000	7,080,000	1.5%
KWH BILLED						
Residential Sales	236,163,103	183,544,333	667,199,080	615,646,809	51,552,271	8.4%
Commercial Sales	33,359,567	27,775,872	88,419,063	88,667,838	(248,775)	-0.3%
General	166,926,019	156,481,286	489,572,438	504,603,986	(15,031,547)	-3.0%
Contract Industrial	38,996,940	41,374,860		127,963,740		-2.0%
Public Street and Highway Lighting	38,996,940 976,542	1,108,155	125,393,580 2,480,801	2,674,236	(2,570,160) (193,435)	-2.0% -7.2%
Sales to Other Electric Utilities	908,100	747,900	2,480,801	2,393,100	303,300	-7.2% 12.7%
TOTAL FIRM	477,330,271	411,032,406		1,341,949,708	33,811,653	2.5%
Bulk Power Sales			1,375,761,362			-24.9%
DUIK POWEL Sales	113,643,000	178,086,000	598,782,000	797,501,000	(198,719,000)	-24.9%
TOTAL KWH BILLED	590,973,271	589,118,406	1,974,543,362	2,139,450,708	(164,907,347)	-7.7%

Statements of Cash Flows (Unaudited) March 31, 2021 and March 31, 2020

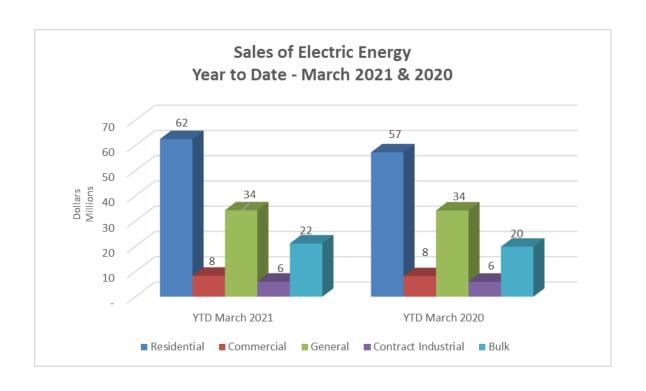
	YEAR ENDED M	ARCH 31,
	2021	2020
CASH FLOWS FROM OPERATING ACTIVITIES		
Cash from Customers	\$130,204,336	\$133,834,854
Cash Paid to Suppliers	(52,267,336)	(65,595,477)
Cash Paid to Employees	(32,811,109)	(33,063,422)
Taxes Paid	(5,891,505)	(5,584,771)
Cash from Conservation Loans	54,216	123,642
Net Cash from Operating Activities	39,288,602	29,714,826
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES		
Transfer Out for Gross Earnings Tax	(10,582,336)	(10,761,340)
Transfer to/from Other Funds	(443,946)	-
Transfer to Family Need Fund	(250,000)	(125,000)
Net Cash from Non-Capital Financing Activities	(11,276,282)	(10,886,340)
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES		
Capital Expenditures	(10,604,884)	(10,860,372)
Principal Payments on Long-Term Debt and LOC	(7,470,000)	(9,365,000)
Interest Paid	(9,811,224)	(10,185,014)
BABs and CREBs Interest Subsidies	988,660	988,660
Contributions in Aid of Construction (Cash)	1,712,783	857,900
Net Cash from Capital and Related Financing Activities	(25,184,665)	(28,563,826)
CASH FLOWS FROM INVESTING ACTIVITIES		
Interest Received	(3,157,717)	(412,083)
Other Non-Op Revenues and Deductions	227,787	387,876
Net Cash from Investing Activities	(2,929,930)	(24,207)
Net Change in Cash and		
Equity in Pooled Investments	(102,275)	(9,759,547)
Cash and Equity in Pooled Investments at January 1	292,479,721	241,135,358
Cash and Equity in Pooled Investments at March 31	\$292,377,446	\$231,375,811

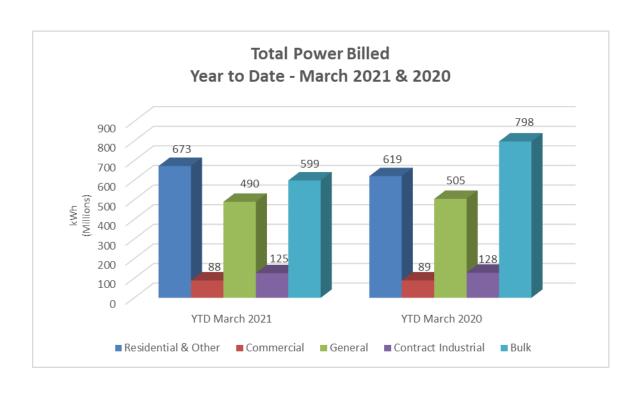
The accompanying notes are an integral part of these financial statements

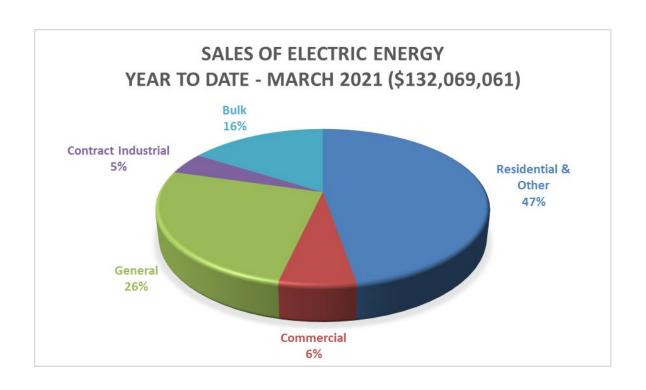
	YEAR ENDED MARCH 31,		
	2021	2020	
Reconciliation of Net Operating Income to Net Cash From Operating Activities:			
Net Operating Income	\$36,532,524	\$38,157,716	
Adjustments to reconcile net operating income to net cash from operating activities:			
Depreciation	12,598,429	12,007,486	
Amortization of Regulatory Assets Accrued Environmental Expense	2,148,711 (400,000)	2,307,108 (5,258,322)	
Cash from changes in operating assets and liabilities:			
Accounts Receivable and Accrued Unbilled Revenue	(7,416,068)	(6,738,225)	
Conservation Loans Receivable	54,216	123,642	
Materials and Supplies, and Other	148,057	726,558	
Taxes and Other Payables	(7,273,004)	(10,176,963)	
Purchased Power Payable	1,949,224	(2,439,801)	
Salaries, Wages and Compensated Absences Payable	1,801,713	2,127,495	
Customers' Deposits	(340,597)	12,784	
Regulatory Asset - Conservation	(514,603)	(1,134,652)	
Total Adjustments	2,756,078	(8,442,890)	
Net Cash from			
Operating Activities	\$39,288,602	\$29,714,826	
Reconciliation of Cash and Equity in Pooled Investments to Balance Sheet:			
Cash and Equity in Pooled Investments in Special Funds Cash and Equity in Pooled Investments	\$42,003,348	\$45,387,289	
in Operating Funds	250,374,098	185,988,522	
Cash and Equity in Pooled Investments at March 31	\$292,377,446	\$231,375,811	

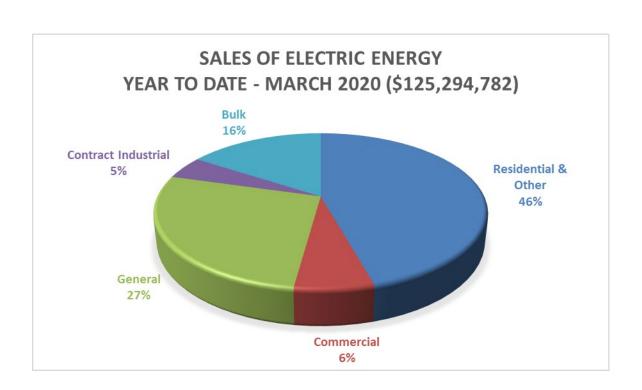
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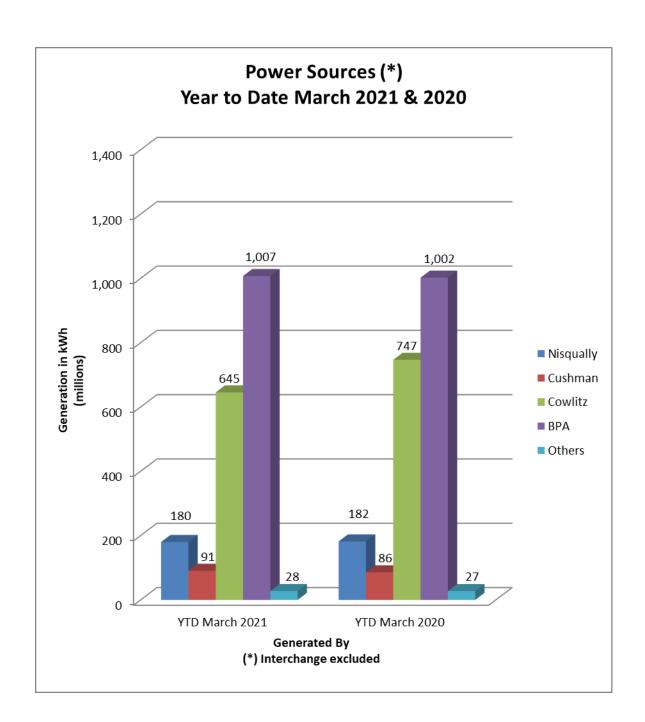
Supplemental Data

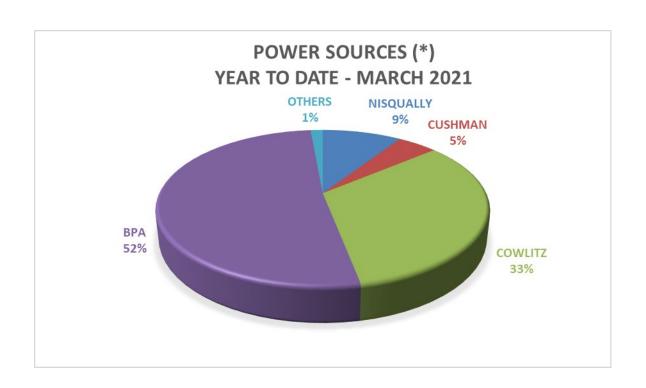


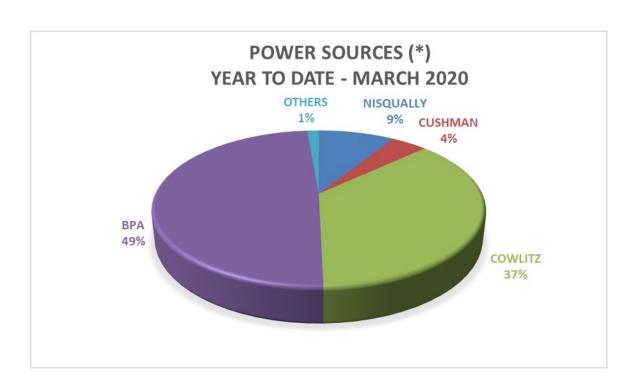




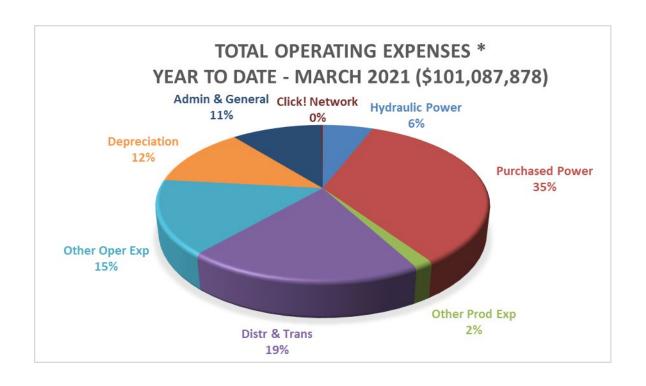


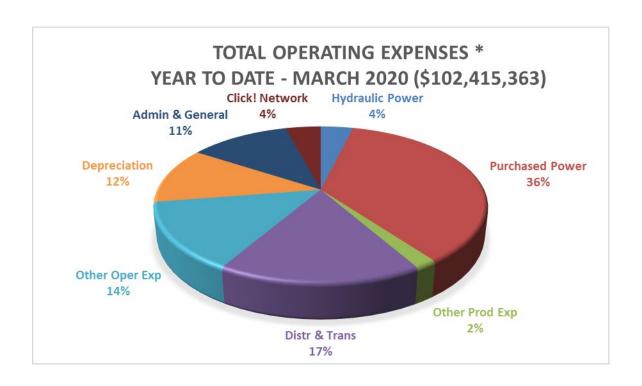






(*) Interchange excluded





^{*} City Gross Earnings Taxes are not included in Total Operating Expenses.

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